
AGENDA FOR PUBLIC SESSION

Call to Order

Chair Fish

1. [Establishment of a New For-Profit Legal Entity – University of Maryland Faculty Physicians Enterprises, Inc.](#) (information)
2. [University of Maryland, Baltimore: Sale of the Fayette Square Apartment Complex and Defeasance of Senior Student Housing Refunding Revenue Bonds, Series 2015](#) (action)
3. [University System of Maryland: Fiscal Year 2025 Schedule of Tuition and Mandatory Fees](#) (action)
4. [University System of Maryland: Self-Support Charges and Fees for FY 2025](#) (action)
5. [USM Enrollment Projections: FY 2025-2034](#) (action)
6. [Recommended Adjustment to the Exempt Salary Structures](#) (action)
7. [Recommended Adjustment to the Nonexempt Salary Structure](#) (action)
8. [University System of Maryland: Advancement Consortium Proof of Concept for System of Record \(CRM\) Replacement through Contemporary Salesforce Platform Subscription and Implementation](#) (action)
9. [University of Maryland College Park on behalf of the University System of Maryland & Maryland Education Enterprise Consortium: Contract Extension for Microsoft Software Reseller](#) (action)
10. [University of Maryland Global Campus: Facilities and Equipment Maintenance Contract-Option Renewal](#) (action)
11. [Salisbury University: Acquisition of Exhibit Cases for the Museum of Eastern Shore Culture at Salisbury University in Exchange for Debt Reduction for the Ward Foundation, Inc.](#) (action)
12. [Bowie State University: Public-Private Partnership Student Housing](#) (action)
13. [Bowie State University: Modification to Food Services Contract](#) (action)
14. [University of Maryland, College Park: Public-Private Partnership for Graduate Student Housing](#) (information)
15. [Financial Condition and Financial Results of Intercollegiate Athletic Programs](#) (information)
16. [Convening Closed Session](#) (action)

OFFICE OF THE SENIOR VICE CHANCELLOR FOR ADMINISTRATION AND FINANCE

MEMORANDUM

TO: Members of the Committee on Finance

Ellen Fish
Steven Sibel
Geoff J. Gonella
Farah Helal
Anwer Hasan

Louis M. Pope
Robert D. Rauch
William T. Wood
Linda R. Gooden, *ex officio*

FROM: Ellen Herbst, Senior Vice Chancellor

DATE: March 27, 2024

RE: Meeting of the Committee via Video Conference

The Committee on Finance of the USM Board of Regents will meet in public session via video conference at 10:30 a.m. on Wednesday, April 3. Upon the conclusion of the public session, the Committee will convene in closed session.

The agendas and supporting materials will be available on Nasdaq Boardvantage for members of the Board and the USM website at <https://www.usmd.edu/regents/agendas/>.

Zoom details will be provided to the Regents prior to the meeting.

Public listen-only access is provided at 301-715-8592; Conference ID: 966 4635 5459; Passcode: 569129.

cc: Other Members, Board of Regents
Office of the Attorney General
Chancellor's Council
Vice Presidents for Administration and Finance
Office of Communications
SVCAF Managers

TOPIC: Establishment of a New For-Profit Legal Entity – University of Maryland Faculty Physicians Enterprises, Inc.

COMMITTEE: Finance Committee

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The University of Maryland Faculty Physicians, Inc. (“FPI”) is a Maryland nonstock non-profit corporation. FPI was established in 1983 by the University System of Maryland as the coordinating corporation for the Medical Service Plan of the University of Maryland School of Medicine (“School”).

FPI proposes to establish a new, for-profit legal entity called the “University of Maryland Faculty Physicians Enterprises, Inc.” (“FPE”).

Fundamental to the Medical Service Plan is the philosophy that the Dean of the School of Medicine and the chairpersons of all basic science and clinical departments in the School shall utilize the Medical Service Plan in mutual cooperation and for the mutual benefit of the School and the University of Maryland Medical System.

The University of Maryland, Baltimore retains oversight of FPI and the functioning of the Medical Service Plan faculty practice participants through a series of agreements describing services provided, flow of funds for faculty and other personnel, facility usage, and other expenses incurred.

The new entity will function as a holding company to enable FPI to legally spin-off and create new for-profit lines of business. These businesses may be operated as wholly-owned subsidiaries of FPE (e.g., a specialty care network, or concierge health business), or operated as for-profit joint ventures, in which third party investors could make financial investments (e.g., for telemedicine, and specialty ambulatory surgery centers).

FPI will be the sole stockholder of FPE. FPI will have the right to control FPE, and to receive any net revenues from FPE. Any revenues received by FPI from FPE will be subject to the Medical Service Plan. FPI will have important reserved powers that will allow it to exercise control over FPE (e.g., the right to approve significant expenditures, incurrence of debt, expansion of business ventures, and board membership).

Incurrence of external debt between \$1,000,000 and \$5,000,000 necessitates written approval from the Chancellor (or designee). Incurrence of external debt exceeding \$5,000,000 requires prior approval from the Board of Regents. While FPE’s debt would not be considered USM debt, it could impact systemwide debt capacity.

The benefits of creating FPE as a wholly-owned, for-profit subsidiary of FPI include:

- Allowing access to new investors, who would be able to invest in profitable joint ventures;
- Allowing potential new revenue streams;

- Enabling FPI to expand the reach of its non-profit mission to implement the Medical Service Plan; and
- Isolating liabilities of the new businesses from the assets of FPI and the faculty practice participants.

FPI has committed to the following:

- FPE will further FPI’s purpose of supporting the mission of the School of Medicine;
- FPE and any subsidiaries will operate consistent with and subject to the Medical Service Plan and associated operating policies, as well as any applicable USM and University policies, including the *USM Policy on Business Entities* (BOR Policy VIII-13.00); and
- FPI’s revenues from FPE and its subsidiaries will be subject to the Medical Service Plan.

As a non-profit, FPI is unable to engage in the contemplated for-profit businesses without endangering its tax-exempt status. Therefore, FPE would provide the ability to conduct new lines of business that FPI is unable to engage in.

FPI will appoint the Board of FPE. Initially, FPI proposes that the Board members are:

Jacqueline Farrell, Chief Financial Officer, *FPI*
 Rachel Hoover, Executive VP and Chief Administrative Officer, *FPI*
 Sarah Mechanic, General Counsel & Privacy Officer, *FPI*
 William F. Regine, MD, President, *FPI*
 Graeme F. Woodworth, MD, President, *University of Maryland Neurosurgery Associates, P.A.*

The Maryland Office of the Attorney General, Higher Education Division has analyzed FPI’s proposal pursuant to the *USM Policy on Business Entities* (BOR Policy VIII-13.00). It has concluded that prior approval by the Board of Regents is not necessary for FPI to create FPE as a wholly-owned subsidiary, pursuant to the exception contained in Section E.3. of the Policy. FPE (a) will be consistent with the initial approval of the purpose and intended operations of FPI, and (b) will not be considered an agency or instrumentality of the State or a unit of the Executive Branch, including USM, for any purpose, and its debts and obligations and not considered debts or obligations of the State or USM.

FPI and FPE are obligated to meet the other applicable requirements of the Policy, including annual reporting.

The University has no current plans to make any investments in or provide financing to FPE. FPI intends to create FPE before June 30, 2024.

ALTERNATIVES: This is an information item.

FISCAL IMPACT: This is an information item.

CHANCELLOR’S RECOMMENDATION: This is an information item.

COMMITTEE RECOMMENDATION: _____ DATE: _____

BOARD ACTION: _____ DATE: _____

SUBMITTED BY: Ellen Herbst (301) 445-1923

UMB FPE

TOPIC: University of Maryland, Baltimore: Sale of the Fayette Square Apartment Complex and Defeasance of Senior Student Housing Refunding Revenue Bonds, Series 2015

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The University of Maryland, Baltimore (“UMB”) requests approval to: (a) sell Fayette Square for a purchase price of \$22.25 million, (b) terminate the Ground Lease, and (c) direct MEDCO to defease the bonds at a net cost of \$22.7 million (\$25.0 million defeasance less \$2.3M in liquid assets). It is imperative for UMB to pursue this sale to halt the ongoing annual losses of approximately \$1.2 million and alleviate the necessity for \$5-\$10 million in capital improvements.

On December 8, 2000, the Board of Regents authorized the University to issue a Request for Proposal seeking private developers interested in building student housing on campus. Subsequently, on February 8, 2002, the Board granted approval for the University to proceed with a ground lease, facilitating the construction of P3 student housing. The University entered into a Ground Lease and Agreement with the Maryland Economic Development Corporation (“MEDCO”) and Fayette Street Housing, LLC (“Developer”) on December 30, 2002, as amended (the “Ground Lease”).

Under the Ground Lease, the Developer (an affiliate of A&R Development) was engaged to design and construct a student housing complex on approximately 0.335 acres of UMB-owned property along the 500 block of West Fayette Street on the west side of downtown Baltimore. The complex is now known as University Suites at Fayette Square or Fayette Square.

Located at 500/518 West Fayette Street, the complex includes 3 structures: a 191,292 SF, 16-story tower; a 2,392 SF leasing office within 3 conjoined, historic row homes; and a 32,739 SF, 4-story historic building. Fayette Square includes 337 beds within 147 units. MEDCO issued bonds to finance the initial development of the complex. Those initial bonds were refinanced by MEDCO in 2015 to take advantage of reduced interest rates. The amount of the 2015 bond issuance was approximately \$26.6 million (the 2015 Bonds).

To market the 2015 Bonds, UMB was required to enter into a Contingency Agreement with MEDCO. Pursuant to the Contingency Agreement, if Fayette Square was unable to achieve certain financial results in any year, UMB was required to lease enough unoccupied units to achieve the required financial performance to service the 2015 Bonds.

Like many student housing operations, the occupancy of Fayette Square was severely impacted by the COVID-19 pandemic and has not fully recovered. The table below demonstrates the losses UMB has incurred because of the obligations under the Contingency Agreement:

SCHOOL YEAR	UMB PAYMENT
2019-2020	\$227,668
2020-2021	\$1,635,210
2021-2022	\$977,250
2022-2023	\$926,760
2023-2024	\$1,155,673
TOTAL	\$4,922,561

Over the past four academic years, UMB has incurred an average annual loss of approximately \$1.2 million. It is anticipated that these subsidies will persist into the foreseeable future, posing an unsustainable burden on UMB's operations.

Given the age of the project, UMB estimates that an additional capital investment of \$5-\$10 million will be required for short-term maintenance and modernization to enhance the project's competitiveness with newer developments within the submarket. However, due to the property's underwhelming financial performance, there is no accumulated fund balance to cover these expenses. This presents a significant challenge for UMB, as such a substantial investment would directly conflict with its goals of addressing the substantial backlog of deferred maintenance and allocating resources towards the development of new laboratories dedicated to sponsored research.

Furthermore, the limited size of UMB's housing inventory—which currently stands at only 424 beds serving a student population of 6,700—is not large enough to justify the personnel and program enhancements needed to bolster the campus housing operation. Although UMB greatly values the importance of housing in creating a vibrant neighborhood, UMB is not well positioned to compete successfully with the private market which offers numerous competitive options near campus.

In response to these financial challenges, UMB engaged CBRE for brokerage services in February 2023 to explore the potential sale of Fayette Square. Since then, CBRE has actively marketed the property to over 8,000 potential investors. Confidentiality agreements were signed by 80 investors, and 18 of them conducted tours of the facility. This extensive effort led to the receipt of 9 initial offers (1 bidder provided 3 offers), with 5 bidders modifying their bids to remain competitive in the pool, and 4 bidders participating in the buyer interview round.

PURCHASER: Zahlco Companies, 11 E Mt Royal Ave, Baltimore, MD 21201; Yonah Zahler, President & COO

Zahlco Companies was selected as the purchaser after five rounds of negotiations and represents the highest bid amount at \$22.25 million.

The purchaser intends to invest more than \$5 million into the complex after acquisition to capture utility savings, improve its marketability, and to broaden the tenant mix from a strictly university housing operation into a market rate complex open to the population at large. Improvements include an investment of \$1.7 million in the utility infrastructure adding an air-cooled high efficiency chiller and two high efficiency boilers.

Due to the existence of a termination clause in the existing Vicinity Energy steam and chilled water contract, \$21.33 million will be paid to UMB at closing and \$0.92 million held in escrow towards the early termination of the Vicinity Energy contract. Once Zahlco completes the utility improvements and terminates the contract with Vicinity Energy, the corresponding termination fee per the schedule (Attachment A) would be paid to Vicinity Energy and the balance of the escrow paid to UMB.

Independent appraisals were secured by UMB from Colliers for approximately \$22.3 million, based on a per bed market analysis, and Cushman & Wakefield for approximately \$13.2 million, based on a per unit market analysis.

This real property disposition will require the approval of the Board of Public Works.

ALTERNATIVE: UMB could retain Fayette Square, investing significantly in capital improvements while aiming to improve occupancy over time. However, this path would likely result in ongoing losses estimated at \$1.2 million per year under the Contingency Agreement for the foreseeable future, coupled with necessary capital expenditures ranging between \$5-\$10 million.

FISCAL IMPACT: As of February 2024, the defeasance of the 2015 Bonds would require a payment of approximately \$22.7 million. With net sales proceeds of \$20.7 million, UMB expects to realize a net loss of approximately \$2.0 million, which will be funded using campus reserves. Loss will be reduced by the amount of escrow disbursed to UMB upon termination of Vicinity Energy contract.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve: (a) the sale of Fayette Square for a purchase price of \$22.25 million, (b) the termination of the Ground Lease, and (c) the direction to MEDCO to defease the bonds at a cost of \$22.7 million consistent with the University System of Maryland Policy on Acquisition and Disposition of Real Property.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

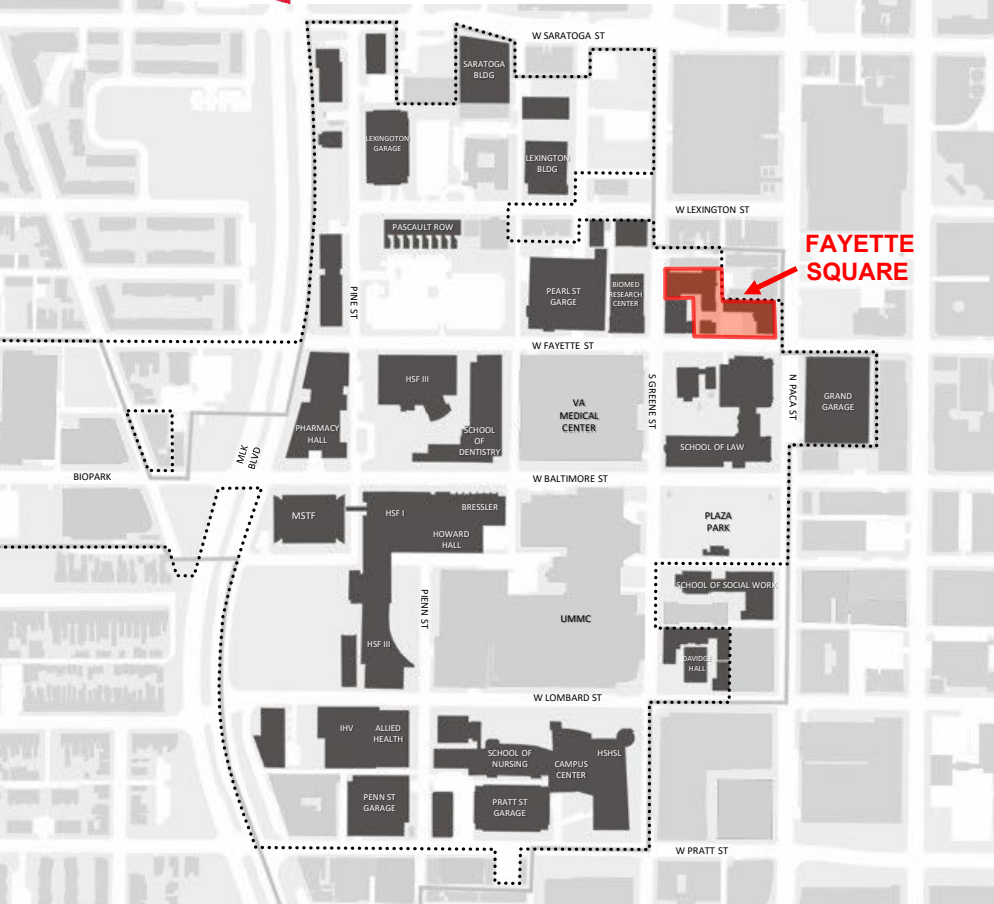
ATTACHMENT A

Month	Months Remaining	Ammortizing Termination Fee	Discount Factor	ACTUAL Termination Fee Owed Upon Cancellation
6/1/2024	59	\$ 918,925	-	\$ 918,925
7/1/2024	58	\$ 903,350	-	\$ 903,350
8/1/2024	57	\$ 887,775	-	\$ 887,775
9/1/2024	56	\$ 872,200	-	\$ 872,200
10/1/2024	55	\$ 856,625	-	\$ 856,625
11/1/2024	54	\$ 841,050	-	\$ 841,050
12/1/2024	53	\$ 825,475	-	\$ 825,475
1/1/2025	52	\$ 809,900	-	\$ 809,900
2/1/2025	51	\$ 794,325	-	\$ 794,325
3/1/2025	50	\$ 778,750	-	\$ 778,750
4/1/2025	49	\$ 763,175	-	\$ 763,175
5/1/2025	48	\$ 747,600	0.25	\$ 560,700
6/1/2025	47	\$ 732,025	0.25	\$ 549,019
7/1/2025	46	\$ 716,450	0.25	\$ 537,338
8/1/2025	45	\$ 700,875	0.25	\$ 525,656
9/1/2025	44	\$ 685,300	0.25	\$ 513,975
10/1/2025	43	\$ 669,725	0.25	\$ 502,294
11/1/2025	42	\$ 654,150	0.25	\$ 490,613
12/1/2025	41	\$ 638,575	0.25	\$ 478,931
1/1/2026	40	\$ 623,000	0.25	\$ 467,250
2/1/2026	39	\$ 607,425	0.25	\$ 455,569
3/1/2026	38	\$ 591,850	0.25	\$ 443,888
4/1/2026	37	\$ 576,275	0.25	\$ 432,206
5/1/2026	36	\$ 560,700	0.50	\$ 280,350
6/1/2026	35	\$ 545,125	0.50	\$ 272,563
7/1/2026	34	\$ 529,550	0.50	\$ 264,775
8/1/2026	33	\$ 513,975	0.50	\$ 256,988
9/1/2026	32	\$ 498,400	0.50	\$ 249,200
10/1/2026	31	\$ 482,825	0.50	\$ 241,413
11/1/2026	30	\$ 467,250	0.50	\$ 233,625

Month	Months Remaining	Ammortizing Termination Fee	Discount Factor	ACTUAL Termination Fee Owed Upon Cancellation
12/1/2026	29	\$ 451,675	0.50	\$ 225,838
1/1/2027	28	\$ 436,100	0.50	\$ 218,050
2/1/2027	27	\$ 420,525	0.50	\$ 210,263
3/1/2027	26	\$ 404,950	0.50	\$ 202,475
4/1/2027	25	\$ 389,375	0.50	\$ 194,688
5/1/2027	24	\$ 373,800	0.50	\$ 186,900
6/1/2027	23	\$ 358,225	0.50	\$ 179,113
7/1/2027	22	\$ 342,650	0.50	\$ 171,325
8/1/2027	21	\$ 327,075	0.50	\$ 163,538
9/1/2027	20	\$ 311,500	0.50	\$ 155,750
10/1/2027	19	\$ 295,925	0.50	\$ 147,963
11/1/2027	18	\$ 280,350	0.50	\$ 140,175
12/1/2027	17	\$ 264,775	0.50	\$ 132,388
1/1/2028	16	\$ 249,200	0.50	\$ 124,600
2/1/2028	15	\$ 233,625	0.50	\$ 116,813
3/1/2028	14	\$ 218,050	0.50	\$ 109,025
4/1/2028	13	\$ 202,475	0.50	\$ 101,238
5/1/2028	12	\$ 186,900	0.50	\$ 93,450
6/1/2028	11	\$ 171,325	0.50	\$ 85,663
7/1/2028	10	\$ 155,750	0.50	\$ 77,875
8/1/2028	9	\$ 140,175	0.50	\$ 70,088
9/1/2028	8	\$ 124,600	0.50	\$ 62,300
10/1/2028	7	\$ 109,025	0.50	\$ 54,513
11/1/2028	6	\$ 93,450	0.50	\$ 46,725
12/1/2028	5	\$ 77,875	0.50	\$ 38,938
1/1/2029	4	\$ 62,300	0.50	\$ 31,150
2/1/2029	3	\$ 46,725	0.50	\$ 23,363
3/1/2029	2	\$ 31,150	0.50	\$ 15,575
4/1/2029	1	\$ 15,575	0.50	\$ 7,788



UNIVERSITY of MARYLAND BALTIMORE



**FAYETTE
SQUARE**

TOPIC: University System of Maryland: Fiscal Year 2025 Schedule of Tuition and Mandatory Fees

COMMITTEE: Finance Committee

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The proposed FY 2025 resident undergraduate full-time tuition rates will not increase more than 2.0%. Non-Resident undergraduate full-time tuition rates will not increase more than 5.0%.

The University of Maryland, Baltimore is proposing to offer resident tuition to students living in Washington, D.C. that enroll in the Master of Social Work program. This proposal addresses the statewide shortage of social workers that currently exists and also supports one of Governor Moore's goals of addressing mental health awareness for academic success. The Department of Health and Human Services currently has a record number of social work vacancies, and this proposal would aim to fill many of these vacancies.

The University of Maryland, College Park Doctor of Business Administration (DBA) program is designed for senior executives and researchers in industry and government who require advanced research skills to analyze business problems. Rapid developments in technology, big data, artificial intelligence, and machine learning techniques are impacting traditional and digital marketplaces, leading to innovative business and financial models. There is a growing demand for senior executives with a deeper understanding of these developments and the ability to apply them in the corporate world. The DBA program is a 3-year, 54-credit program, including a 12-credit capstone project. For the 2024-2025 academic year, the University projects to have a cohort of approximately 8-10 students. With 8 students, the University expects to generate approximately \$456,960 (\$2,720 per credit x 21 credits x 8) in revenue.

Non-Resident undergraduate full-time tuition rate increases range from 2.0% (UMES, CSU, UBalt) and up to 5.0% (TU). Non-Resident undergraduate part-time rate increases range from 2.1% (UMES) and up to 5.0% (TU). Graduate full-time and part-time tuition rates will not increase above 5.0%, with most institutions well below 5.0%, year over year.

Also included in the schedule are mandatory fees. These fees support those services and activities that are not fully funded by either tuition revenue or state general funds. In accordance with USM Policy VIII-2.50, institutions are required to meet with student groups, who have a formal role in the discussion and review of proposed fees and changes to existing fees. A brief summary of the student engagement process follows the schedule.

ALTERNATIVE(S): The Board may elect to adjust the recommended schedules. Any change in a rate would require a corresponding adjustment to expenditures in order to maintain a balanced budget.

FISCAL IMPACT: The projected total FY 2025 tuition and fees revenue would increase \$45.3 million or 2.4% over the FY 2024 tuition and fees revenue.

CHANCELLOR'S RECOMMENDATION: That the Board of Regents approve the tuition and mandatory fees schedule as submitted, with the Chancellor authorized to make appropriate changes consistent with existing policies and guidelines. Any such changes will be in consultation with and reported to the Board.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

"NOTE: Notwithstanding any other provision of this or any other University System of Maryland publication, the University System of Maryland reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the University System of Maryland institutions and the University System of Maryland Board of Regents."

University System of Maryland
Schedule of Tuition and Mandatory Fees
FY 2025 Full-Time Undergraduate Summary

	FY 2024	Recommended		
		FY 2025	Amount	%
<u>UNIVERSITY OF MARYLAND, COLLEGE PARK</u>				
In-State Tuition	9,889	10,087	198	2.0%
Out-of-State Tuition	38,690	39,464	774	2.0%
Total Auxiliary Fees	1,616	1,722	106	6.6%
Total Fees	1,616	1,722	106	6.6%
Total In-State Cost	11,505	11,809	304	2.6%
Total Out-of-State Cost	40,306	41,186	880	2.2%
<u>BOWIE STATE UNIVERSITY</u>				
In-State Tuition	5,993	6,113	120	2.0%
Out-of-State Tuition	16,833	16,833	0	0.0%
Technology Fee	270	280	10	3.7%
Total Auxiliary Fees	2,736	2,825	89	3.2%
Total Fees	3,006	3,105	99	3.3%
Total In-State Cost	8,999	9,218	219	2.4%
Total Out-of-State Cost	19,839	19,938	99	0.5%
<u>TOWSON UNIVERSITY</u>				
In-State Tuition	7,382	7,530	148	2.0%
Out-of-State Tuition	24,402	25,622	1,220	5.0%
Technology Fee	256	260	4	1.6%
Total Auxiliary Fees	3,668	3,938	270	7.4%
Total Fees	3,924	4,198	274	7.0%
Total In-State Cost	11,306	11,728	422	3.7%
Total Out-of-State Cost	28,326	29,820	1,494	5.3%
<u>UNIVERSITY OF MARYLAND EASTERN SHORE</u>				
In-State Tuition	5,637	5,750	113	2.0%
Out-of-State Tuition	16,467	16,796	329	2.0%
Technology Fee	172	175	3	1.5%
Total Auxiliary Fees	3,090	3,151	61	2.0%
Total Fees	3,262	3,326	64	2.0%
Total In-State Cost	8,898	9,076	178	2.0%
Total Out-of-State Cost	19,729	20,122	393	2.0%
<u>FROSTBURG STATE UNIVERSITY</u>				
In-State Undergraduate Tuition	7,110	7,254	144	2.0%
Out-of-State Undergraduate Tuition	22,292	22,848	556	2.5%
Out-of-State Undergraduate Tuition - Contiguous Counties	16,446	16,858	412	2.5%
Technology Fee	208	212	4	1.9%
Total Auxiliary Fees	2,680	2,754	74	2.8%
Total Fees	2,888	2,966	78	2.7%
Total In-State Cost	9,998	10,220	222	2.2%
Total Out-of-State Cost	25,180	25,814	634	2.5%
Total Out-of-State Contiguous Counties Cost	19,334	19,824	490	2.5%

University System of Maryland
Schedule of Tuition and Mandatory Fees
FY 2025 Full-Time Undergraduate Summary

	FY 2024	Recommended		
		FY 2025	Amount	%
<u>COPPIN STATE UNIVERSITY</u>				
In-State Undergraduate Tuition	4,933	5,032	99	2.0%
Out-of-State Undergraduate Tuition	11,721	11,955	234	2.0%
Technology Fee	200	200	0	0.0%
Total Auxiliary Fees	1,868	1,868	0	0.0%
Total Fees	2,068	2,068	0	0.0%
Total In-State Cost	7,001	7,100	99	1.4%
Total Out-of-State Cost	13,789	14,023	234	1.7%
<u>UNIVERSITY OF BALTIMORE</u>				
In-State Undergraduate Tuition	7,442	7,590	148	2.0%
Out-of-State Undergraduate Tuition	21,160	21,582	422	2.0%
Technology Fee	240	264	24	10.0%
Total Auxiliary Fees	2,090	2,138	48	2.3%
Total Fees	2,330	2,402	72	3.1%
Total In-State Cost	9,772	9,992	220	2.3%
Total Out-of-State Cost	23,490	23,984	494	2.1%
<u>SALISBURY UNIVERSITY</u>				
In-State Undergraduate Tuition	7,706	7,860	154	2.0%
Out-of-State Undergraduate Tuition	18,400	18,950	550	3.0%
Technology Fee	460	506	46	10.0%
Total Auxiliary Fees	2,472	2,718	246	10.0%
Total Fees	2,932	3,224	292	10.0%
Total In-State Cost	10,638	11,084	446	4.2%
Total Out-of-State Cost	21,332	22,174	842	3.9%
<u>UNIVERSITY OF MARYLAND GLOBAL CAMPUS</u>				
In-State Tuition	318	324	6	1.9%
Out-of-State Tuition	499	499	0	0.0%
Technology Fee - per credit	15	15	0	0.0%
Total Fees	15	15	0	0.0%
Total In-State Cost	333	339	6	1.8%
Total Out-of-State Cost	514	514	0	0.0%
<u>UNIVERSITY OF MARYLAND, BALTIMORE COUNTY</u>				
In-State Undergraduate Tuition	9,238	9,423	185	2.0%
Out-of-State Undergraduate Tuition	26,594	27,392	798	3.0%
Technology Fee	354	364	10	2.8%
Total Auxiliary Fees	3,360	3,469	109	3.2%
Total Fees	3,714	3,833	119	3.2%
Total In-State Cost	12,952	13,256	304	2.3%
Total Out-of-State Cost	30,308	31,225	917	3.0%

University System of Maryland
 Schedule of Tuition and Mandatory Fees
 FY 2025 Full-Time Undergraduate Tuition & Fees

Recommended

	<u>Resident</u>					
	<u>Tuition</u>	<u>% increase</u>	<u>Fees</u>	<u>% increase</u>	<u>Total</u>	<u>% increase</u>
UMCP	10,087	2.0%	1,722	6.6%	11,809	2.6%
BSU	6,113	2.0%	3,105	3.3%	9,218	2.4%
TU	7,530	2.0%	4,198	7.0%	11,728	3.7%
UMES	5,750	2.0%	3,326	2.0%	9,076	2.0%
FSU	7,254	2.0%	2,966	2.7%	10,220	2.2%
CSU	5,032	2.0%	2,068	0.0%	7,100	1.4%
UBalt	7,590	2.0%	2,402	3.1%	9,992	2.3%
SU	7,860	2.0%	3,224	10.0%	11,084	4.2%
UMBC	<u>9,423</u>	<u>2.0%</u>	<u>3,833</u>	<u>3.2%</u>	<u>13,256</u>	<u>2.3%</u>
Average	7,404	2.0%	2,983	4.2%	10,387	2.6%
UMGC	324	1.9%	15	0.0%	339	1.8%

	<u>Non-Resident</u>					
	<u>Tuition</u>	<u>% increase</u>	<u>Fees</u>	<u>% increase</u>	<u>Total</u>	<u>% increase</u>
UMCP	39,464	2.0%	1,722	6.6%	41,186	2.2%
BSU	16,833	0.0%	3,105	3.3%	19,938	0.5%
TU	25,622	5.0%	4,198	7.0%	29,820	5.3%
UMES	16,796	2.0%	3,326	2.0%	20,122	2.0%
FSU	22,848	2.5%	2,966	2.7%	25,814	2.5%
CSU	11,955	2.0%	2,068	0.0%	14,023	1.7%
UBalt	21,582	2.0%	2,402	3.1%	23,984	2.1%
SU	18,950	3.0%	3,224	10.0%	22,174	3.9%
UMBC	<u>27,392</u>	<u>3.0%</u>	<u>3,833</u>	<u>3.2%</u>	<u>31,225</u>	<u>3.0%</u>
Average	22,382	2.4%	2,983	4.2%	25,365	2.6%
UMGC	499	0.0%	15	0.0%	514	0.0%

University System of Maryland
 Schedule of Tuition and Mandatory Fees
 FY 2025 Summary of Part-Time Tuition

Recommended

	<u>Undergraduate</u>		Out-of State	%
	<u>In-State</u>	% Inc		
UMCP	420	2.0%	1,645	2.0%
BSU	268	1.9%	708	0.0%
TU	322	1.9%	1,077	5.0%
UMES	237	1.7%	619	2.1%
FSU	304	2.0%	628	2.6%
CSU	213	1.9%	665	2.0%
UBalt	344	1.8%	1,095	2.0%
SU	321	1.9%	782	2.9%
UMGC	324	1.9%	499	0.0%
UMBC	<u>389</u>	<u>1.8%</u>	<u>1,136</u>	<u>3.0%</u>
Average*	314	1.9%	885	2.1%

**Excludes professional schools at UMB and UBalt.*

	<u>Graduate</u>		Out-of State	%
	<u>In-State</u>	% Inc		
UMCP	845	2.0%	1,841	2.0%
BSU	457	2.0%	730	0.0%
TU	531	4.9%	1,099	5.0%
UMES	353	2.1%	654	2.1%
FSU	474	1.9%	615	2.5%
CSU	385	2.1%	707	2.0%
UBalt	820	2.0%	1,203	2.0%
SU	436	1.9%	790	1.9%
UMGC	534	1.9%	659	0.0%
UMBC	<u>742</u>	<u>3.1%</u>	<u>1,274</u>	<u>3.0%</u>
Average*	558	2.4%	957	2.1%

**Excludes professional schools at UMB and UBalt.*

University System of Maryland
 Schedule of Tuition and Mandatory Fees
 Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	%
UNIVERSITY OF MARYLAND, BALTIMORE				
SCHOOL OF DENTISTRY				
DDS Program				
In-State Tuition	48,660.00	51,084.00	2,424.00	5.0%
Out-of-State Tuition	90,535.00	95,053.00	4,518.00	5.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	75.00	75.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State DDS Program	50,682.00	53,173.00	2,491.00	4.9%
Total Out-of-State DDS Program	92,557.00	97,142.00	4,585.00	5.0%
Post Graduate Program				
In-State Tuition	44,942.00	47,158.00	2,216.00	4.9%
Out-of-State Tuition	70,729.00	74,234.00	3,505.00	5.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	60.00	60.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State Post Graduate Program	46,949.00	49,232.00	2,283.00	4.9%
Total Out-of-State Post Graduate Program	72,736.00	76,308.00	3,572.00	4.9%
Graduate - Masters per Credit Hour				
In-State Tuition	783.00	802.00	19.00	2.4%
Out-of-State Tuition	1,353.00	1,354.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Graduate - Ph D per Credit Hour				
In-State Tuition	623.00	638.00	15.00	2.4%
Out-of-State Tuition	1,101.00	1,102.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Dental Hygiene - Undergraduate				
In-State Tuition	5,854.50	5,971.50	117.00	2.0%
Out-of-State Tuition	32,069.50	32,710.50	641.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	68.00	68.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State Dental Hygiene	7,869.50	8,053.50	184.00	2.3%
Total Out-of-State Dental Hygiene	34,084.50	34,792.50	708.00	2.1%
Dental Hygiene - Undergraduate per Credit Hour				
In-State Tuition	409.50	417.50	8.00	2.0%
Out-of-State Tuition	1,020.00	1,040.00	20.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	46.00	46.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	%
School of Dentistry Shady Grove Programs				
Clinical Dental Hygiene Leadership Dual Degree				
In-State Tuition	16,385.50	17,195.00	809.50	4.9%
Out-of-State Tuition	22,935.50	24,072.00	1,136.50	5.0%
Technology Fee - per credit hour	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	732.00	746.00	14.00	1.9%
USG Facilities fee	44.00	45.00	1.00	2.3%
Student Activities	68.00	68.00	0.00	0.0%
Student Services fee	320.00	333.00	13.00	4.1%
Total In-State Clinical Dental Hygiene Leadership	17,691.50	18,529.00	837.50	4.7%
Total Out-of-State Clinical Dental Hygiene Leadership	24,241.50	25,406.00	1,164.50	4.8%
SCHOOL OF LAW				
JD Full Time Program				
In-State Tuition (base tuition 12 credits or more)	34,987.00	36,034.00	1,047.00	3.0%
Out-of-State Tuition (base tuition 12 credits or more)	51,643.00	53,190.00	1,547.00	3.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	65.00	65.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State JD Full Time - 12 credits or more	36,999.00	38,113.00	1,114.00	3.0%
Total Out-of-State JD Full Time - 12 credits or more	53,655.00	55,269.00	1,614.00	3.0%
JD Part Time Program Flat Rate				
In-State Tuition (base tuition 20 credits, Year 1 and 2 Only)	22,968.00	23,654.00	686.00	3.0%
Out-of-State Tuition (base tuition 20 credits, Year 1 and 2 Only)	33,810.00	34,821.00	1,011.00	3.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	49.00	49.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State JD Part Time 20 credits	24,964.00	25,717.00	753.00	3.0%
Total Out-of-State JD Part Time 20 credits	35,806.00	36,884.00	1,078.00	3.0%
JD Program per Credit Hour				
In-State Tuition (per credit hour)	1,324.00	1,363.00	39.00	2.9%
Out-of-State Tuition (per credit hour)	1,953.00	2,011.00	58.00	3.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
Student Activities	49.00	49.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
LLM Full Time Program Flat Rate				
In-State Tuition (base tuition 12 - 14 credits (>14 NA))	30,142.00	31,043.00	901.00	3.0%
Out-of-State Tuition (base tuition 12 - 14 credits (>14 NA))	30,142.00	31,043.00	901.00	3.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	65.00	65.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State LLM Full Time - 12 credits or more	32,154.00	33,122.00	968.00	3.0%
Total Out-of-State LLM Full Time - 12 credits or more	32,154.00	33,122.00	968.00	3.0%
LLM Program per Credit Hour				
In-State Tuition <12 credits	1,183.00	1,218.00	35.00	3.0%
Out-of-State Tuition <12 credits	1,183.00	1,218.00	35.00	3.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
Student Activities	49.00	49.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
ONLINE - Master of Science in Law per Credit Hour*				
In-State Tuition	923.00	950.00	27.00	2.9%
Out-of-State Tuition	923.00	950.00	27.00	2.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
ONLINE - Master of Science in Law (Cybersecurity) per Credit Hour				
In-State Tuition	923.00	950.00	27.00	2.9%
Out-of-State Tuition	923.00	950.00	27.00	2.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
ONLINE - Master of Science in Law (Homeland Sec & Crisis Mgmt) Per Credit Hour				
In-State Tuition	923.00	950.00	27.00	2.9%
Out-of-State Tuition	923.00	950.00	27.00	2.9%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
SCHOOL OF MEDICINE				
MD Program				
In-State Tuition	39,731.00	40,918.00	1,187.00	3.0%
Out-of-State Tuition	69,619.00	71,703.00	2,084.00	3.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	83.00	83.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State MD Program	41,761.00	43,015.00	1,254.00	3.0%
Total Out-of-State MD Program	71,649.00	73,800.00	2,151.00	3.0%
Medicine Graduate - Masters per Credit Hour				
In-State Tuition	783.00	802.00	19.00	2.4%
Out-of-State Tuition	1,353.00	1,354.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities flat rate	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Medicine Graduate - Ph D per Credit Hour				
In-State Tuition	623.00	638.00	15.00	2.4%
Out-of-State Tuition	1,101.00	1,102.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Masters in Genetic Counseling				
In-State Tuition	20,746.00	21,366.00	620.00	3.0%
Out-of-State Tuition	34,249.00	35,274.00	1,025.00	3.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	75.00	75.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State Genetic Counseling	22,768.00	23,455.00	687.00	3.0%
Total Out-of-State Genetic Counseling	36,271.00	37,363.00	1,092.00	3.0%
Masters in Public Health per Credit Hour				
In-State Tuition	905.00	923.00	18.00	2.0%
Out-of-State Tuition	1,600.00	1,632.00	32.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	47.00	47.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
Medical & Research Technology - Undergraduate				
In-State Tuition	8,214.00	8,220.00	6.00	0.1%
Out-of-State Tuition	24,898.00	24,904.00	6.00	0.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	<u>1,296.00</u>	<u>1,350.00</u>	<u>54.00</u>	<u>4.2%</u>
Total In-State Med. & Research Technology	10,212.00	10,285.00	73.00	0.7%
Total Out-of-State Med. & Research Tech.	26,896.00	26,969.00	73.00	0.3%
Medical & Research Technology - Post-Baccalaureate Certificate				
In-State Tuition	14,789.00	14,795.00	6.00	0.0%
Out-of-State Tuition	28,687.00	28,693.00	6.00	0.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	<u>1,296.00</u>	<u>1,350.00</u>	<u>54.00</u>	<u>4.2%</u>
Total In-State Medical & Research Tech Certificate	16,787.00	16,860.00	73.00	0.4%
Total Out-of-State Medical & Research Tech Certificate	30,685.00	30,758.00	73.00	0.2%
Medical Research Technology - Undergraduate per Credit Hour				
In-State Tuition	394.00	395.00	1.00	0.3%
Out-of-State Tuition	901.00	902.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities Fee	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Medical & Research Technology - Graduate per Credit Hour				
In-State Tuition	762.00	762.00	0.00	0.0%
Out-of-State Tuition	1,293.00	1,293.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities Fee	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee- per credit hour	72.00	75.00	3.00	4.2%
Doctorate in Physical Therapy (All PT Students) per Credit Hour				
In-State Tuition	688.00	709.00	21.00	3.1%
Out-of-State Tuition	1,174.00	1,209.00	35.00	3.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities Fee	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Masters of Public Health Dual Degree				
In-State Tuition	27,201.00	27,748.00	547.00	2.0%
Out-of-State Tuition	47,799.00	48,758.00	959.00	2.0%
Technology Fee	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	67.00	67.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	<u>1,296.00</u>	<u>1,350.00</u>	<u>54.00</u>	<u>4.2%</u>
Total In-State MPH Dual Degree	29,215.00	29,829.00	614.00	2.1%
Total Out-of-State MPH Dual Degree	49,813.00	50,839.00	1,026.00	2.1%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
SCHOOL OF NURSING				
Nursing Undergraduate Traditional				
In-State Tuition	9,827.00	10,024.00	197.00	2.0%
Out-of-State Tuition	40,389.00	41,197.00	808.00	2.0%
BSN Tuition Clinical Education Cost Coverage	1,500.00	1,500.00	0.00	0.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State School of Nursing - Undergraduate	13,374.00	13,638.00	264.00	2.0%
Total Out-of-State School of Nursing - Undergraduate	43,936.00	44,811.00	875.00	2.0%
Nursing Undergraduate per Credit Hour Traditional				
In-State Tuition	425.00	433.00	8.00	1.9%
Out-of-State Tuition	1,444.00	1,473.00	29.00	2.0%
BSN Tuition Clinical Education Cost Coverage (Maximum amount of \$1,500)	62.50	62.50	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Nursing Undergraduate (BS) RN-BSN				
In-State Tuition	9,567.00	9,758.00	191.00	2.0%
Out-of-State Tuition	39,258.00	40,043.00	785.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State School of Nursing - Undergraduate	11,614.00	11,872.00	258.00	2.2%
Total Out-of-State School of Nursing - Undergraduate	41,305.00	42,157.00	852.00	2.1%
Nursing Undergraduate per Credit Hour (BS) RN-BSN				
In-State Tuition	417.00	425.00	8.00	1.9%
Out-of-State Tuition	1,406.00	1,434.00	28.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Online Undergraduate (BS) RN-BSN				
In-State Tuition	9,567.00	9,758.00	191.00	2.0%
Out-of-State Tuition	39,258.00	40,043.00	785.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Total In-State School of Nursing - Online Undergraduate (BS) RN-BSN	10,129.00	10,333.00	204.00	2.0%
Total Out-of-State School of Nursing - Online Undergraduate (BS) RN-BSN	39,820.00	40,618.00	798.00	2.0%
Online Undergraduate per Credit Hour (BS) RN-BSN				
In-State Tuition	417.00	425.00	8.00	1.9%
Out-of-State Tuition	1,406.00	1,434.00	28.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Nursing Masters - MSN Entry into Practice per Credit Hour**				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
Nursing Masters Other per Credit Hour				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Nursing Ph D per Credit Hour				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Nursing DNP per Credit Hour				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities flat rate	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Nursing - Masters Online-Informatics per Credit Hour				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Nursing - Masters Online - Health Services Leadership & Management (per Credit Hour)				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	100.00	100.00	0.00	0.0%
Student Serves Fee - per credit hour	18.00	18.50	0.50	2.8%
School of Nursing Shady Grove Campus				
Traditional BSN Program				
In-State Tuition	9,827.00	10,024.00	197.00	2.0%
Out-of-State Tuition	40,389.00	41,197.00	808.00	2.0%
BSN Tuition Clinical Education Cost Coverage	1,500.00	1,500.00	0.00	0.0%
Technology Fee - per credit hour	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	732.00	746.00	14.00	1.9%
USG Facilities fee	44.00	45.00	1.00	2.3%
Student Activities	100.00	100.00	0.00	0.0%
Student Services fee	320.00	333.00	13.00	4.1%
Total In-State School of Nursing	12,665.00	12,890.00	225.00	1.8%
Total Out-of-State School of Nursing	43,227.00	44,063.00	836.00	1.9%
Undergraduate Per Credit Hour Traditional				
In-State Tuition	425.00	433.00	8.00	1.9%
Out-of-State Tuition	1,444.00	1,473.00	29.00	2.0%
BSN Tuition Clinical Education Cost Coverage (Maximum amount of \$1,500)	62.50	62.50	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	30.00	30.50	0.50	1.7%
USG Facilities fee	22.00	22.50	0.50	2.3%
Student Activities	100.00	100.00	0.00	0.0%
Student Services fee - per credit hour	18.00	18.50	0.50	2.8%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	%
Nursing DNP Per Credit Hour				
In-State Tuition	873.00	890.00	17.00	1.9%
Out-of-State Tuition	1,549.00	1,580.00	31.00	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	22.00	22.50	0.50	2.3%
USG Facilities fee	22.00	22.50	0.50	2.3%
Student Activities	100.00	100.00	0.00	0.0%
Student Services fee - per credit hour	18.00	18.50	0.50	2.8%
SCHOOL OF PHARMACY				
Pharmacy D Program				
In-State Tuition	29,063.00	29,643.00	580.00	2.0%
Out-of-State Tuition	46,418.00	47,345.00	927.00	2.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	67.00	67.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State School of Pharm D Program	31,077.00	31,724.00	647.00	2.1%
Total Out-of-State School of Pharm D Program	48,432.00	49,426.00	994.00	2.1%
Pharmacy Graduate - Masters per Credit Hour				
In-State Tuition	783.00	802.00	19.00	2.4%
Out-of-State Tuition	1,353.00	1,354.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Pharmacy Graduate - Masters Pharmaceutical Sciences per Credit Hour				
In-State Tuition	670.00	686.00	16.00	2.4%
Out-of-State Tuition	825.00	826.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Pharmacy Graduate - ONLINE Masters Regulatory Sciences per Credit Hour				
In-State Tuition	679.00	695.00	16.00	2.4%
Out-of-State Tuition	837.00	838.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Pharmacy Graduate - Online Masters Palliative Care per Credit Hour				
In-State Tuition	679.00	695.00	16.00	2.4%
Out-of-State Tuition	837.00	838.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee -per credit hour	18.00	18.50	0.50	2.8%
Pharmacy Graduate - Online PhD in Palliative Care per Credit Hour				
In-State Tuition	679.00	695.00	16.00	2.4%
Out-of-State Tuition	837.00	838.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Pharmacy Graduate - Online Masters Pharmacometrics per Credit Hour				
In-State Tuition	783.00	802.00	19.00	2.4%
Out-of-State Tuition	1,353.00	1,354.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
Pharmacy Graduate - Ph D per Credit Hour				
In-State Tuition	623.00	638.00	15.00	2.4%
Out-of-State Tuition	1,101.00	1,102.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Pharm D per Credit Hour				
In-State Tuition	1,120.20	1,143.00	22.80	2.0%
Out-of-State Tuition	1,601.20	1,634.00	32.80	2.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	67.00	67.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
School of Pharmacy Shady Grove Campus				
MS IN CANNABIS PROGRAM				
In-State Tuition	679.00	695.00	16.00	2.4%
Out-of-State Tuition	837.00	838.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - Flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Facilities Fee	22.00	22.50	0.50	2.3%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
USG Auxiliary Fee - per credit hour	22.00	22.50	0.50	2.3%
Per Credit Hour				
Graduate Master's Pharmaceutical Sciences				
In-State Tuition	670.00	686.00	16.00	2.4%
Out-of-State Tuition	825.00	826.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Facilities Fee	22.00	22.50	0.50	2.3%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
USG Auxiliary Fee - per credit hour	22.00	22.50	0.50	2.3%
SCHOOL OF SOCIAL WORK				
Masters of Social Work Program - Full time***				
In-State Tuition	15,750.00	15,750.00	0.00	0.0%
Out-of-State Tuition	34,310.00	34,310.00	0.00	0.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	63.00	63.00	0.00	0.0%
Student Services Fee	320.00	333.00	13.00	4.1%
Campus Center Infrastructure Fee	1,296.00	1,350.00	54.00	4.2%
Total In-State Master of Social Work Program	17,760.00	17,827.00	67.00	0.4%
Total Out-of-State Masters of Social Work Program	36,320.00	36,387.00	67.00	0.2%
Masters of Social Work - Per Credit Hour***				
In-State Tuition	729.00	729.00	0.00	0.0%
Out-of-State Tuition	1,307.00	1,307.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Social Work - Ph D per Credit Hour				
In-State Tuition	623.00	638.00	15.00	2.4%
Out-of-State Tuition	1,101.00	1,102.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	%
Masters of Social Work - Per Credit Hour (Students Admitted Fall 2023 and Later)***				
In-State Tuition	676.00	676.00	0.00	0.0%
Out-of-State Tuition	1,307.00	1,307.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Online Masters of Social Work - Credit Hour***				
In-State Tuition	676.00	676.00	0.00	0.0%
Out-of-State Tuition	1,307.00	1,307.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
School of Social Work Shady Grove Campus				
Masters of Social Work Program-Full Time***				
In-State Tuition	15,750.00	15,750.00	0.00	0.0%
Out-of-State Tuition	34,310.00	34,310.00	0.00	0.0%
Technology Fee - flat rate	120.00	120.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	412.00	420.00	8.00	1.9%
USG Facilities fee	44.00	45.00	1.00	2.3%
Student Activities	63.00	63.00	0.00	0.0%
Student Services fee	320.00	333.00	13.00	4.1%
Total In-State School of Social Work	16,731.00	16,753.00	22.00	0.1%
Total Out-of-State School of Social Work	35,291.00	35,313.00	22.00	0.1%
Masters of Social Work - per Credit Hour***				
In-State Tuition	729.00	729.00	0.00	0.0%
Out-of-State Tuition	1,307.00	1,307.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary fee	22.00	22.50	0.50	2.3%
USG Facilities fee	22.00	22.50	0.50	2.3%
Student Activities	51.00	51.00	0.00	0.0%
Student Services fee per credit hour	18.00	18.50	0.50	2.8%
Masters of Social Work - Per Credit Hour (Students Admitted Fall 2023 and Later)***				
In-State Tuition	676.00	676.00	0.00	0.0%
Out-of-State Tuition	1,307.00	1,307.00	0.00	0.0%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
USG Auxiliary Fee	22.00	22.50	0.50	2.3%
USG Facilities Fee	22.00	22.50	0.50	2.3%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee per Credit Hour (max \$160/semester)	18.00	18.50	0.50	2.8%
GRADUATE SCHOOL				
GRADUATE - MASTERS				
In-State Tuition Per Credit Hour	783.00	802.00	19.00	2.4%
Out-of-State Tuition Per Credit Hour	1,353.00	1,354.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
GRADUATE - PH D				
In-State Tuition Per Credit Hour	623.00	638.00	15.00	2.4%
Out-of-State Tuition Per Credit Hour	1,101.00	1,102.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
Graduate - PhD Health Professions Education Online****				
In-State Tuition Per Credit Hour	779.00	798.00	19.00	2.4%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	N/A	0.00	N/A
UMB Shuttle Fee for Full Time	189.00	N/A	0.00	N/A
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	N/A	0.00	N/A
Graduate - Masters, Health Science Online				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Graduate - Masters, Health & Social Innovation				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Serves Fee - per credit hour	18.00	18.50	0.50	2.8%
Master Health Science Physician Assistant				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee - per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
UMB Shuttle Fee for Part Time	94.50	94.50	0.00	0.0%
UMB Shuttle Fee for Full Time	189.00	189.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Campus Center Infrastructure Fee - per credit hour	72.00	75.00	3.00	4.2%
Graduate - MS, Global Health				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Graduate - MS in Vulnerability and Violence Reduction				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Masters of Science Health Professions Education				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Masters, Diversity, Equity and Inclusion Leadership Online*****				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
Masters, Gerontology				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - (Flat Rate Unless Noted)				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
MS, Clinical Informatics				
In-State Tuition Per Credit Hour	764.00	783.00	19.00	2.5%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - (Flat Rate Unless Noted)				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%
Doctor of Medical Science (DMSC)				
In-State Tuition Per Credit Hour	779.00	798.00	19.00	2.4%
Out-of-State Tuition Per Credit Hour	996.00	997.00	1.00	0.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees - (Flat Rate Unless Noted)				
Student Government Association	22.00	22.00	0.00	0.0%
Student Activities	51.00	51.00	0.00	0.0%
Student Services Fee - per credit hour	18.00	18.50	0.50	2.8%

* Online - Masters of Science in Law Per Credit Hour - is now Self-Supported (Tuition) and Completely Online Program at UMB

** Nursing Masters - MSN Entry into Practice - New Concentration, previously called CNL

***SSW is Requesting to Grant In-State Status to DC Residents for All Masters of Social Work Programs

**** Graduate - PhD Health Professions Education is Online Program

***** Graduate - Masters, Diversity, Equity and Inclusion Leadership is Online Program

UNIVERSITY OF MARYLAND, COLLEGE PARK

FULL-TIME UNDERGRADUATE STUDENT (See Also Special Tuition Rates)

In-State Tuition	9,889.00	10,087.00	198.00	2.0%
Out-of-State Tuition	38,690.00	39,464.00	774.00	2.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	399.00	399.00	0.00	0.0%
Shuttle Bus	267.00	311.00	44.00	16.5%
Student Union	377.00	386.00	9.00	2.4%
Student Activities	85.00	89.00	4.00	4.7%
Recreation Services	434.00	457.00	23.00	5.3%
Student Sustainability Fee	24.00	30.00	6.00	25.0%
Student Counseling Center Fee	30.00	50.00	20.00	66.7%
Total Fees:	1,616.00	1,722.00	106.00	6.6%
Total In-State Cost	11,505.00	11,809.00	304.00	2.6%
Total Out-of-State Cost	40,306.00	41,186.00	880.00	2.2%

PART-TIME UNDERGRADUATE PER CREDIT HOUR (See Also Special Tuition Rates)

In-State Tuition - per credit hour	412.00	420.24	8.24	2.0%
Out-of-State Tuition - per credit hour	1,613.00	1,645.26	32.26	2.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	133.00	133.00	0.00	0.0%
Shuttle Bus	134.00	156.00	22.00	16.4%
Student Union	189.00	193.00	4.00	2.1%
Student Activities	42.00	44.00	2.00	4.8%
Recreation Services	217.00	228.00	11.00	5.1%
Student Sustainability Fee	12.00	15.00	3.00	25.0%
Student Counseling Center Fee	15.00	25.00	10.00	66.7%
Total Fees:	742.00	794.00	52.00	7.0%

SPECIAL TUITION RATES FOR UNDERGRADUATES:

JUNIORS & SENIORS MAJORING IN BUSINESS, ENGINEERING, & COMPUTER SCIENCE

These students pay the annual standard tuition and mandatory fees above PLUS the annual differential pricing rate.

In-State and Out-of-State undergraduate students pay the same differential pricing rate.

Full-time Undergraduate Jr./Sr. rate	3,030.00	3,090.60	60.60	2.0%
Part-time Undergraduate Jr./Sr. rate (per credit hour)	124.50	126.99	2.49	2.0%

FULL-TIME UNDERGRADUATE STUDENT - JUNIORS & SENIORS MAJORING IN BUSINESS, ENGINEERING & COMPUTER SCIENCE

In-State Tuition	9,889.00	10,086.78	197.78	2.0%
Out-of-State Tuition	38,690.00	39,463.80	773.80	2.0%
Differential Pricing Rate Jr./Sr.	3,030.00	3,090.60	60.60	2.0%
Fees (Per Student)	1,616.00	1,648.32	32.32	2.0%
Total In-State Full-time	14,535.00	14,825.70	290.70	2.0%
Total Out-of-State Full-time	43,336.00	44,202.72	866.72	2.0%

PART-TIME UNDERGRADUATE - JUNIORS & SENIORS MAJORING IN BUSINESS, ENGINEERING & COMPUTER SCIENCE

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	Recommended			
	FY 2024	FY 2025	\$	%
In-State Tuition (Per Credit Hour)	412.00	420.24	8.24	2.0%
Out-of-State Tuition (Per Credit Hour)	1,613.00	1,645.26	32.26	2.0%
Differential Pricing Rate Jr./Sr. (Per Credit Hour)	<u>124.50</u>	<u>126.99</u>	<u>2.49</u>	<u>2.0%</u>
Total In-State Part-time	536.50	547.23	10.73	2.0%
Total Out-of-State Part-time	1,737.50	1,772.25	34.75	2.0%
Part-time mandatory fee (flat rate per student)	742.00	794.00	52.00	7.0%
FULL-TIME GRADUATE STUDENT (See Also Special Graduate Tuition Rates)				
In-State Tuition - per credit hour	828.00	844.56	16.56	2.0%
Out-of-State Tuition - per credit hour	1,805.00	1,841.10	36.10	2.0%
PhD Candidacy In-State Tuition - per semester	1,350.00	1,377.00	27.00	2.0%
PhD Candidacy Out-of-State Tuition - per semester	2,626.00	2,678.52	52.52	2.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	133.00	133.00	0.00	0.0%
Shuttle Bus	267.00	311.00	44.00	16.5%
Student Union	377.00	386.00	9.00	2.4%
Student Activities	42.00	48.00	6.00	14.3%
Recreation Services	434.00	457.00	23.00	5.3%
Student Counseling Center Fee	<u>30.00</u>	<u>50.00</u>	<u>20.00</u>	<u>66.7%</u>
Total Fees:	1,283.00	1,385.00	102.00	8.0%
PART-TIME GRADUATE per credit hour (See Also Special Graduate Tuition Rates)				
In-State Tuition - per credit hour	828.00	844.56	16.56	2.0%
Out-of-State Tuition - per credit hour	1,805.00	1,841.10	36.10	2.0%
PhD Candidacy In-State Tuition - per semester	1,350.00	1,377.00	27.00	2.0%
PhD Candidacy Out-of-State Tuition - per semester	2,626.00	2,678.52	52.52	2.0%
Auxiliary Fees - flat rate (unless noted):				
Athletics	66.00	66.00	0.00	0.0%
Shuttle Bus	134.00	156.00	22.00	16.4%
Student Union	189.00	193.00	4.00	2.1%
Student Activities	42.00	48.00	6.00	14.3%
Recreation Services	217.00	228.00	11.00	5.1%
Student Counseling Center Fee	<u>15.00</u>	<u>25.00</u>	<u>10.00</u>	<u>66.7%</u>
Total Fees:	663.00	716.00	53.00	8.0%
SPECIAL GRADUATE TUITION RATES:				
PROFESSIONAL GRADUATE PROGRAMS:				
(Full-time and part-time mandatory fees are at graduate rates listed above for programs at College Park. Additional fees above the standard fees or exceptions to the standard fees are noted below.)				
SCHOOL OF ARCHITECTURE				
PART-TIME GRADUATE STUDENTS - per credit hour				
Master (and Certificate) of Real Estate Development				
In-State Tuition - per credit hour	905.50	905.50	0.00	0.0%
Out-of-State Tuition - per credit hour	1,203.50	1,203.50	0.00	0.0%
School of Architecture Technology Fee (per semester) - Full-Time				
	100.00	100.00	0.00	0.0%
School of Architecture Technology Fee (per semester) - Part-Time				
	50.00	50.00	0.00	0.0%
SCHOOL OF ENGINEERING				
PART-TIME GRADUATE STUDENTS - per credit hour				
Professional Masters in Engineering ¹	1,130.00	1,175.00	45.00	4.0%
Distance Learning Engineering	1,394.00	1,449.00	55.00	3.9%
Masters in Telecommunications	1,230.50	1,230.50	0.00	0.0%
¹ For remote sites, students pay a Distance Education Technology Services fee of \$150 per class and do not pay the standard auxiliary fees.				
COLLEGE OF EDUCATION				
PART-TIME & FULL-TIME OFF-SITE GRADUATE STUDENTS - per credit hour				
Masters of Education, Masters of Arts, Doctor of Education and Certificate Programs ²	800.50	816.51	16.01	2.0%
² Students do not pay the standard auxiliary fees.				
COLLEGE OF BUSINESS AND MANAGEMENT				
MBA PROGRAMS				
PART-TIME and FULL-TIME MBA (Program in College Park)				
In-State Tuition - per credit hour	1,759.50	1,759.50	0.00	0.0%
Out-of-State Tuition - per credit hour	2,157.00	2,157.00	0.00	0.0%
MBA Association Fee (Fall only)	750.00	750.00	0.00	0.0%
PART-TIME MBA PROGRAM (Offsite programs)³				
Tuition - per credit hour	1,733.00	1,733.00	0.00	0.0%
PT MBA Association Fee (Fall and Spring - each semester)	150.00	150.00	0.00	0.0%
³ Students do not pay the standard auxiliary fees.				
MASTERS OF FINANCE & MASTERS OF QUANTITATIVE FINANCE (Program in College Park)				
In-State Tuition - per credit hour	1,631.00	1,631.00	0.00	0.0%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	Recommended			
	FY 2024	FY 2025	\$	%
Out-of-State Tuition - per credit hour	2,115.00	2,115.00	0.00	0.0%
MS Association Fee (Fall and Spring semester - each semester)	80.00	80.00	0.00	0.0%
MS IN ACCOUNTING, INFORMATION SYSTEMS, MARKETING ANALYTICS, SUPPLY CHAIN MANAGEMENT, BUSINESS ANALYTICS, BUSINESS & MANAGEMENT (Programs in College Park)				
In-State Tuition - per credit hour	1,631.00	1,631.00	0.00	0.0%
Out-of-State Tuition - per credit hour	2,072.50	2,072.50	0.00	0.0%
MS Association Fee (Fall and Spring - each semester)	80.00	80.00	0.00	0.0%
ONLINE MASTER OF SCIENCE IN BUSINESS ANALYTICS				
Tuition - per credit hour	850.50	850.50	0.00	0.0%
ONLINE MBA PROGRAM				
Tuition - per credit hour	1,733.00	1,733.00	0.00	0.0%
EXECUTIVE MBA PROGRAM - College Park Weekends				
	136,806.00	136,806.00	0.00	0.0%
Doctor of Business Administration (DBA)				
	2,626.00	2,720.00	94.00	3.6%
<u>SCHOOL OF PUBLIC POLICY</u>				
FULL-TIME & PART-TIME MASTERS GRADUATE STUDENTS (MPM/MPP)				
In-State Tuition - per credit hour	995.00	1,034.00	39.00	3.9%
Out-of-State Tuition - per credit hour	2,044.00	2,054.00	10.00	0.5%
EXEC MASTERS PUBLIC POLICY Weekends - total program cost				
	49,960.00	49,960.00	0.00	0.0%
MASTERS OF ENGINEERING AND PUBLIC POLICY				
In-State Tuition - per credit hour	995.00	1,034.00	39.00	3.9%
Out-of-State Tuition - per credit hour	2,044.00	2,054.00	10.00	0.5%
Full & PT - Masters Policy Studies: Public Adm. (MPS-PA)				
(flat rate per credit hour regardless of residency status)	1,484.00	1,499.00	15.00	1.0%
<i>PhD GRADUATE STUDENTS pay campus standard tuition rates</i>				
<u>SCHOOL OF PUBLIC HEALTH</u>				
MASTERS OF PUBLIC HEALTH				
FULL-TIME & PART-TIME GRADUATE STUDENTS				
In-State Tuition - per credit hour	996.00	1,036.00	40.00	4.0%
Out-of-State Tuition - per credit hour	1,845.00	1,919.00	74.00	4.0%
<u>COLLEGE OF BEHAVIORAL AND SOCIAL SCIENCES</u>				
Joint Program in Survey Methodology (JPSM) - per credit hour ⁴	1,142.00	1,187.00	45.00	3.9%
⁴ Students do not pay the standard auxiliary fees.				
<u>BOWIE STATE UNIVERSITY</u>				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Tuition	5,993.00	6,113.00	120.00	2.0%
Out-of-State Tuition	16,833.00	16,833.00	0.00	0.0%
Technology Fee - flat rate	270.00	280.00	10.00	3.7%
Auxiliary Fees - flat rate (unless noted):				
Athletic	923.00	970.00	47.00	5.1%
Intramural and Recreation	46.00	50.00	4.00	8.7%
Health Service Fee	164.00	170.00	6.00	3.7%
University Construction	180.00	190.00	10.00	5.6%
Student Union Operating	1,199.00	1,220.00	21.00	1.8%
Student Activity	200.00	200.00	0.00	0.0%
Sustainability Fee	4.25	4.50	0.25	5.9%
Bowie Card Fee	19.70	20.00	0.30	1.5%
Total Fees:	3,005.95	3,104.50	98.55	3.3%
Total In-State Cost	8,998.95	9,217.50	218.55	2.4%
Total Out-of-State Cost	19,838.95	19,937.50	98.55	0.5%
FULL-TIME ONLINE PROGRAM				
In-State Tuition (Annual)	5,993.00	6,113.00	120.00	2.0%
Out-of-State Tuition (Annual)	16,833.00	16,833.00	0.00	0.0%
Technology Fee - flat rate (Annual)	270.00	280.00	10.00	3.7%
Total Flat Rate fees:	270.00	280.00	10.00	3.7%
Auxiliary Fees: flat rate (Annual)				
Bulldog Card Fee	19.70	19.70	0.00	0.0%
Total Fees:	19.70	19.70	0.00	0.0%
Total In-State Cost	6,282.70	6,412.70	130.00	2.1%
Total Out-of-State Cost	17,122.70	17,132.70	10.00	0.1%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
In-State Tuition	263.00	268.00	5.00	1.9%
Out-of-State Tuition	708.00	708.00	0.00	0.0%
Technology Fee - per credit hour	11.25	11.65	0.40	3.6%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	38.46	40.41	1.95	5.1%
Intramural and Recreation Fee	1.89	2.07	0.18	9.5%
Health Service Fee	6.80	7.05	0.25	3.7%
University Construction	7.50	7.92	0.42	5.6%
Student Union Operating	49.93	50.82	0.89	1.8%
Student Activity	8.35	8.35	0.00	0.0%
Sustainability Fee - flat rate	4.25	4.50	0.25	5.9%
Bowie Card Fee - flat rate	<u>19.70</u>	<u>20.00</u>	<u>0.30</u>	<u>1.5%</u>
Total Auxiliary fees:	136.88	141.12	4.24	3.1%
Total Fees	148.13	152.77	4.64	3.1%
Total Mandatory Fee Rate per semester	136.16	140.52	4.37	3.2%
PART-TIME ONLINE PROGRAM				
In-State Tuition	263.00	268.00	5.00	1.9%
Out-of-State Tuition	708.00	708.00	0.00	0.0%
Technology Fee (per credit hour)	<u>11.25</u>	<u>11.65</u>	<u>0.40</u>	<u>3.6%</u>
Total Flat Rate fees:	11.25	11.65	0.40	3.6%
Auxiliary Fees - per credit hour (unless noted):				
Bulldog Card Fee - flat rate (Annual)	<u>19.70</u>	<u>20.00</u>	<u>0.30</u>	<u>1.5%</u>
Total Auxiliary fees:	19.70	20.00	0.30	1.5%
Total Fees	30.95	31.65	0.70	2.3%
Total Mandatory Fee Rate per semester	21.10	21.65	0.55	2.6%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	448.00	457.00	9.00	2.0%
Out-of-State Tuition	730.00	730.00	0.00	0.0%
Technology Fee - per credit hour	11.25	11.65	0.40	3.6%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	38.46	40.41	1.95	5.1%
Intramural and Recreation Fee*	1.90	2.07	0.17	8.9%
Health Service Fee	6.80	7.05	0.25	3.7%
University Construction	7.50	7.92	0.42	5.6%
Student Union Operating	49.93	50.82	0.89	1.8%
Student Activity	12.97	12.97	0.00	0.0%
Sustainability Fee - flat rate	4.25	4.50	0.25	5.9%
Bowie Card Fee - flat rate	<u>19.70</u>	<u>20.00</u>	<u>0.30</u>	<u>1.5%</u>
Total Auxiliary fees:	141.51	145.74	4.23	3.0%
Total Mandatory Fee Rate per semester	140.78	145.14	4.36	3.1%
GRADUATE ONLINE PROGRAM				
In-State Tuition	448.00	457.00	9.00	2.0%
Out-of-State Tuition	730.00	730.00	0.00	0.0%
Technology Fee (per credit hour)	<u>11.25</u>	<u>11.65</u>	<u>0.40</u>	<u>3.6%</u>
Total Flat Rate fees:	11.25	11.65	0.40	3.6%
Auxiliary Fees				
Bulldog Card Fee - flat rate (Annual)	<u>19.70</u>	<u>20.00</u>	<u>0.30</u>	<u>1.5%</u>
Total Auxiliary fees:	19.70	20.00	0.30	1.5%
Total Fees	30.95	31.65	0.70	2.3%
Total Mandatory Fee Rate per semester	21.10	21.65	0.55	2.6%
DOCTORAL ONLINE PROGRAM				
In-State Tuition	448.00	457.00	9.00	2.0%
Out-of-State Tuition	730.00	730.00	0.00	0.0%
Technology Fee (per credit hour)	<u>11.25</u>	<u>11.65</u>	<u>0.40</u>	<u>3.6%</u>
Total Flat Rate fees:	11.25	11.65	0.40	3.6%
Auxiliary Fees				
Bulldog Card Fee - flat rate (Annual)	<u>19.70</u>	<u>20.00</u>	<u>0.30</u>	<u>1.5%</u>
Total Auxiliary fees:	19.70	20.00	0.30	1.5%
Total Fees	30.95	31.65	0.70	2.3%
Total Mandatory Fee Rate per semester	21.10	21.65	0.55	2.6%
TOWSON UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Tuition	7,382.00	7,530.00	148.00	2.0%
Out-of-State Tuition	24,402.00	25,622.00	1,220.00	5.0%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
Out-of-State Regional Tuition On-Site Hagerstown	11,732.00	12,320.00	588.00	5.0%
Technology Fee - flat rate	256.00	260.00	4.00	1.6%
Auxiliary Fees - flat rate* (unless noted):				
Athletics	1,180.00	1,280.00	100.00	8.5%
Auxiliary Services	812.00	852.00	40.00	4.9%
Auxiliary Services - Construction	1,518.00	1,594.00	76.00	5.0%
Wellness	50.00	100.00	50.00	100.0%
Student Services - SGA	108.00	112.00	4.00	3.7%
Total Fees	3,924.00	4,198.00	274.00	7.0%
Total In-State Cost	11,306.00	11,728.00	422.00	3.7%
Total Out-of-State Cost	28,326.00	29,820.00	1,494.00	5.3%
Total Out-of-State Regional Cost On-Site Hagerstown	13,506.00	14,174.00	668.00	4.9%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	316.00	322.00	6.00	1.9%
Out-of-State Tuition	1,026.00	1,077.00	51.00	5.0%
Out-of-State Regional Tuition On-Site Hagerstown	508.00	533.00	25.00	4.9%
Technology Fee - per credit hour	11.00	11.00	0.00	0.0%
Auxiliary Fees - per credit hour* (unless noted):				
Athletics	50.00	51.00	1.00	2.0%
Auxiliary Services	36.00	38.00	2.00	5.6%
Auxiliary Services - Construction	69.00	71.00	2.00	2.9%
Wellness	0.00	0.00	0.00	0.0%
Student Services - SGA	8.00	9.00	1.00	12.5%
Total Fees:	174.00	180.00	6.00	3.4%
SPECIAL TUITION RATES FOR UNDERGRADUATES: JUNIORS & SENIORS MAJORING IN BUSINESS, NURSING, & COMPUTER SCIENCE				
These students pay the annual standard tuition and mandatory fees above <u>PLUS</u> the annual differential pricing rate.				
In-State and Out-of-State undergraduate students pay the same differential pricing rate.				
Full-time Undergraduate Jr./Sr. rate	1,500.00	1,500.00	0.00	0.0%
Part-time Undergraduate Jr./Sr. rate (per credit hour)	63.00	63.00	0.00	0.0%
FULL-TIME UNDERGRADUATE STUDENT - JUNIORS & SENIORS MAJORING IN BUSINESS, NURSING & COMPUTER SCIENCE				
In-State Tuition	7,382.00	7,530.00	148.00	2.0%
Out-of-State Tuition	24,402.00	25,622.00	1,220.00	5.0%
Out-of-State Regional Tuition On-Site Hagerstown	11,732.00	12,320.00	588.00	5.0%
Differential Pricing Rate Jr./Sr.	1,500.00	1,500.00	0.00	0.0%
Fees (Per Student)	3,924.00	4,198.00	274.00	7.0%
Total In-State Full-time	12,806.00	13,228.00	422.00	3.3%
Total Out-of-State Full-time	29,826.00	31,320.00	1,494.00	5.0%
Total Out-of-State Regional Tuition On-Site Hagerstown	17,156.00	18,018.00	862.00	5.0%
PART-TIME UNDERGRADUATE - JUNIORS & SENIORS MAJORING IN BUSINESS, NURSING & COMPUTER SCIENCE				
In-State Tuition (Per Credit Hour)	316.00	322.00	6.00	1.9%
Out-of-State Tuition (Per Credit Hour)	1,026.00	1,077.00	51.00	5.0%
Out-of-State Regional Tuition On-Site Hagerstown	508.00	533.00	25.00	4.9%
Differential Pricing Rate Jr./Sr. (Per Credit Hour)	63.00	63.00	0.00	0.0%
Total In-State Part-time	379.00	385.00	6.00	1.6%
Total Out-of-State Part-time	1,089.00	1,140.00	51.00	4.7%
Total Out-of-State Regional Tuition On-Site Hagerstown	571.00	596.00	25.00	4.4%
Part-time mandatory fee (per credit hour)	174.00	180.00	6.00	3.4%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	506.00	531.00	25.00	4.9%
Out-of-State Tuition	1,047.00	1,099.00	52.00	5.0%
Out-of-State Regional Tuition On-Site Hagerstown	724.00	760.00	36.00	5.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour* (unless noted):				
Athletics	49.00	50.00	1.00	2.0%
Auxiliary Services	36.00	38.00	2.00	5.6%
Auxiliary Services - Construction	64.00	67.00	3.00	4.7%
Graduate SGA	4.00	5.00	1.00	25.0%
Total Fees:	163.00	171.00	8.00	4.9%

*Auxiliary fees for students attending Towson University North East or TUNE are one-half the main campus rate. Students taking classes at Hagerstown and other locations, (with the exception of TUNE) with a greater than 25 mile radius from the main campus pay only the technology fee and the auxiliary services construction fee.

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
JOINT DEGREE WITH UNIVERSITY OF BALTIMORE FOR M.S. ACCOUNTING & BUSINESS ADVISORY SERVICE**				
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition (in person and Web instruction)	858.00	875.00	17.00	2.0%
Regional Tuition (in person and Web instruction)#	858.00	875.00	17.00	2.0%
Out-of-State Tuition (in person and Web instruction)	1,185.00	1,209.00	24.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee (combined constr, ops + student center)	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate	50.00	50.00	0.00	0.0%
PART-TIME GRADUATE PER COURSE - AIT PROGRAM				
Tuition AIT program (except AIT 500 & 501) - per course	1,911.00	1,911.00	0.00	0.0%
Tuition - AIT 500 - per course	2,387.00	2,387.00	0.00	0.0%
Tuition - AIT 501 - per course	2,070.00	2,070.00	0.00	0.0%
Tuition - AIT 885 - per course	636.00	636.00	0.00	0.0%
PART-TIME DOCTORATE PER UNIT - CAIT PROGRAM				
	752.00	752.00	0.00	0.0%
**Joint degree with University of Baltimore (UBalt) for the MS is charged and billed through UBalt				
#Includes residents of the District of Columbia, Northern Virginia (counties of Arlington, Clarke, Culpeper, Fairfax, Fauquier, Loudon, Prince William, Rappahannock, Spotsylvania, Stafford, and Warren and cities of Alexandria, Fairfax, Falls Church, Fredericksburg, Manassas and Manassas Park, Southern Pennsylvania (counties of Adams, Chester, Lancaster, and York), and Delaware (all counties).				
UNIVERSITY OF MARYLAND EASTERN SHORE				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Tuition	5,636.52	5,750.00	113.48	2.0%
Out-of-State Tuition	16,467.45	16,796.00	328.55	2.0%
Out-of-State Tuition - Eastern Shore Regional Rate	8,234.77	8,400.00	165.23	2.0%
Technology Fee - flat rate	172.38	175.00	2.62	1.5%
Auxiliary Fees - flat rate (unless noted):				
Athletic	1,084.26	1,106.00	21.74	2.0%
Student Union	784.38	800.00	15.62	2.0%
Recreational Facilities	963.90	983.00	19.10	2.0%
Student Health Services	107.10	109.00	1.90	1.8%
Student Activities	149.94	153.00	3.06	2.0%
Total Fees:	3,261.96	3,326.00	64.04	2.0%
Total In-State Cost	8,898.48	9,076.00	177.52	2.0%
Total Out-of-State Cost	19,729.41	20,122.00	392.59	2.0%
Total Out-of-State Cost - Eastern Shore Regional Rate	11,496.73	11,726.00	229.27	2.0%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	233.05	237.00	3.95	1.7%
Out-of-State Tuition	606.55	619.00	12.45	2.1%
Out-of-State Tuition - Eastern Shore Regional Rate	303.80	310.00	6.20	2.0%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Fees:				
Student Union Fee per credit hour	32.64	34.00	1.36	4.2%
Student Health Services per credit hour	6.00	6.00	0.00	0.0%
Athletic fee per credit hour	45.90	47.00	1.10	2.4%
OFF-SITE/SATELLITE SITES*				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Tuition	5,636.52	5,750.00	113.48	2.0%
Out-of-State Tuition	16,467.90	16,797.00	329.10	2.0%
Out-of-State Tuition Eastern Shore Regional Rate	8,234.46	8,399.00	164.54	2.0%
Technology Fee	172.38	175.00	2.62	1.5%
Auxiliary Operations & Facility Fee	604.86	617.00	12.14	2.0%
Total In-State Cost	6,413.76	6,542.00	128.24	2.0%
Total Out-of-State Cost	17,245.14	17,589.00	343.86	2.0%
Total Eastern Shore Regional Cost	9,011.70	9,191.00	179.30	2.0%
PART-TIME UNDERGRADUATE STUDENT PER CREDIT HOUR				
In-State Tuition	232.56	237.00	4.44	1.9%
Out-of-State Tuition	606.90	619.00	12.10	2.0%
Out-of-State Tuition Eastern Shore Regional Rate	303.96	310.00	6.04	2.0%
Technology Fee	10.00	10.00	0.00	0.0%
Auxiliary Operations & Facility Fee per credit hour	57.12	58.00	0.88	1.5%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	345.78	353.00	7.22	2.1%
Out-of-State Tuition	640.56	654.00	13.44	2.1%
Out-of-State Tuition - Eastern Shore Regional Rate	476.34	486.00	9.66	2.0%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Operations & Facility Fee	79.56	82.00	2.44	3.1%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
DOCTORATE				
In-State Tuition	354.96	362.00	7.04	2.0%
Out-of-State Tuition	659.94	673.00	13.06	2.0%
Out-of-State Tuition Eastern Shore Regional Rate	489.60	500.00	10.40	2.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Operations & Facility Fee	79.56	82.00	2.44	3.1%
Physician Assistant				
In-State Tuition (per credit hour)	518.65	529.00	10.35	2.0%
Out-of-State Tuition (per credit hour)	843.70	861.00	17.30	2.1%
Out-of-State Tuition Eastern Shore Regional Rate(per credit hour)	627.00	640.00	13.00	2.1%
Technology Fee per credit hour	10.00	10.00	0.00	0.0%
Auxiliary Operations & Facility Fee	80.00	82.00	2.00	2.5%
SCHOOL OF PHARMACY				
Pharmacy D Program				
In-State Tuition	30,479.64	30,480.00	0.36	0.0%
Out-of-State Tuition	59,207.00	59,207.00	0.00	0.0%
Out-of-State Pharm D program Regional Rate	47,889.00	47,889.00	0.00	0.0%
Technology Fee - flat rate	172.38	175.00	2.62	1.5%
Auxiliary Operations & Facility Fee	2,110.38	2,153.00	42.62	2.0%
Total Fees:	2,282.76	2,328.00	45.24	2.0%
Total In-State Pharm D program	32,762.40	32,808.00	45.60	0.1%
Total Out-of-State Pharm D program	61,489.76	61,535.00	45.24	0.1%
Total Out-of-State Pharm D program Regional Rate	50,171.76	50,217.00	45.24	0.1%
PHARMACY D PROGRAM PER CREDIT HOUR				
In-State Tuition	896.58	896.58	0.00	0.0%
Out -of-State Tuition	1,747.00	1,747.00	0.00	0.0%
Out -of-State Tuition Eastern Shore Regional Rate	1,340.00	1,340.00	0.00	0.0%
Technology Fee - flat rate	172.38	175.00	2.62	1.5%
Auxiliary Operations & Facility Fee	362.10	369.00	6.90	1.9%
*Includes the Baltimore Museum of Institute and Hagerstown students. Previously no mandatory fees were charged to these students.				
FROSTBURG STATE UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	7,110.00	7,254.00	144.00	2.0%
Out-of-State Undergraduate Tuition	22,292.00	22,848.00	556.00	2.5%
Out-of-State Undergraduate Tuition - Regional Rate	16,446.00	16,858.00	412.00	2.5%
Technology Fee - flat rate	208.00	212.00	4.00	1.9%
Auxiliary Fees - flat rate (unless noted):				
Athletic	1,140.00	1,162.00	22.00	1.9%
Student Union Operating	414.00	434.00	20.00	4.8%
Auxiliary Facilities	672.00	684.00	12.00	1.8%
Student Activity	366.00	384.00	18.00	4.9%
Sustainability Fee	30.00	30.00	0.00	0.0%
Transportation Fee	58.00	60.00	2.00	3.4%
Total Fees:	2,888.00	2,966.00	78.00	2.7%
Total In-State Cost	9,998.00	10,220.00	222.00	2.2%
Total Out-of-State Cost	25,180.00	25,814.00	634.00	2.5%
Total Out-of-State Regional Cost	19,334.00	19,824.00	490.00	2.5%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	298.00	304.00	6.00	2.0%
Out-of-State Tuition	612.00	628.00	16.00	2.6%
Out-of-State Tuition - Regional Rate	462.00	474.00	12.00	2.6%
Technology Fee - per credit hour	17.00	18.00	1.00	5.9%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	48.00	49.00	1.00	2.1%
Student Union Operating	17.00	18.00	1.00	5.9%
Auxiliary Facilities	28.00	29.00	1.00	3.6%
Student Activity - flat rate	16.00	17.00	1.00	6.3%
Sustainability Fee	1.00	1.00	0.00	0.0%
Transportation Fee	3.00	4.00	1.00	33.3%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	465.00	474.00	9.00	1.9%
Out-of-State Tuition	600.00	615.00	15.00	2.5%
Nurse Practitioner In-State Tuition	522.00	532.00	10.00	1.9%
Nurse Practitioner Out-of-State Tuition	714.00	732.00	18.00	2.5%
Nurse Practitioner Out-of-State Tuition - Regional Rate	588.00	602.00	14.00	2.4%
Physician's Assistant In-State Tuition	552.00	579.00	27.00	4.9%
Physician's Assistant Out-of-State Tuition	804.00	844.00	40.00	5.0%
Physician's Assistant Out-of-State Tuition - Regional Rate	659.00	692.00	33.00	5.0%
Technology Fee - per credit hour	17.00	18.00	1.00	5.9%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	48.00	49.00	1.00	2.1%
Student Union Operating	17.00	18.00	1.00	5.9%
Auxiliary Facilities	28.00	29.00	1.00	3.6%
Student Activity - flat rate no longer applicable	16.00	N/A	N/A	N/A
Student Activity - per credit hour - the above fee was only for those who chose to pay, this fee is for on-campus grad students.	N/A	5.00	5.00	N/A
Sustainability Fee	1.00	1.00	0.00	0.0%
Transportation Fee	3.00	4.00	1.00	33.3%
PART-TIME DOCTORAL PER CREDIT HOUR				
In-State Tuition	651.00	667.00	16.00	2.5%
Out-of-State Tuition	818.00	838.00	20.00	2.4%
Technology Fee - per credit hour	17.00	18.00	1.00	5.9%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	48.00	49.00	1.00	2.1%
Student Union Operating	17.00	18.00	1.00	5.9%
Auxiliary Facilities	28.00	29.00	1.00	3.6%
Student Activity - flat rate no longer applicable	16.00	N/A	N/A	N/A
Student Activity - per credit hour - the above fee was only for those who chose to pay, this fee is for on-campus grad students	N/A	5.00	5.00	N/A
Sustainability Fee	1.00	1.00	0.00	0.0%
Transportation Fee	3.00	4.00	1.00	33.3%
COPPIN STATE UNIVERSITY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	4,933.00	5,032.00	99.00	2.0%
Out-of-State Undergraduate Tuition	11,721.00	11,955.00	234.00	2.0%
Technology Fee - flat rate	200.00	200.00	0.00	0.0%
Auxiliary Fees - flat rate (unless noted):				
Athletic	830.00	830.00	0.00	0.0%
College Center	472.00	472.00	0.00	0.0%
Auxiliary Construction	376.00	376.00	0.00	0.0%
Student Activity	190.00	190.00	0.00	0.0%
Total Fees:	2,068.00	2,068.00	0.00	0.0%
Total In-State Cost	7,001.00	7,100.00	99.00	1.4%
Total Out-of-State Cost	13,789.00	14,023.00	234.00	1.7%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	209.00	213.00	4.00	1.9%
Out-of-State Tuition	652.00	665.00	13.00	2.0%
Technology Fee - flat rate	84.00	84.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	61.00	61.00	0.00	0.0%
College Center - flat rate	139.00	139.00	0.00	0.0%
Auxiliary Construction	12.00	12.00	0.00	0.0%
Student Activity - flat rate	47.00	47.00	0.00	0.0%
USM Hagerstown Regional On-Site Undergraduate Tuition				
Out-of-State Tuition - Full-Time	9,515.00	9,705.00	190.00	2.0%
Out-of-State Tuition - Part-Time (per credit hour)	504.00	514.00	10.00	2.0%
Off Campus Initiative Activity Fee - flat rate	100.00	100.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	377.00	385.00	8.00	2.1%
Out-of-State Tuition	693.00	707.00	14.00	2.0%
Technology Fee - flat rate	84.00	84.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	61.00	61.00	0.00	0.0%
College Center - flat rate	139.00	139.00	0.00	0.0%
Auxiliary Construction	12.00	12.00	0.00	0.0%
Student Activity - flat rate	47.00	47.00	0.00	0.0%
USM Hagerstown Regional On-Site Graduate Tuition				
Out-of-State Tuition - Part-Time (per credit hour)	574.00	585.00	11.00	1.9%
Off Campus Initiative Activity Fee - flat rate	100.00	100.00	0.00	0.0%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
DOCTORATE OF NURSE PRACTITIONERS PER CREDIT HOUR				
In-State Tuition	751.00	766.00	15.00	2.0%
Out-of-State Tuition	1,154.00	1,177.00	23.00	2.0%
Technology Fee - flat rate	84.00	84.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	61.00	61.00	0.00	0.0%
College Center - flat rate	139.00	139.00	0.00	0.0%
Auxiliary Construction	12.00	12.00	0.00	0.0%
Student Activity - flat rate	47.00	47.00	0.00	0.0%
UNIVERSITY OF BALTIMORE				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	7,442.00	7,590.00	148.00	2.0%
Out-of-State Undergraduate Tuition	21,160.00	21,582.00	422.00	2.0%
Technology Fee - flat rate	240.00	264.00	24.00	10.0%
Auxiliary Fees - flat rate (unless noted):				
Auxiliary Operations Fee	1,536.00	1,536.00	0.00	0.0%
Student Services Fee	504.00	552.00	48.00	9.5%
Student Government Association*	50.00	50.00	0.00	0.0%
Total Fees:	2,330.00	2,402.00	72.00	3.1%
Total In-State Cost	9,772.00	9,992.00	220.00	2.3%
Total Out-of-State Cost	23,490.00	23,984.00	494.00	2.1%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	338.00	344.00	6.00	1.8%
In-State Tuition - Web Instruction	379.00	385.00	6.00	1.6%
Out-of-State Tuition	1,074.00	1,095.00	21.00	2.0%
Out-of-State Tuition - Web Instruction	1,138.00	1,159.00	21.00	1.8%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
High School Dual Enrollment	169.00	172.00	3.00	1.8%
Technology Fee - per credit hour	5.00	5.50	0.50	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	32.00	32.00	0.00	0.0%
Student Services Fee	10.50	11.50	1.00	9.5%
Student Government Association - flat rate*	25.00	25.00	0.00	0.0%
FULL-TIME LAW STUDENT (J.D.)				
In-State FT Law Tuition - J.D.	32,626.00	33,278.00	652.00	2.0%
Regional FT Law Tuition - J.D.**	32,626.00	33,278.00	652.00	2.0%
Out-of-State FT Law Tuition - J.D.	48,660.00	49,632.00	972.00	2.0%
Technology Fee - flat rate	240.00	264.00	24.00	10.0%
Auxiliary Fees - flat rate (unless noted):				
Auxiliary Operations Fee	1,536.00	1,536.00	0.00	0.0%
Student Services Fee	504.00	552.00	48.00	9.5%
Student Bar Association*	74.00	74.00	0.00	0.0%
Total Fees:	2,354.00	2,426.00	72.00	3.1%
Total In-State FT Law - J.D.	34,980.00	35,704.00	724.00	2.1%
Regional FT Law Tuition - J.D.**	34,980.00	35,704.00	724.00	2.1%
Total Out-of-State FT Law - J.D.	51,014.00	52,058.00	1,044.00	2.0%
FULL-TIME LAW STUDENT (LL.M. - US)				
In-State FT Law Tuition - LL.M. - US	21,638.00	22,070.00	432.00	2.0%
Out-of-State FT Law Tuition - LL.M. - US	21,638.00	22,070.00	432.00	2.0%
Technology Fee - flat rate	240.00	264.00	24.00	10.0%
Auxiliary Fees - flat rate (unless noted):				
Auxiliary Operations Fee	1,536.00	1,536.00	0.00	0.0%
Student Services Fee	504.00	552.00	48.00	9.5%
Student Bar Association*	74.00	74.00	0.00	0.0%
Total Fees:	2,354.00	2,426.00	72.00	3.1%
Total In-State FT Law - LL.M. - US	23,992.00	24,496.00	504.00	2.1%
Total Out-of-State FT Law - LL.M. - US	23,992.00	24,496.00	504.00	2.1%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
PART-TIME LAW PER CREDIT HOUR				
J.D. In-State Tuition	1,350.00	1,377.00	27.00	2.0%
J.D. Regional Tuition**	1,350.00	1,377.00	27.00	2.0%
J.D. Out-of-State Tuition	1,903.00	1,941.00	38.00	2.0%
LL.M. US In-State Tuition	728.00	743.00	15.00	2.1%
LL.M. US Out-of-State Tuition	728.00	743.00	15.00	2.1%
LL.M. Tax In-State/Masters Tax In-State Tuition	1,060.00	1,081.00	21.00	2.0%
LL.M. Tax Out-of-State/Masters Tax Out-of-State Tuition	1,060.00	1,081.00	21.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Bar Association - flat rate (LL.M. students only)*	74.00	74.00	0.00	0.0%
Student Government Association - flat rate (Masters Tax only)*	50.00	74.00	24.00	48.0%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition (MBA - in person and on-line instruction)	900.00	918.00	18.00	2.0%
Regional Tuition (MBA - in person and on-line instruction)	900.00	918.00	18.00	2.0%
Out-of-State Tuition (MBA - on-line instruction)	900.00	918.00	18.00	2.0%
Out-of-State Tuition (MBA - in person instruction)	1,257.00	1,282.00	25.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR				
Business - other than MBA and MS in Taxation:				
In-State Tuition (in person and Web instruction)	858.00	875.00	17.00	2.0%
Regional Tuition (in person and Web instruction)**	858.00	875.00	17.00	2.0%
Out-of-State Tuition - Online MS Accounting#	858.00	875.00	17.00	2.0%
Out-of-State Tuition (in person and Web instruction except on-line MS Acctg.)	1,185.00	1,209.00	24.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR - Arts & Sciences				
In-State Tuition (in person and Web instruction)	804.00	820.00	16.00	2.0%
Out-of-State Tuition: MS Interaction Design & Information Architecture - on-line	804.00	820.00	16.00	2.0%
Regional Tuition (in person and Web instruction)**	804.00	820.00	16.00	2.0%
Out-of-State Tuition (Other than IDIA on-line) (in person and Web instruction)	1,179.00	1,203.00	24.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
PART-TIME GRADUATE PER CREDIT HOUR - Public Affairs				
In-State Tuition	815.00	831.00	16.00	2.0%
In-State Tuition - Web Instruction	925.00	941.00	16.00	1.7%
Out-of-State Tuition: Masters Public Administration - on-line	925.00	941.00	16.00	1.7%
Regional Tuition**	815.00	831.00	16.00	2.0%
Regional Tuition - Web Instruction**	925.00	941.00	16.00	1.7%
Out-of-State Tuition (Other than MPA on-line)	1,181.00	1,205.00	24.00	2.0%
Out-of-State Tuition - Web Instruction (Other than MPA on-line)	1,284.00	1,308.00	24.00	1.9%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%
DOCTORAL PER CREDIT HOUR (800+ level only)				
In-State Tuition (Arts & Sciences)	1,020.00	1,040.00	20.00	2.0%
Regional Tuition (Arts & Sciences) **	1,020.00	1,040.00	20.00	2.0%
Out-of-State Tuition (Arts & Sciences)	1,730.00	1,765.00	35.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
DOCTORAL PER CREDIT HOUR (800+ level only)				
In-State Tuition (Public Affairs)	1,050.00	1,071.00	21.00	2.0%
Regional Tuition (Public Affairs) **	1,050.00	1,071.00	21.00	2.0%
Out-of-State Tuition (Public Affairs)	1,730.00	1,765.00	35.00	2.0%
Technology Fee - per credit hour	10.00	11.00	1.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Auxiliary Operations Fee	64.00	64.00	0.00	0.0%
Student Services Fee	21.00	23.00	2.00	9.5%
Student Government Association - flat rate*	50.00	50.00	0.00	0.0%

*Full year rate is shown. Half of the amount will be charged per semester.

**Includes residents of the District of Columbia, Northern Virginia (counties of Arlington, Clarke, Culpeper, Fairfax, Fauquier, Loudon, Prince William, Rappahannock, Spotsylvania, Stafford, and Warren and cities of Alexandria, Fairfax, Falls Church, Fredericksburg, Manassas and Manassas Park, Southern Pennsylvania (counties of Adams, Chester, Lancaster, and York), and Delaware (all counties).

SALISBURY UNIVERSITY

FULL-TIME UNDERGRADUATE STUDENT

In-State Undergraduate Tuition	7,706.00	7,860.00	154.00	2.0%
Out-of-State Undergraduate Tuition	18,400.00	18,950.00	550.00	3.0%
Out-of-State Regional Tuition On-Site Hagerstown	12,400.00	12,950.00	550.00	4.4%
Technology Fee - flat rate	460.00	506.00	46.00	10.0%
Auxiliary Fees - flat rate (unless noted):				
Athletic	780.00	880.00	100.00	12.8%
Facilities Fee	1,010.00	1,000.00	(10.00)	-1.0%
Student Life Fee	528.00	528.00	0.00	0.0%
Student Health & Wellness Fee	N/A	150.00	150.00	N/A
Student Activity Fee	130.00	136.00	6.00	4.6%
Sustainability Fee	24.00	24.00	0.00	0.0%
Total Fees:	2,932.00	3,224.00	292.00	10.0%
Total In-State Cost	10,638.00	11,084.00	446.00	4.2%
Total Out-of-State Cost	21,332.00	22,174.00	842.00	3.9%
Total Out-of-State Regional Cost On-Site Hagerstown	15,332.00	16,174.00	842.00	5.5%

Adjusted components of mandatory fees (Technology, Athletic, Facilities) based on revenue and expense analysis. Increased Student Activities Fee at the request of the SGA Board. Created a NEW Health & Wellness Fee. Overall mandatory fees increasing 10.0% (\$292 annually).

PART-TIME UNDERGRADUATE PER CREDIT HOUR

In-State Tuition	315.00	321.00	6.00	1.9%
Out-of-State Tuition	760.00	782.00	22.00	2.9%
Out-of-State Regional Tuition On-Site Hagerstown	510.00	532.00	22.00	4.3%
Technology Fee - per credit hour	20.00	22.00	2.00	10.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	27.00	30.00	3.00	11.1%
Facilities Fee	39.00	39.00	0.00	0.0%
Student Life Fee	22.00	22.00	0.00	0.0%
Student Health & Wellness Fee	N/A	6.00	6.00	N/A
Student Activity Fee	6.00	6.00	0.00	0.0%
Sustainability Fee	1.00	1.00	0.00	0.0%

Adjusted components of mandatory fees (Technology, Athletic) based on revenue and expense analysis. Created NEW Health & Wellness Fee. Overall mandatory fees increasing 9.6% (\$11 per credit hour)

PART-TIME GRADUATE (excluding DNP, EdD, GIS, Online MBA, Online MSW, MSN) PER CREDIT HOUR

In-State Tuition	428.00	436.00	8.00	1.9%
Out-of-State Tuition	775.00	790.00	15.00	1.9%
Out-of-State Regional Tuition On-Site Hagerstown	515.00	525.00	10.00	1.9%
Technology Fee - per credit hour	20.00	23.00	3.00	15.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	25.00	27.00	2.00	8.0%
Facilities Fee	40.00	40.00	0.00	0.0%
Student Life Fee	19.00	19.00	0.00	0.0%
Student Health & Wellness Fee	N/A	6.00	6.00	N/A
Student Activity Fee	10.00	10.00	0.00	0.0%
Sustainability Fee	1.00	1.00	0.00	0.0%

Adjusted components of mandatory fees (Technology, Athletic) based on revenue and expense analysis. Created NEW Health & Wellness Fee. Overall mandatory fees increasing 9.6% (\$11 per credit hour)

EdD PER CREDIT HOUR *

In-State Tuition	572.00	583.00	11.00	1.9%
Out-of-State Tuition	995.00	1,015.00	20.00	2.0%
Technology Fee - per credit hour	20.00	23.00	3.00	15.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic	25.00	27.00	2.00	8.0%
Facilities Fee	40.00	40.00	0.00	0.0%
Student Life Fee	19.00	19.00	0.00	0.0%
Student Health & Wellness Fee	N/A	6.00	6.00	N/A
Student Activity Fee	10.00	10.00	0.00	0.0%
Sustainability Fee	1.00	1.00	0.00	0.0%
Total Fees:	115.00	126.00	11.00	9.6%
Total In-State Cost	687.00	709.00	22.00	3.2%
Total Out-of-State Cost	1,110.00	1,141.00	31.00	2.8%

Adjusted components of mandatory fees (Technology, Athletic) based on revenue and expense analysis. Created NEW Health & Wellness Fee. Overall mandatory fees increasing 9.6% (\$11 per credit hour)

*Salisbury University was approved for a modality change to move this program to fully online. Students who were matriculated into the program before the change will continue to be charged as noted above (separate in-state and out-of-state rates). Students who matriculate into the program as of fall 2023 will be charged the online fee listed below.

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	FY 2024	Recommended		
		FY 2025	\$	
ON-LINE GRADUATE PROGRAMS PER CREDIT HOUR				
GIS	690.00	705.00	15.00	2.2%
MBA	790.00	805.00	15.00	1.9%
MSW	790.00	805.00	15.00	1.9%
DNP	805.00	820.00	15.00	1.9%
MSN	550.00	560.00	10.00	1.8%
EdD (for new students as of Fall 2023)	775.00	790.00	15.00	1.9%
UNIVERSITY OF MARYLAND GLOBAL CAMPUS				
UNDERGRADUATE PER CREDIT HOUR CHARGES				
In-State Tuition	318.00	324.00	6.00	1.9%
Out-of-State Tuition	499.00	499.00	0.00	0.0%
Out-of-State Regional Tuition On-Site Hagerstown	418.00	418.00	0.00	0.0%
Technology Fee - per credit hour	15.00	15.00	0.00	0.0%
UNDERGRADUATE MILITARY PER CREDIT HOUR	250.00	250.00	0.00	0.0%
GRADUATE PER CREDIT HOUR CHARGES				
In-State Tuition	524.00	534.00	10.00	1.9%
Out-of-State Tuition	659.00	659.00	0.00	0.0%
Technology Fee - per credit hour	15.00	15.00	0.00	0.0%
MBA	694.00	694.00	0.00	0.0%
M.S. CYBERSECURITY	694.00	694.00	0.00	0.0%
M.S. CYBERSECURITY POLICY	694.00	694.00	0.00	0.0%
M.S. DATA ANALYTICS	694.00	694.00	0.00	0.0%
DOCTOR OF MANAGEMENT (DM)	1,087.00	1,087.00	0.00	0.0%
UNIVERSITY OF MARYLAND, BALTIMORE COUNTY				
FULL-TIME UNDERGRADUATE STUDENT				
In-State Undergraduate Tuition	9,238.00	9,423.00	185.00	2.0%
Out-of-State Undergraduate Tuition	26,594.00	27,392.00	798.00	3.0%
Technology Fee - flat rate	354.00	364.00	10.00	2.8%
Auxiliary Fees - flat rate (unless noted):				
Athletic & Recreation	1,356.00	1,409.00	53.00	3.9%
Transportation	506.00	516.00	10.00	2.0%
Auxiliary Facilities	620.00	636.00	16.00	2.6%
Campus Engagement *	770.00	800.00	30.00	3.9%
Student Activities	108.00	108.00	0.00	0.0%
Total Fees:	3,714.00	3,833.00	119.00	3.2%
Total In-State Cost	12,952.00	13,256.00	304.00	2.3%
Total Out-of-State Cost	30,308.00	31,225.00	917.00	3.0%
PART-TIME UNDERGRADUATE PER CREDIT HOUR				
In-State Tuition	382.00	389.00	7.00	1.8%
Out-of-State Tuition	1,103.00	1,136.00	33.00	3.0%
Technology Fee - per credit hour	19.00	19.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic & Recreation	56.00	59.00	3.00	5.4%
Transportation	27.00	28.00	1.00	3.7%
Auxiliary Facilities	27.00	27.00	0.00	0.0%
Campus Engagement*	37.00	41.00	4.00	10.8%
Student Activity	7.00	7.00	0.00	0.0%
Total Fees:	173.00	181.00	8.00	4.6%
PART-TIME GRADUATE PER CREDIT HOUR				
In-State Tuition	720.00	742.00	22.00	3.1%
Out-of-State Tuition	1,237.00	1,274.00	37.00	3.0%
Technology Fee - per credit hour	18.00	18.00	0.00	0.0%
Auxiliary Fees - per credit hour (unless noted):				
Athletic & Recreation	35.00	37.00	2.00	5.7%
Graduate Program	17.00	22.00	5.00	29.4%
Transportation	27.00	28.00	1.00	3.7%
Auxiliary Facilities	27.00	27.00	0.00	0.0%
Campus Engagement*	36.00	44.00	8.00	22.2%
Total Fees:	160.00	176.00	16.00	10.0%
INFO SYSTEMS ON-LINE PROGRAM TUITION/ PER CREDIT	934.00	934.00	0.00	0.0%
MANAGEMENT OF AGING SERVICES GRADUATE PROGRAM				
In-State Tuition	720.00	742.00	22.00	3.1%
Out-of-State Tuition	1,237.00	1,274.00	37.00	3.0%

*Formerly the University Commons Fee

Schedule of Tuition and Mandatory Fees
Fiscal Year 2025

	<u>FY 2024</u>	Recommended	
		<u>FY 2025</u>	\$ %
<u>THE UNIVERSITIES AT SHADY GROVE</u>			
MANDATORY AUXILIARY FEE (Undergraduate Students)			
Full-Time Student - flat rate	732.00	746.00	14.00 1.9%
Part-Time Student - per credit hour	30.00	30.50	0.50 1.7%
MANDATORY AUXILIARY FEE (Graduate Students)			
Full-Time Student - flat rate	412.00	420.00	8.00 1.9%
Part-Time Student - per credit hour	22.00	22.50	0.50 2.3%
MANDATORY FACILITIES FEE (All students)			
Full-Time Student - flat rate	44.00	45.00	1.00 2.3%
Part-Time Student - flat rate	22.00	22.50	0.50 2.3%



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name: UNIVERSITY OF MARYLAND, BALTIMORE

2.) Name and title of the person completing this form: James N. Reynolds, AVP

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1:	Student Fee Advisory Board (SFAB)/ Staff: Meghan Bruce Bojo/ Greg Brightbill
Meeting #2:	10/24/23
Meeting #3:	11/27/23

4.) List each Mandatory Fee discussed. Provide a concise description of each:

Mandatory Fee Name/Description:	Student Government Association Fee supports the University Student Government Association (USGA) and its associated operations and programming.
Mandatory Fee Name/Description:	The shuttle fee supports the operation of the UM Shuttle.
Mandatory Fee Name/Description:	Campus Center Infrastructure Fee supports URecFit + Wellness, Event Services, Campus Life Business Services, One Card, and the debt service (bond) for the building.
Mandatory Fee Name/Description:	The Student Services Fee covers student programming and support services for students- the writing center, student development and leadership, disability services, and international student support.
Mandatory Fee Name/Description:	The Student Technology Fee provides technology support centrally and to each school.
Mandatory Fee Name/Description:	Tuition Late Fee is charged when tuition is paid late, at a rate of 5% of the tuition with a maximum. The Tuition Late Fee is waived if financial aid distribution is late.

5.) Briefly summarize the content that was discussed during the session(s): On 10/24 the SFAB has the initial kickoff meeting to discuss the purpose of the SFAB and to review any fee requests. On 11/27 the committee listened to presentations from stakeholders for the Campus Center Infrastructure Fee (CCIF) and Student Services Fee.

6.) Briefly summarize the comments/feedback received during the session(s): Students generally understood the need for the requested increases. They would like to see stakeholders look at other avenues to reduce costs in the future. Since the CCIF is primarily for the bond on the building and utility costs, the students understand that there are no alternative ways to save.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process. Each of the schools met with a student committee to review student specific fees. **Graduate School:** November 30, 2023. **School of Dentistry:** November 17, 2023. **Carey School of Law:** December 1, 2023. **School of Medicine:** November 15, 2023. **School of Nursing:** November 27, 2023. **School of Pharmacy:** November 1, 2023. **School of Social Work:** December 11, 2023. Students had no objections. The Office of the Provost retains a record of student involvement in fee setting should others wish to examine the documentation.



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule

The completion and submission of this form is required for BOR consideration of USM institutional Tuition and Fees.

1.) Institution Name: UNIVERSITY OF MARYLAND, COLLEGE PARK

2.) Name and title of the person completing this form: Danny Catalano
Director of Budget and Planning

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

The President manages student fees including the review and recommendation of proposed fees and authorization of expenditures from resulting fee revenues. He is advised by the President's Cabinet. The Committee for the Review of Student Fees (CRSF) advises the President's Cabinet on recommendations for proposed fees. CRSF ensures students have an appropriate advisory role in the recommendation of student fees. The process culminates with CRSF representatives (SGA President, GSG President, RHA President) attending the President's Cabinet meeting where the CFO presents proposed fee increases. At this meeting, student representatives have the opportunity to discuss any concerns regarding any of the proposed increases. Prior to the CRSF's review of proposed fees, each fee-setting unit undergoes a fee proposal vetting process with their local advisory board. The board is provided with all the relevant materials necessary to provide timely and thoughtful recommendations.

Meeting #1: 1/31/2024 - SGA, GSG, RHA, University Budget Office Staff
Meeting #2: 2/6/2024 - SGA, GSG, RHA, University Budget Office Staff
Meeting #3: 02/27/2024 - SGA, GSG, RHA, President's Cabinet

4.) List each Mandatory Fee discussed. Provide a concise description of each:

Mandatory Fee Name/Description: **Athletics Fee**
A healthy and sustainable Department of Intercollegiate Athletics (ICA) is an essential part of the University community. Athletics elevates the University's profile, adds to the value of degrees, provides engagement with our 388,000 alumni worldwide, and helps attract a quality, diverse pool of prospective students.

Mandatory Fee Name/Description: **Shuttle Bus Fee**
The Transportation Services (DOTS) fee supports Shuttle-UM, an essential mobility option for students that also facilitates campus sustainability priorities. Shuttle-UM is a 24/7 operation that provides transit service on and around campus to more than 2.6 million riders a year.

Mandatory Fee Name/Description: **Student Union Fee**
This fee supports the operation of the STAMP as the campus community center. Funds are used to provide physical spaces that support basic services including food/retail/lounges and resource rooms, student engagement, programs, and student group meetings.

Mandatory Fee Name/Description: **Student Activities Fee**
These fees support student governance and also provide programs and resources for all graduate and undergraduate students including access to legal aid services, funding for recognized student organizations and their programs, activities and programs hosted by organizations like Student Entertainment Events (SEE), and advocacy for students in institutional decision making.

Mandatory Fee Name/Description: **Recreation Services Fee**
The Recreation Services fee supports the in-person and virtual offerings provided by University Recreation & Wellness (RecWell).

Mandatory Fee Name/Description: **Student Sustainability Fee**
This fee was initiated by the undergraduate student body at the University of Maryland to fund sustainability initiatives. All fee revenue is distributed to students, faculty, or staff in the form of Sustainability Fund grants to support projects that reduce the environmental impact of university operations or create opportunities for students to learn more about sustainability through education or research.

Mandatory Fee Name/Description: **Student Counseling Center Fee**
This fee supplements the Counseling Center operations to support the significant increase in demand for student mental health services.

5.) Briefly summarize the content that was discussed during the session(s): Each self- support unit explained their current fee structure, provided a complete review of forecasted headcount and expenses for the upcoming fee year, and the calculations that determine the per student fee amount.

6.) Briefly summarize the comments/feedback received during the session(s): The CRSF unanimously supported the proposed fee increase for the Student Activities Fee and Student Counseling Center Fee.
The CRSF supported the proposed Student Union Fee increase with a vote of 8 yes and 1 abstain.
The CRSF did not support the proposed Student Sustainability Fee increase with a vote of 3 yes and 6 no.
The CRSF supported the proposed Recreation Services Fee increase with 5 votes yes, 3 no and 1 abstain.
The CRSF did not support the proposed Shuttle Bus Fee with 4 votes yes and 5 no.
The Athletics Fee is not proposed to increase.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

<p>1.) Institution Name:</p>	BOWIE STATE UNIVERSITY
<p>2.) Name and title of the person completing this form:</p>	Angela Morton-Assistant Director of Budget
<p>3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:</p> <p>Meeting #1:</p> <p>Meeting #2:</p> <p>Meeting #3:</p>	<p>T&F were presented to Cabinet on 12/6/2023</p> <p>SGA 12/15/2023</p> <p>BSU Staff Council 2/1/2024</p> <p>Faculty-Senate 2/12/2024; University Council/President Breaux 2/13/2024</p>
<p>4.) List each Mandatory Fee discussed. Provide a concise description of each:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p> <p>Mandatory Fee Name/Description:</p>	<p>Athletic fee supports expenses to manage 13 intercollegiate programs in the CIAA division.</p> <p>Technology Fee used for upgrades in technology needed in the dormitories and classrooms.</p> <p>Intramural and Recreation fee is for student demand in wellness programs, fitness activities and new programs</p> <p>Health Service Fee helps support initiatives to improve the overall wellness of the students.</p> <p>University Construction fee is used for enhancements that will improve the overall quality and safety on the campus.</p> <p>Student Union Operating fee add additional upgrades and services in the Student Center for the student.</p> <p>Student Activity fee (SGA & GSA) fee is used for undergraduate and graduate activities such as campus clubs, homecoming.</p> <p>Sustainability Fee broadens sustainability efforts around the campus.</p> <p>Bowie Card Fee supports the cost of ID cards. We are currently changing to a new system which handles proximity cards which allows contactless transactions and door access around campus.</p>
<p>5.) Briefly summarize the content that was discussed during the session(s):</p>	<p>On December 15, 2023, the Interim-Vice President for Administration & Finance, Provost, Vice President for Enrollment Management & Student Affairs, Vice-President Division of Technology, Vice-President of Athletics, Vice-President of Auxiliary Services, Assistant Budget Director and representatives from various divisions met with the executive board members of Student Government Association (SGA) and Graduate Student Association (GSA) to discuss the proposed FY 2025 Tuition, Mandatory and Self-Supporting fee increases. During the meeting, students were able to review, pose questions and comment on the proposed fees prior to the upcoming University Council meeting.</p>
<p>6.) Briefly summarize the comments/feedback received during the session(s):</p>	<p>Some of the questions were about what is being offered with the increase in fees. Once the VPs explained in detail and provided a written justification, all the Shared Governance agreed with the FY 2025 Proposed Tuition & Fees.</p>
<p>7.) If applicable, provide a list of <u>non</u>-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.</p>	N/A



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name:	TOWSON UNIVERSITY
2.) Name and title of the person completing this form:	Michael Palmer, Associate Vice President of Administration and Finance
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting: Meeting #1:	February 8, 2024, open forum for all students wishing to participate.
4.) List each Mandatory Fee discussed. Provide a concise description of each: Mandatory Fee Name/Description:	Tuition for full-time and part-time, resident/non-resident, graduate/undergraduate
Mandatory Fee Name/Description:	
Mandatory Fee Name/Description:	Athletics Fee in support of the University Athletics department
Mandatory Fee Name/Description:	Technology Fee, which provides funding for instructional technologies and software.
Mandatory Fee Name/Description:	Auxiliary Services, Auxiliary services provide essential services to the campus community, such as residential and food services, the bookstore, recreational facilities, parking and transportation, and other services.
Mandatory Fee Name/Description:	Wellness Fee to provide services to students for physical and mental health.
5.) Briefly summarize the content that was discussed during the session(s):	The Institution presented information regarding the purpose of each of the fees, the usage of the funds, information regarding inflationary costs and incremental costs anticipated in FY25, as well as the necessary increase to accommodate the cost of the services.
6.) Briefly summarize the comments/feedback received during the session(s):	In general, the feedback (which was solely from the graduate student population) felt the fees, in some cases, were unnecessary as they (personally) do not utilize the services for which the fees are being collected. They also felt the tuition/fees are trending towards overpriced. It is the intention of the Institution to perform a peer competitive analysis in an effort to show students the alignment of our fees/tuition with peers.
7.) If applicable, provide a list of <u>non</u> -mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.	



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name:	UNIVERSITY OF MARYLAND EASTERN SHORE
2.) Name and title of the person completing this form:	Beatrice Wright, Budget Director
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:	
Meeting #1:	12/6/2023 - SGA - Anastasia Rodriguez, VP for Administration and Finance and Latoya Jenkins, VP for EMSE
4.) List each Mandatory Fee discussed. Provide a concise description of each:	Technology - Fees to enhance the technology infrastructure
Mandatory Fee Name/Description:	Athletic - Admission to most athletic contests, use of the athletic facilities
Mandatory Fee Name/Description:	Student Activities - Admission to cultural activities, support of the student government association, associated activities and events
Mandatory Fee Name/Description:	Recreational Facilities - Construction and major repairs of self-supporting facilities
Mandatory Fee Name/Description:	Student Union - Fees support the operation of the Student Center and programs and activities housed within it
Mandatory Fee Name/Description:	Student Health Services - subsidize/pay for lab tests prevention activities/health education and electronic medical records
5.) Briefly summarize the content that was discussed during the session(s):	Post-pandemic inflation and the fact that UMES had not raised tuition and fees for the AY 23-24 despite 8% inflation.
6.) Briefly summarize the comments/feedback received during the session(s):	The students said they understood the need for some changes in tuition and fees since it did not change the year before. Students expressed concerns about the financial limitations of the student body.
7.) If applicable, provide a list of <u>non</u>-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.	



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name:	FROSTBURG STATE UNIVERSITY
2.) Name and title of the person completing this form:	Denise Murphy, Asst. VP Budget & Finance
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:	
Meeting #1:	September 12, 2023, Bobcat Student Fee Advisory Committee, hosted by VP - Student Affairs & VP - Administration & Finance
4.) List each Mandatory Fee discussed. Provide a concise description of each:	
Mandatory Fee Name/Description:	Tuition: The charge for instruction.
Mandatory Fee Name/Description:	Student Activities Fee: An activities fee is charged at the full-time rate for full-time students or a rate for part-time students is collected to support student publications, the campus radio station, social activities, student government and a balanced program of cultural events.
Mandatory Fee Name/Description:	Athletic Fee: An athletic fee is charged at a full-time rate for full-time students or a per credit hour fee for part-time students is used to support the University's program in intercollegiate and intramural athletics.
Mandatory Fee Name/Description:	Auxiliary Facilities Fee: An auxiliary facilities fee is charged at a full-time rate for full-time students or a per credit hour for part-time students is assessed for construction expenses of the auxiliary facilities.
Mandatory Fee Name/Description:	Student Union Operating Fee: A Student Union operating fee is charged at a full-time rate for full-time students or a per credit hour for part-time students is charged for operating expenses of the Lane University Center.
Mandatory Fee Name/Description:	Transportation Fee: A Transportation Fee is charged at a full-time rate for full-time students or a per credit hour for part-time students is charged, allowing students to ride Allegany Transit Authority buses by showing a student ID.
Mandatory Fee Name/Description:	Technology Fee: A Technology fee is charged at a full-time rate for full-time students or a per credit hour for part-time students is assessed to fund technology initiatives for student enhancement.
5.) Briefly summarize the content that was discussed during the session(s):	In brief, each increase in fees (above) were discussed explaining the need for the increase. Most increases are due to general inflation and the increasing costs in employee's fringes, cola and merit. The original amount of the increase for the Student Union fee was a 1.6%. After hearing the leadership for this fee speak about needs and increasing costs, the students supported a 4.9% increase.
6.) Briefly summarize the comments/feedback received during the session(s):	The majority of the students present supported the increases. They did have questions about services. Those concerns were being addressed in the appropriate departments.
7.) If applicable, provide a list of <u>non</u> -mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.	n/a



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



The completion and submission of this form is required for BOR consideration of USM institutional Tuition and Fees.

1.) Institution Name: COPPIN STATE UNIVERSITY

2.) Name and title of the person completing this form: Cherlyn Brace, AVP for Finance and Budget Operations

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1: Student Government Association

Meeting #2: 9/11/23

Meeting #3:

4.) List each Mandatory Fee discussed. Provide a concise description of each:

Mandatory Fee Name/Description: Tuition (only tuition was discussed during the student involvement committee meeting).

5.) Briefly summarize the content that was discussed during the session(s): The tuition increase of 2% was discussed.

6.) Briefly summarize the comments/feedback received during the session(s): The SGA supported and approved the 2% increase in tuition for FY 2025 stating that it was necessary to maintain and improve the quality of education and services provided to our students.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process. N/A



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name: UNIVERSITY OF BALTIMORE

2.) Name and title of the person completing this form: Mary Beth Waak - Director, University Budget and Financial Analysis

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting: The Student Advisory Committee is hosted by the AVP of Administration and Finance. Members include faculty, staff, and members of the Student Government Association and the Student Bar Association.

Meeting #1: 10/24/23

Meeting #2: 10/26/23

Meeting #3: 11/16/23

4.) List each Mandatory Fee discussed. Provide a concise description of each:

Mandatory Fee Name/Description: Technology Fee supports instructional and informational entrepreneurial efforts and technology projects related to the academic activities of our students and faculty.
\$1 increase per credit hour increase to the Technology Fee.

Mandatory Fee Name/Description: Student Services Fee provides funding for a variety of co-curricular services, events and programming provided primarily through Student Affairs offices.
\$2 per credit hour increase to the Student Services Fee.

5.) Briefly summarize the content that was discussed during the session(s): The 2% tuition increase, Mandatory fee increases, and non-mandatory fee increases.

6.) Briefly summarize the comments/feedback received during the session(s): Each unit proposing an increase presented their supporting documentation. Pertinent questions were asked and addressed. After discussion, the group agreed to submit the proposal to the President of the University.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.

B. course fee changes in the College of Arts and Sciences
 1. Creative Writing and Publishing Arts M.F.A. Program
 \$5 fee increase (\$80 to \$85)
 •CWPA 651 Type and Design for Creative Writers
 •CWPA 780 Book Arts
 2. Counseling and I/O Psychology M.S. Programs
 •APPL 610 Psychopathology and Diagnosis- new \$60 fee
 •APPL 652 Organizational Theory and Development- new \$15 fee
 3. Integrated Design M.A. Program
 •DESN 753 Media: Special Topics- new \$85 fee
 4. Interaction Design and Information Architecture M.S. Program
 •IDIA 841 Statistics and Quant Analysis for UX- new course- \$65
 5. Simulation and Game Design B.S. Program
 New courses with \$45 fees
 •Game 430 Topics in Technical Art
 •Game 497 Topics in Simulation and Game Design



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name:	Salisbury University
2.) Name and title of the person completing this form:	Elizabeth B. Zimmerman
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:	SGA Executive Committee
Meeting #1:	2/5/2024 SGA Executive Committee
4.) List each Mandatory Fee discussed. Provide a concise description of each:	<ul style="list-style-type: none"> •Athletics Fee: The Athletics Fee supports 19 intercollegiate athletics teams competing at the NCAA Division III level in the Coast to Coast Conference (18 sports) and New Jersey Athletic Conference (Football).
Mandatory Fee Name/Description:	•Facilities Fee: This fee each semester supports the maintenance, renovation, construction, and debt service of university facilities.
Mandatory Fee Name/Description:	•Student Activities Fee: Each semester this fee supports student government, registered student organizations, the student newspaper/radio station, Safe Ride, and various cultural events.
Mandatory Fee Name/Description:	•Student Life: This fee each semester supports the operations at the Guerrieri Student Union, the intramural sports and E-sports leagues and competitions for various skill levels and the recreational facility operations at Maggs Physical Activities Center and University Fitness Center.
Mandatory Fee Name/Description:	•Sustainability Fee: The Sustainability fee each semester funds various environmental sustainability projects of students. Projects are approved by a committee comprised of students, faculty and staff.
Mandatory Fee Name/Description:	•Technology Fee: The Technology fee each semester supports distance education delivery, classroom technology, mobile technology, computer labs, and student printing.
Mandatory Fee Name/Description:	•*NEW* Student Health and Wellness Fee: Eliminating the patient visit fee to support student health more broadly. Supports physical health spaces, well being events and increasing mental health needs.
5.) Briefly summarize the content that was discussed during the session(s):	The FY25 Tuition and fee schedule was presented to the SGA Executive Committee. We included a brief summary of how SU develops the proposed rates and provided a detailed breakdown of our mandatory fee package.
6.) Briefly summarize the comments/feedback received during the session(s):	One local student voiced concerns over having to pay the new student health and wellness fee given they are an Eastern Shore resident and utilize their own medical providers. There were no further comments related to tuition and fees. The SGA President suggested raising the student activities fee to his executive committee and all members supported the increase which will be used to enhance the student experience outside the classroom.
7.) If applicable, provide a list of <u>non</u> -mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.	



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name:	UNIVERSITY OF MARYLAND GLOBAL CAMPUS
2.) Name and title of the person completing this form:	Justin Beardmore
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:	Student Advisory Committee (STAC)
Meeting #1:	2/17/2024; Student Advisory Committee (STAC); Justin Beardmore (Sr. Director, Budget Operations);
4.) List each Mandatory Fee discussed. Provide a concise description of each:	Technology Fee: Utilized for improvements to the institutional IT infrastructure and help support technological advancements and tools to enhance the student experience.
5.) Briefly summarize the content that was discussed during the session(s):	The USM Policy on Student Involvement was explained as well as empowering STAC as the appropriate committee to be consulted prior to the establishment or change of student fees. The current mandatory fee structure was shared with them along there would be no establishment of a new mandatory fee or an increase on current ones for FY25.
6.) Briefly summarize the comments/feedback received during the session(s):	STAC had no comments or feedback. They were very appreciative of the UMGC team for taking the time to explain the policy, fee structure, and to share there are no changes to the current fee rates.
7.) If applicable, provide a list of <u>non</u>-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.	Non-applicable



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Tuition and Fees.**

1.) Institution Name:	UNIVERSITY OF MARYLAND BALTIMORE COUNTY
2.) Name and title of the person completing this form:	Kristy Michel, Associate Vice President for Administration and Finance
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:	Hosting Staff: Divisions of Administration and Finance and Student Affairs. Presenting Staff: Campus leadership responsible for administering each fee ("fee owners")
Meeting #1:	November 11, 2023: Student Fee Advisory Committee (SFAC) Orientation
Meeting #2:	December 6, 2023: Student Fee Advisory Committee (SFAC) Preliminary Fee Owner Presentation
Meeting #3:	February 12, 2024: UMBC Public Mandatory Fee Forum
4.) List each Mandatory Fee discussed. Provide a concise description of each:	Technology Fee- This fee supports the computer infrastructure on campus: computer networking, internet infrastructure, the myUMBC portal, student labs, wireless systems, and the Information Technology Help Desk.
Mandatory Fee Name/Description:	Athletics and Recreation Fee -This fee supports intercollegiate athletics and recreation, including club sports, intramurals, fitness programs and open facility usage
Mandatory Fee Name/Description:	Transportation and Parking - This fee supports the parking infrastructure on campus and the system of safe and reliable shuttle bus services.
Mandatory Fee Name/Description:	Auxiliary Facilities Fee -This fee supports the development and maintenance of facilities essential to UMBC's auxiliary programs
Mandatory Fee Name/Description:	Campus Engagement Fee - This fee supports services and programs available at the Commons through the Division of Student Affairs.
Mandatory Fee Name/Description:	Student Activities Fee - This fee covers the costs of various undergraduate student activities and student publications administered by the Student Government Association.
Mandatory Fee Name/Description:	Graduate Program Fee - This fee supports the Graduate Student Association, graduate research and travel grants, and other services provided to graduate students.
5.) Briefly summarize the content that was discussed during the session(s):	SFAC Orientation: The SFAC was provided an overview of the committee's responsibilities, the timeline for the fee review process, the university's budget, and the university's mandatory fee structure.
	Preliminary Fee Owner Presentation and Public Fee Forums: The Fee Owners shared how the fee revenue currently supports their operations, presented the proposed fee amount, and highlighted the activities or expenses that the additional revenue will support.
6.) Briefly summarize the comments/feedback received during the session(s):	Students asked questions during the initial fee proposal meeting and at the public fee forum but did not provide direct feedback on the proposed fee increases during these meetings. The SFAC submitted feedback following these meetings that reflected their recommendations and the feedback they received from the larger student body. The SFAC recommended no increase to the Auxiliary Facilities Fee or the Athletics and Recreation Fee. In response, UMBC is submitting a lower than initially suggested fee rate for the Auxiliary Facilities Fee. The proposed increase to the Athletics and Recreation Fee is needed to cover State-mandated salary adjustments and as such, could not be reduced. The SFAC provided suggestions regarding the use and the allocation of the Campus Engagement Fee and the Parking/Transportation fee but were ultimately comfortable with the proposed rate increase. Finally, the SFAC had no concerns with the proposed rates for the Technology Fee, Student Activities Fee, or the Graduate Program Fee.
7.) If applicable, provide a list of <u>non</u> -mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.	N/A



University System of Maryland Student Involvement Summary FY 2025 Tuition & Fee Schedule



The completion and submission of this form is required for BOR consideration of USM institutional Tuition and Fees.

1.) Institution Name: THE UNIVERSITIES AT SHADY GROVE

2.) Name and title of the person completing this form: Michael Keeney, CFO & COO

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1: Student Council

2/16/24-Mandatory Fees Overview; general update on parking and campus food service.

4.) List each Mandatory Fee discussed. Provide a concise description of each:

Mandatory Fee Name/Description: Auxiliary Fee funds student services such as The Counseling & Well-Being Ctr, Career Development, Macklin Ctr for Leadership & Ctr for Transfer Access.

Mandatory Fee Name/Description: Facilities Fee funds maintenance and replacement of furniture; upgrades & refreshes physical space; campus safety, first aid and emergency notifications.

Mandatory Fee Name/Description: Tech fees funds our technology costs. These fees are not set by USG but by the home campus and USG is provided 50% of those fees.

5.) Briefly summarize the content that was discussed during the session(s): CFO presented history and proposed mandatory fees from FY19-FY25 and showed only 1 increase from FY19-FY24 (for FY24). Higher Education Price Index (HEPI) was explained and reported at 4% for FY23. USG proposes approximately 2% increase for FY25 which will yield an additional \$33,000 in fee revenue.

6.) Briefly summarize the comments/feedback received during the session(s): Student mentioned mandatory Fees are not displayed on the USG website. CFO responded that we are repairing website and will be visible soon if not already. Fees were posted previously. The current state is in error and not intentional.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any non-mandatory student fee during the determination process.

Students ask how USG prioritize spending on projects. How and who decides where the funds get allocated? Students wishes for campus to have more recreational quality facilities. Soccer field and basketball court were examples. Students feels this would add value to student life. CFO explains setting aside funds in facility reserve is required and then priorities are academics such as classroom, library and career center. Improvements to soccer field for example would require routine operating expenses and not just one time improvement costs.

TOPIC: University System of Maryland: Self-Support Charges and Fees for FY 2025

COMMITTEE: Finance Committee

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The procedure for approving student-related tuition, fees, and charges is a two-part process. This item involves the approval of room, board, and parking rates.

Proposed increases in the typical annual dormitory charge are listed below:

\$9,229 to \$9,562	3.6%	University of Maryland, College Park
\$6,414 to \$6,799	6.0%	Bowie State University
\$8,214 to \$8,502	3.5%	Towson University
\$5,928 to \$6,047	2.0%	UMES
\$5,600 to \$5,768	3.0%	Frostburg State University
\$7,490 to \$7,680	2.5%	Salisbury University
\$8,138 to \$8,382	3.0%	UMBC

To accommodate the variation in the beginning dates of its academic programs, University of Maryland, Baltimore charges a daily rate. Its FY 2025 rate for a one-bedroom apartment will be \$40.00, a proposed increase of 3.8%, year over year.

Several institutions have proposed increases in housing and board. These increases can be attributed to state mandated salary and fringe benefit increases, in addition to the rising costs of goods and services.

Proposed increases in the typical annual board rate charges are listed below:

\$5,828 to \$6,037	3.6%	University of Maryland, College Park
\$5,387 to \$5,656	5.0%	Bowie State University
\$6,400 to \$6,690	4.5%	Towson University
\$4,708 to \$4,802	2.0%	UMES
\$6,172 to \$6,420	4.0%	Frostburg State University
\$5,066 to \$5,193	2.5%	Coppin State University
\$5,570 to \$5,850	5.0%	Salisbury University
\$5,196 to \$5,476	5.4%	UMBC

A brief summary of the student engagement process follows the schedule.

ALTERNATIVE(S): The expenditures planned for each self-supported activity are based on the revenue produced from the schedule of charges. A decrease in the charge structure would require a corresponding decrease in planned expenditures.

FISCAL IMPACT: The proposed charges and fees are determined to be the amount required to produce the revenue for the individual activities to operate on a viable fiscal basis without accumulating a deficit or postponing required expenditures to a future year.

CHANCELLOR’S RECOMMENDATION: That Finance Committee recommend that the Board of Regents approve the proposed self-support charges and fees for FY 2025 as set forth in the attachment.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

"NOTE: Notwithstanding any other provision of this or any other University System of Maryland publication, the University System of Maryland reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the University System of Maryland institutions and the University System of Maryland Board of Regents."

University System of Maryland
 Schedule of Self Support Charges and Fees
 Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
UNIVERSITY OF MARYLAND, BALTIMORE				
<u>ROOM AND BOARD</u>				
HOUSING PER APARTMENT*				
PASCAULT ROW (Daily - includes utilities & fully furnished)				
EFFICIENCY	32.22	33.50	1.28	4.0%
1 BEDROOM	38.52	40.00	1.48	3.8%
2 BEDROOM-TOTAL	54.69	55.50	0.81	1.5%
2 BEDROOM-per person	27.34	27.75	0.41	1.5%
NEW RENOVATED PASCAULT ROW (Daily - includes utilities & fully furnished)				
EFFICIENCY	33.80	35.00	1.20	3.6%
1 BEDROOM	40.10	41.50	1.40	3.5%
2 BEDROOM-TOTAL	56.27	58.00	1.73	3.1%
2 BEDROOM-per person	28.92	29.00	0.08	0.3%
1 BEDROOM W/DEN - Renovated**	N/A	50.50	50.50	N/A
1 BEDROOM W/DEN - Non - Renovated**	N/A	49.00	49.00	N/A
STUDIO BASEMENT - Renovated**	N/A	30.00	30.00	N/A
STUDIO BASEMENT - Non - Renovated**	N/A	28.50	28.50	N/A
SPOUSE/DOMESTIC PARTNER (Flat Monthly Rate - includes utilities & fully furnished)				
EFFICIENCY	200.00	225.00	25.00	12.5%
1 BEDROOM	200.00	225.00	25.00	12.5%
2 BEDROOM-TOTAL	200.00	225.00	25.00	12.5%
2 BEDROOM-per person	200.00	225.00	25.00	12.5%
DAILY STORAGE RATE	9.20	9.20	0.00	0.0%
<u>PARKING</u>				
STUDENTS				
DAILY LEXINGTON GARAGE	7.00	7.00	0.00	0.0%
LEXINGTON MARKET ROOF-MONTHLY	47.50	47.50	0.00	0.0%
PASCAULT ROW AT THE LEXINGTON GARAGE -SEMESTER	350.00	350.00	0.00	0.0%
PASCAULT ROW AT THE LEXINGTON GARAGE - YEARLY	585.00	585.00	0.00	0.0%
FAYETTE SQUARE HOUSING AT LEXINGTON GARAGE - MONTHLY	70.00	70.00	0.00	0.0%
FAYETTE SQUARE HOUSING AT BALTIMORE GRAND - MONTHLY	94.00	94.00	0.00	0.0%

*A daily-only rate is to accommodate the variation in the beginning dates of the academic programs.

Resident contracts are still for the semester or the year.

** New Unit Categories

UNIVERSITY OF MARYLAND, COLLEGE PARK				
<u>ROOM AND BOARD</u>				
ROOM*	9,229.00	9,562.00	333.00	3.6%
BOARD (POINT PLAN)	5,828.00	6,037.00	209.00	3.6%
<u>PARKING FEE</u>				
STUDENT - RESIDENT	701.00	701.00	0.00	0.0%
STUDENT - COMMUTER	362.00	362.00	0.00	0.0%

*The rate for a standard double room is \$9,562. A surcharge may be applied for such items as a single room, a room with air conditioning, room with a private bath. A discount may apply for triple or quad rooms, double room without air conditioning or structural triple. See Appendix A for details.

University System of Maryland
 Schedule of Self Support Charges and Fees
 Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
BOWIE STATE UNIVERSITY				
ROOM AND BOARD				
ROOM				
TOWERS				
DOUBLE	6,414.00	6,799.00	385.00	6.0%
SINGLE	6,901.00	7,315.00	414.00	6.0%
ALEX HALEY				
DOUBLE	7,547.00	8,000.00	453.00	6.0%
SINGLE	8,485.00	8,994.00	509.00	6.0%
QUAD	6,722.00	7,125.00	403.00	6.0%
TUBMAN & HOLMES				
DOUBLE	6,138.00	6,506.00	368.00	6.0%
SINGLE	6,662.00	7,062.00	400.00	6.0%
TRIPLE	5,508.00	5,898.00	390.00	7.1%
KENNARD				
DOUBLE	6,233.00	6,607.00	374.00	6.0%
SINGLE	6,756.00	7,161.00	405.00	6.0%
TRIPLE	5,587.00	5,922.00	335.00	6.0%
GOODLOE				
DOUBLE	7,280.00	7,716.00	436.00	6.0%
SINGLE	7,852.00	8,323.00	471.00	6.0%
BOARD				
GOLD 19 MEAL PLAN W/\$225 FLEX	5,387.00	5,656.00	269.00	5.0%
GOLD 14 MEAL PLAN W/\$250 FLEX	5,387.00	5,656.00	269.00	5.0%
GOLD 10 MEAL PLAN W/\$300 FLEX	4,413.00	4,633.00	220.00	5.0%
CMRC 5 MEAL PLAN W/NO FLEX (CMRC Only)	1,925.00	2,021.00	96.00	5.0%
CMRC 5 MEAL PLAN W/\$100 FLEX (CMRC Only)	2,125.00	2,221.00	96.00	4.5%
CMRC 7 MEAL PLAN W/NO FLEX (CMRC Only)	2,671.00	2,805.00	134.00	5.0%
CMRC 7 MEAL PLAN W/\$150 FLEX (CMRC Only)	2,971.00	3,105.00	134.00	4.5%
COMMUTER 100 PLAN W/\$235 FLEX	2,727.00	2,863.00	136.00	5.0%
COMMUTER 50 PLAN W/\$215 FLEX	1,559.00	1,637.00	78.00	5.0%
COMMUTER 25 PLAN W/\$170 FLEX	906.00	951.00	45.00	5.0%
SUMMER BLOCK 60 W/NO FLEX	613.00	643.45	30.45	5.0%
SUMMER BLOCK 30 W/NO FLEX	324.00	340.30	16.30	5.0%
PARKING FEE				
RESIDENT STUDENT	100.00	105.00	5.00	5.0%
COMMUTER	93.00	98.00	5.00	5.4%
COMMUTER SEMESTER ONLY	60.00	65.00	5.00	8.3%
MONTHLY	50.00	50.00	0.00	0.0%

Note: CMRC stands for the Christa McAuliffe Residential Community

University System of Maryland
Schedule of Self Support Charges and Fees
Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
TOWSON UNIVERSITY				
ROOM AND BOARD				
ROOM				
DOUBLE	8,214.00	8,502.00	288.00	3.5%
SINGLE	9,658.00	9,996.00	338.00	3.5%
TOWER C 3 person room	6,570.00	6,800.00	230.00	3.5%
9 month HOUSING MULTIPLE	8,726.00	9,030.00	304.00	3.5%
9 month HOUSING SINGLE	10,260.00	10,620.00	360.00	3.5%
PREMIUM HOUSING - BARTON & DOUGLASS	9,544.00	9,878.00	334.00	3.5%
TOWSON RUN				
EFFICIENCIES - 1 BEDROOM	10,162.00	10,518.00	356.00	3.5%
EFFICIENCIES - 2 BEDROOM	9,606.00	9,942.00	336.00	3.5%
EFFICIENCIES - 4 BEDROOM	8,092.00	8,376.00	284.00	3.5%
APARTMENT - WV & MARSHALL				
2 BEDROOM	11,704.00	12,114.00	410.00	3.5%
4 BEDROOM	11,474.00	11,874.00	400.00	3.5%
APARTMENT - MARRIOTT CONVERSION to 10 WEST				
Tier One, Floors 2 - 5, convenience kitchen, meal plan required	9,606.00	9,942.00	336.00	3.5%
Tier Two, Floors 6 - 15 with full kitchen	10,706.00	11,082.00	376.00	3.5%
Tier Three (apartments 1409 & 1509)	10,904.00	11,286.00	382.00	3.5%
BOARD				
BLOCK 25 MEAL PACKAGE WITH \$75 IN FOOD POINTS	325.00	340.00	15.00	4.6%
BLOCK 50 MEAL PACKAGE WITH \$75 IN FOOD POINTS	650.00	680.00	30.00	4.6%
BLOCK 75 MEAL PACKAGE WITH \$75 IN FOOD POINTS	950.00	990.00	40.00	4.2%
BLOCK 100 MEAL PACKAGE WITH \$75 IN FOOD POINTS	1,200.00	1,250.00	50.00	4.2%
Unlimited/7 Meal Exchanges per week with \$ 1,000 Annual Food Points (New)	7,000.00	7,300.00	300.00	4.3%
Unlimited/4 Meal Exchanges per week with \$ 600 Annual Food Points (New)	6,400.00	6,690.00	290.00	4.5%
Unlimited/1 Meal Exchange per week with \$ 200 Annual Food Points (New)	5,800.00	6,080.00	280.00	4.8%
Unlimited/No Meal Exchanges with No Annual Food Points (New)	5,200.00	5,460.00	260.00	5.0%
PARKING FEE				
RESIDENT STUDENTS	504.00	504.00	0.00	0.0%
COMMUTER CORE CAMPUS ANNUAL	403.00	403.00	0.00	0.0%
COMMUTER REMOTE (WV & STADIUM) ANNUAL	192.00	192.00	0.00	0.0%
COMMUTER CORE CAMPUS SEMESTER	222.00	222.00	0.00	0.0%
COMMUTER REMOTE (WV & STADIUM) SEMESTER	106.00	106.00	0.00	0.0%
EVENING CORE ANNUAL	182.00	182.00	0.00	0.0%
EVENING SEMESTER	100.00	100.00	0.00	0.0%
UNIVERSITY OF MARYLAND EASTERN SHORE				
ROOM AND BOARD				
ROOM				
TRADITIONAL DOUBLE	5,927.55	6,047.00	119.45	2.0%
TRADITIONAL SINGLE	6,903.65	7,042.00	138.35	2.0%
APARTMENT SINGLE (Student Apartments - Non-Efficiency)	6,968.15	7,108.00	139.85	2.0%
TRADITIONAL DOUBLE (Student Apartments - Semi-Private Bath)	6,095.25	6,217.00	121.75	2.0%
APARTMENT SINGLE (Clusters - Efficiency)	7,197.13	7,341.00	143.88	2.0%
APARTMENT SINGLE PRIVATE BATH (Clusters - Efficiency)	7,399.23	7,547.00	147.78	2.0%
APARTMENT EFFICIENCY SINGLE LEASE (Hawks Landing)	7,601.33	7,753.00	151.68	2.0%
APARTMENT EFFICIENCY SINGLE (Hawks Plaza)	7,804.50	7,961.00	156.50	2.0%
APARTMENT EFFICIENCY SINGLE (Hawks Run)*	7,197.13	7,341.00	143.88	2.0%

*Previously included in Apartment Single (Clusters - Efficiency)

University System of Maryland
 Schedule of Self Support Charges and Fees
 Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
UNIVERSITY OF MARYLAND EASTERN SHORE (Cont'd)				
BOARD				
19 MEAL PLAN WITH \$150 ANNUAL FOOD POINTS	4,708.13	4,802.00	93.87	2.0%
14 MEAL PLAN WITH \$150 ANNUAL FOOD POINTS	4,471.23	4,561.00	89.77	2.0%
10 MEAL PLAN WITH \$150 ANNUAL FOOD POINTS	3,648.26	3,721.00	72.74	2.0%
5 MEAL PLAN (COMMUTERS ONLY)	1,859.15	1,896.00	36.85	2.0%
<u>PARKING FEE</u>				
STUDENTS	62.00	62.00	0.00	0.0%
FROSTBURG STATE UNIVERSITY				
<u>ROOM AND BOARD</u>				
ROOM				
DOUBLE				
PLAN 1 (Allen, Diehl, Gray, Simpson, Sowers) Uphill Doubles	5,600.00	5,768.00	168.00	3.0%
PLAN 2 (Frederick, Westminster, Annapolis) Downhill Doubles	6,150.00	6,340.00	190.00	3.1%
PLAN 2b Converted Triples to Doubles - Downhill Deluxe Doubles	6,750.00	6,950.00	200.00	3.0%
Uphill Deluxe Doubles	6,000.00	6,180.00	180.00	3.0%
SINGLE				
Downhill Singles	8,100.00	8,390.00	290.00	3.6%
Uphill Singles	7,500.00	7,770.00	270.00	3.6%
NEW RESIDENCE HALL				
Suite with 2 single occupancy rooms	9,550.00	9,788.00	238.00	2.5%
Suite with 4 single occupancy rooms	9,550.00	9,788.00	238.00	2.5%
Suite with 1 single occupancy room + 1 double occupancy room - Single room rate	9,250.00	9,480.00	230.00	2.5%
Suite with 1 single occupancy room + 1 double occupancy room - Double room rate	7,500.00	7,688.00	188.00	2.5%
BOARD				
15 MEALS WITH \$50 FLEX	6,172.00	6,420.00	248.00	4.0%
BLACK PLAN UNLIMITED WITH \$200 BONUS BUCKS	5,752.00	5,982.00	230.00	4.0%
RED 19 PLAN WITH \$100 BONUS BUCKS	5,358.00	5,572.00	214.00	4.0%
14 MEALS WITH \$125 FLEX	6,172.00	6,420.00	248.00	4.0%
WHITE 14 MEALS PER WEEK, \$100 BONUS BUCKS	5,136.00	5,340.00	204.00	4.0%
12 MEALS PER WEEK, \$250 BONUS BUCKS	5,334.00	5,546.00	212.00	4.0%
Residential Leadership Program Fee	30.00	54.00	24.00	80.0%
<u>PARKING FEE</u>				
STUDENTS - COMMUTER	40.00	50.00	10.00	25.0%
<i>*Existing Residence Hall</i>				
COPPIN STATE UNIVERSITY				
<u>ROOM AND BOARD</u>				
ROOM				
TRIPLE	5,067.00	5,067.00	0.00	0.0%
DOUBLE	6,598.00	6,598.00	0.00	0.0%
SINGLE	6,917.00	6,917.00	0.00	0.0%
BOARD				
BRONZE ANYTIME DINING PLAN (\$75 DINING \$s)	5,066.00	5,193.00	127.00	2.5%
SILVER ANYTIME DINING PLAN (\$150 DINING \$s)	5,277.00	5,409.00	132.00	2.5%
GOLD ANYTIME DINING PLAN (\$200 DINING \$s)	5,421.00	5,557.00	136.00	2.5%
<u>PARKING FEE</u>				
ANNUAL COMMUTER AND RESIDENTIAL STUDENTS	75.00	75.00	0.00	0.0%
COMMUTER STUDENT - SPRING AND FALL SEMESTER	40.00	40.00	0.00	0.0%
STUDENT SUMMER RATE	32.00	32.00	0.00	0.0%

University System of Maryland
 Schedule of Self Support Charges and Fees
 Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
UNIVERSITY OF BALTIMORE				
<u>PARKING FEE</u>				
STUDENTS - semester - unlimited parking	299.00	299.00	0.00	0.0%
SALISBURY UNIVERSITY				
<u>ROOM AND BOARD</u>				
ROOM (9 month)				
SINGLE				
APARTMENT STYLE (CP)	8,310.00	8,520.00	210.00	2.5%
APARTMENT STYLE (DV)	7,570.00	7,730.00	160.00	2.1%
APARTMENT STYLE (SG 4x2)	8,670.00	8,890.00	220.00	2.5%
SUITE (NA, MK, PO, WI, CR, CK, SV)	8,570.00	8,780.00	210.00	2.5%
SUITE (St. Martin)	7,800.00	7,990.00	190.00	2.4%
APARTMENT STYLE (SGV) 3 bedroom x bath	8,060.00	8,260.00	200.00	2.5%
DOUBLE				
APARTMENT STYLE (CP)	7,490.00	7,680.00	190.00	2.5%
SUITE (NA, MK, PO, WI, CR, CK, SV)	7,630.00	7,820.00	190.00	2.5%
SUITE (St. Martin)	6,830.00	7,000.00	170.00	2.5%
ROOM (9 month)				
TRIPLE				
SUITE (CR, CK, SV)	6,620.00	6,790.00	170.00	2.6%
ROOM (12 month)				
1 BEDROOMS & 1 BATHROOMS	9,690.00	9,930.00	240.00	2.5%
2 BEDROOMS & 2 BATHROOMS	9,660.00	9,900.00	240.00	2.5%
4 BEDROOMS & 4 BATHROOMS	9,610.00	9,850.00	240.00	2.5%
4 BEDROOMS & 2 BATHROOMS	9,030.00	9,260.00	230.00	2.5%
2 BEDROOMS & 1 BATHROOMS	9,080.00	9,310.00	230.00	2.5%
BOARD				
ALL ACCESS (Unlimited meals in the Commons, \$250 dining dollars, 2 guest passes per semester)	5,786.00	6,080.00	294.00	5.1%
200 MEALS PLUS (200 meals+\$400 dining dollars, 2 guest passes per semester)	5,570.00	5,850.00	280.00	5.0%
125 MEALS Block (125 meals+\$300 dining dollars, 2 guest passes per semester)	3,896.00	4,090.00	194.00	5.0%
75 MEALS Block (75 meals+\$250 dining dollars, 2 guest passes per semester)	2,560.00	2,690.00	130.00	5.1%
45 MEALS Block (45 meals+\$100 dining dollars, 2 guest passes per semester)	1,450.00	1,530.00	80.00	5.5%
<u>PARKING FEE</u>				
STUDENTS	40-115	45-120	5.00	4.3% - 12.5%

University System of Maryland
 Schedule of Self Support Charges and Fees
 Fiscal Year 2025

	FY 2024	FY 2025	Recommended	
			\$	%
UMBC				
ROOM AND BOARD				
ROOM				
RESIDENCE HALLS (8 & 9 MONTH)	8,138.00	8,382.00	244.00	3.0%
RESIDENCE HALLS TRIPLE/QUAD	5,728.00	5,900.00	172.00	3.0%
RESIDENCE HALLS/SUITES CONVERTED SINGLE RATE	8,594.00	8,852.00	258.00	3.0%
RESIDENCE SUITES (8 MONTH)	8,138.00	8,382.00	244.00	3.0%
RESIDENCE SUITES (9 MONTH)	8,594.00	8,852.00	258.00	3.0%
RESIDENCE APARTMENTS (9 MONTH)	8,678.00	8,938.00	260.00	3.0%
BOARD				
UNLIMITED MEAL PLAN	5,690.00	6,014.00	324.00	5.7%
SAVVY 16	5,690.00	6,004.00	314.00	5.5%
TERRIFIC 12	4,910.00	5,176.00	266.00	5.4%
SUPER 225	5,134.00	5,336.00	202.00	3.9%
FLEXIBLE 14 MEAL PLAN	6,220.00	6,570.00	350.00	5.6%
FLEXIBLE 10 MEAL PLAN	5,196.00	5,476.00	280.00	5.4%
OTHER AUXILIARY FEES				
NETWORK AND COMMUNICATION FEE				
ALL COMMUNITIES	375.00	375.00	0.00	0.0%
THE UNIVERSITIES AT SHADY GROVE				
PARKING FEE				
STUDENTS:				
Annual student rate	252.00	252.00	0.00	0.0%
Winter only	63.52	63.52	0.00	0.0%
Spring/Summer	126.00	126.00	0.00	0.0%
Summer only	63.52	63.52	0.00	0.0%

APPENDIX A: UMCP Proposed Room Fee Changes FY25

	Traditional without Air Conditioning		Traditional with Air Conditioning		New Traditional		Semi-Suite		Suite		Apartment	
Single w/Bath			12,397	3.61%	12,828	3.61%			12,971	3.61%	13,640	3.61%
Double As Single	10,824	3.61%										
Single	10,669	3.61%	10,980	3.61%	11,410	3.61%			11,553	3.61%	12,222	3.61%
Double w/Bath	10,669	3.61%	10,980	3.61%	11,410	3.61%	10,279	3.61%	11,553	3.61%	12,222	3.61%
Double	9,251	3.61%	9,562	3.61%	9,991	3.61%			10,135	3.61%	10,803	3.61%
Double requires Bunked Beds	8,095	3.61%	8,368	3.61%					8,869	3.61%	9,454	3.61%
Structural Triple/Quad w/Bath	9,745	3.61%	10,024	3.61%								
Structural Triple/Quad	8,326	3.61%	8,606	3.61%					9,123	3.61%	9,725	3.61%
Flex Triple/Quad	7,864	3.61%	8,128	3.61%	8,493	3.61%			8,615	3.61%	9,185	3.61%

Standard Room Rate

Notes:
 Number of rooms per room-type indicate actual revenue-producing beds; room contract revenues are budgeted at 96% of revenue-producing beds.
 Red print indicates the proposed FY25 room fee is less than the FY24 standard room fee (\$9,229 traditional double with air conditioning).



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: UNIVERSITY OF MARYLAND, BALTIMORE

2.) Name and title of the person completing this form: James Reynolds, Assistant Vice President

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:
Student Fee Advisory Board (SFAB)/ Staff: Meghan Bruce Bojo/ Greg Brightbill

Meeting #1: 10/24/23

Meeting #2: 11/27/23

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: Yes

Room Rates: Yes

Board (Dining Plans): N/A

5.) Briefly summarize the content that was discussed during the session(s):
Parking did not request any fee increases. Housing submitted a request to add new categories and increase the fees. The fee increases are to cover the cost of inflation and utility costs. The request for new fees for the studio basement apartments and 1 bedroom with/den is based upon the need to be more competitive within the local housing market.

6.) Briefly summarize the comments/feedback received during the session(s):
No concerns.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.
Self-Supporting Auxiliary fees: There was a request for the committee to review non-mandatory fees including event room rentals and miscellaneous items associated with events and a Psychological Testing Fee for the Student Counseling Center. The committee had no objection to the proposed increases.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



The completion and submission of this form is required for BOR consideration of USM institutional Room, Board, and other charge rates.

1.) Institution Name: UNIVERSITY OF MARYLAND, COLLEGE PARK

2.) Name and title of the person completing this form: Danny Catalano
Director of Budget and Planning

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

The President manages student fees including the review and recommendation of proposed fees and authorization of expenditures from resulting fee revenues. He is advised by the President's Cabinet. The Committee for the Review of Student Fees (CRSF) advises the President's Cabinet on recommendations for proposed fees. CRSF ensures students have an appropriate advisory role in the recommendation of student fees. The process culminates with CRSF representatives (SGA President, GSG President, RHA President) attending the President's Cabinet meeting where the CFO presents proposed fee increases. At this meeting, student representatives have the opportunity to discuss any concerns regarding any of the proposed increases. Prior to the CRSF's review of proposed fees, each fee-setting unit undergoes a fee proposal vetting process with their local advisory board. The board is provided with all the relevant materials necessary to provide timely and thoughtful recommendations.

Meeting #1: 2/6/2024 - SGA, GSG, RHA, University Budget Office Staff

Meeting #2: 02/27/2024 - SGA, GSG, RHA, President's Cabinet

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: Yes

Room Rates: Yes

Board (Dining Plans): Yes

5.) Briefly summarize the content that was discussed during the session(s): Each self- support unit explained their current fee structure, provided a complete review of forecasted headcount and expenses for the upcoming fee year, and the calculations that determine the per student fee amount.

6.) Briefly summarize the comments/feedback received during the session(s): The CRSF supported the proposed Room and Board Fees with 8 votes yes and 1 abstain. The Parking Fee is not proposed to increase.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: BOWIE STATE UNIVERSITY

2.) Name and title of the person completing this form: Angela Morton-Assistant Director of Budget

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1:	Self Support Fees were presented to Cabinet on 12/6/2023 SGA 12/15/2023
Meeting #2:	BSU Staff Council 2/1/2024
Meeting #3:	Faculty-Senate 2/12/2024; University Council/President Breaux 2/13/2024

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees:	Yes
Room Rates:	Yes
Board (Dining Plans):	Yes
Other (Please Specify):	

5.) Briefly summarize the content that was discussed during the session(s):

The proposed FY 2025 Room and Board Rates were discussed on the same date and time as the FY 2025 Tuition, Mandatory and Self –Supporting fees with all the shared governance groups of Bowie State University and submitted the proposed fees along with any revisions to the President for final review and approval, prior to submission to USM for BOR approval.

6.) Briefly summarize the comments/feedback received during the session(s):

Some of the questions were about what is being offered with the increase in fees. Once the VPs explained in detail and provided a written justification, all the Shared Governance agreed with the FY 2025 Self-Support Fees.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.

N/A



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: TOWSON UNIVERSITY

2.) Name and title of the person completing this form: Michael Palmer, Associate Vice President of Administration and Finance

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1: February 8, 2024, open forum for all students wishing to participate.

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: Yes

Room Rates: Yes

Board (Dining Plans): Yes

5.) Briefly summarize the content that was discussed during the session(s): The Institution presented information regarding the purpose of each of the fees, the usage of the funds, information regarding inflationary costs and incremental costs anticipated in FY25, as well as the necessary increase to accommodate the cost of the services.

6.) Briefly summarize the comments/feedback received during the session(s): There was no feedback provided on these fees, as the feedback solely related to the T&F discussion.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: University of Maryland Eastern Shore

2.) Name and title of the person completing this form: Beatrice Wright

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1: December 6, 2023 - SGA - Anastasia Rodriguez, VP for Administration and Finance and Latoya Jenkins, VP for EMSE

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: No

Room Rates: Yes

Board (Dining Plans): Yes

5.) Briefly summarize the content that was discussed during the session(s): Room and Board - Administration discussed the need for a small increase in room and board rates. Room rate increases will assist with the needed funds for renovations within the Residence Halls. No discussion was held on Parking as a nominal increase was recently imposed and no increase was included for FY 25.

6.) Briefly summarize the comments/feedback received during the session(s): The proposed increase in board rates was well received due to the improvements in dining facilities. Students provided feedback regarding improvements they would like to see in the future as well as concerns for the financial limitations of the student body.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name:	FROSTBURG STATE UNIVERSITY
2.) Name and title of the person completing this form:	Denise Murphy, Asst. VP Budget & Finance
3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:	
Meeting #1:	February 15, 2024, Bobcat Student Fee Advisory Committee, hosted by VP - Student Affairs & VP - Administration & Finance
4.) Were the following topics discussed? (Yes, No, N/A) <i>(Please Select from the drop-down menu list in column C)</i>	
Parking Fees:	Yes
Room Rates:	Yes
Board (Dining Plans):	Yes
Other (Please Specify):	Residential Leadership Fee (fee is used to support the Residential Leadership Programs and the Residence Life Office, which include the Residence Hall Association, National Residence Hall Honorary and the hall programs. These programs supplement the residential experience by providing programming activities and leadership opportunities for students living in the residence halls & Graduate Student Fee & PA Tuition change from the fall meeting.
5.) Briefly summarize the content that was discussed during the session(s):	For each of the fees that are increasing in fy2025, we discussed the reasons "why" with the student representatives. We informed them of cost increases related to inflation of goods and services/utilities and cost increases associated with employees who work in these areas (merit, cola and fringes).
6.) Briefly summarize the comments/feedback received during the session(s):	For the most part the students agreed that rates needed to increase and they understood that inflation and general overall prices increases drive this request for increases. They did ask for better washer and dryer services, which is currently out for bid and simplified meal plans. As for the Residential Leadership Fee the students mainly agreed for the increase indicating that the initiative encourages student engagement.
7.) If applicable, provide a list of <u>non</u> -mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.	n/a



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: COPPIN STATE UNIVERSITY

2.) Name and title of the person completing this form: CHERLYN BRACE, AVP FOR FINANCE AND BUDGET OPERATIONS

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1: SGA EXECUTIVE BOARD

2/27/24

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: No

Room Rates: Yes

Board (Dining Plans): Yes

5.) Briefly summarize the content that was discussed during the session(s): The room and board rates were discussed during the session.

6.) Briefly summarize the comments/feedback received during the session(s): The room rates will not be increased in FY 2025. However, the board rates will be increased to cover the contractual COLA increase for the food service vendor.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name:

2.) Name and title of the person completing this form:

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees:

Room Rates:

Board (Dining Plans):

Other (Please Specify):

5.) Briefly summarize the content that was discussed during the session(s):

6.) Briefly summarize the comments/feedback received during the session(s):

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: Salisbury University

2.) Name and title of the person completing this form: Elizabeth B. Zimmerman

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Meeting #1: SGA Executive Committee

2/5/2024 SGA Executive Committee

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: Yes

Room Rates: Yes

Board (Dining Plans): Yes

5.) Briefly summarize the content that was discussed during the session(s): The FY25 parking, residence hall and meal plan rates were presented to the SGA Executive Committee. We included a detailed breakdown of current and next year's rates for comparison.

6.) Briefly summarize the comments/feedback received during the session(s): Parking concerns ranging from availability of on-campus parking, to whether we could create other registration options such as reduced fees for commuter students were raised. Several specific dining related concerns were shared and students were directed to present these issues to the newly formed, Dining Advisory Committee scheduled to meet later that same week. Other than these two areas, our presentation was well received and no further questions ensued.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process. Parking Fees - see above.



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: UNIVERSITY OF MARYLAND BALTIMORE COUNTY

2.) Name and title of the person completing this form: Kristy Michel, Associate Vice President for Administration and Finance

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting:

Hosting Staff: The Division of Student Affairs & Auxiliary Services

Meeting #1: 2/12/2024 - Resident Student Association (RSA) - Executive Board

Meeting #2: 2/14/2024 Resident Student Association (RSA) - Open Forum

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: N/A

Room Rates: Yes

Board (Dining Plans): Yes

Other (Please Specify): Community Network & Communication Fee

5.) Briefly summarize the content that was discussed during the session(s):

Leadership from Residential Life and Auxiliary Services met with the Residential Student Association (RSA) to present the proposed rate increases for room and board. Students were advised that the proposed room rates were based on potential FY 2025 salary adjustments and fringe increases. The proposed board rates are tied to an increase in the Consumer Price Index for "food away from home." No change was proposed to the Community Network & Communication Fee.

6.) Briefly summarize the comments/feedback received during the session(s):

Room Rates: Both the RSA Executive Board as well as the general body of students expressed appreciation for the moderate increase of 3% and suggested that the approach was fair and appropriate. **Board Rates:** There was no specific positive or negative feedback voiced regarding the rate changes to the dining plans. However, a student offered feedback regarding the dining options on campus.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process.

N/A



University System of Maryland Student Involvement Summary FY 2025 Self-Support Charges and Fees Schedule



**The completion and submission of this form is required for BOR consideration of
USM institutional Room, Board, and other charge rates.**

1.) Institution Name: THE UNIVERSITIES AT SHADY GROVE

2.) Name and title of the person completing this form: Michael Keeney, CFO & COO

3.) For each Student Involvement Session, provide the date, student advisory group name (e.g., SGA) and campus staff hosting: Student Council

Meeting #1: 2/16/24-Mandatory Fees Overview; general update on parking and campus food service.

4.) Were the following topics discussed? (Yes, No, N/A)
(Please Select from the drop-down menu list in column C)

Parking Fees: Yes

Room Rates: Yes

Board (Dining Plans): Yes

Other (Please Specify):

5.) Briefly summarize the content that was discussed during the session(s): Parking, room rates, and board were all discussed for informational purposes only. No changes to parking fees are proposed. USG does not charge room and board.

6.) Briefly summarize the comments/feedback received during the session(s): 1)Students mentioned that some avoid parking fees by parking for free and walking from a distance. 2) Alternatives to driving such as shuttles and public subsidies access and information should be better marketed and available. 3) Traville lot should be available to students in the afternoon.

7.) If applicable, provide a list of non-mandatory fees that were presented/discussed during the student engagement session(s) and any feedback received. As a reminder, in accordance with BOR Policy VIII-2.50, the advisory or similar committee(s) shall have the current fee structure explained and shall be consulted prior to the establishment of any nonmandatory student fee during the determination process. The process of getting in-house dining has been difficult and resulted only 1 potential vendor during the previous RFP process. Meanwhile pop-ups vendors will fill in as a temporary alternative to provide lunch meals in the existing cafeteria area. In the previous fall quarter, food trucks were provided on site but were thought as too pricey for student budget and not as healthy.

TOPIC: USM Enrollment Projections: FY 2025-2034

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The USM Board of Regents III-4.10—Policy on Enrollment requires the Chancellor, in consultation with the presidents, to present an enrollment plan to the Board each year. Each institution is charged with having a well-coordinated enrollment management strategy based on the short-term realities that support the operating budget request and the long-term campus plan that supports the long-term capital needs. The USM Office works in collaboration with the institutions to provide accurate enrollment projections.

Highlights of this year’s institutional projections include:

- USM’s aggregate institutional enrollment is projected to increase +1,891 students in Fall 2024.
- USM is projecting a corresponding increase in FTE (+1,066) for FY 2025.
- Over the next ten years, headcount enrollment is projected to increase +23,819 students to 190,613 students in Fall 2033.

ALTERNATIVE(S): The Committee may request changes in the projections.

FISCAL IMPACT: The fiscal impact of the projected enrollment will depend on many factors including the availability of facilities to accommodate enrollments, the programs of study of future students, the availability of faculty, in/out-of-state residency status, and full/part-time attendance. In a complimentary manner, the projected enrollment and enrollment plan supports the operating budget request in the near-term and capital budget decisions in the long-term.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve the enrollment projections as submitted.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

**USM Enrollment Projections
FY 2025 (Fall 2024) through FY 2034 (Fall 2033)**



**UNIVERSITY SYSTEM
of MARYLAND**

**Submitted to the Board of Regents' Committee on Finance
April 3, 2024**

Office of the Senior Vice Chancellor of Administration and Finance

Enrollment Projections: FY 2025 (Fall 2024) – FY 2034 (Fall 2033)

Overview

The purpose of this annual report is to provide the Board of Regents with the institutional student enrollment and full-time equivalent (FTE) enrollment projections, as required in the *Board of Regents III-4.10 - Policy on Enrollment*. The aggregate and institutional enrollment projections in this report are informed by internal institutional strategies for managing enrollment to meet the access mission of the institutions, to increase enrollment in key workforce development areas, and to enhance higher education quality in Maryland. Each USM institution is expected to have a well-coordinated enrollment management function that reflects near and long-term operational realities. The enrollment management function considers state and national demographic and economic trends, mission-related needs, capital requirements, and a set of annual enrollment targets that are appropriate to achieve each institution's long-term enrollment goal.

The Board of Regents' Enrollment Workgroup continues to monitor key external trends and the institutional levers affecting enrollment. The institutions update enrollment management plans to address new student opportunities based on external prospects and improve retention by refining student success initiatives. The enrollment projections reflect both the enrollment management plans and the Strategic Plan goals adopted by the Board of Regents. Compared to national reports concerning public higher education changes in enrollment, the University System of Maryland is in a favorable position compared to many other states and systems.

USM Enrollment Projection Summary

While the pandemic negatively affected USM's total enrollment with fewer new students and lower retention, USM institutions have since countered with more new students and retention improvements. For example, since USM experienced a new undergraduate, degree-seeking enrollment low point of 39,725 in FY 2022, the new enrollment improved with 41,202 in FY 2023. Based on fall 2023, the enrollment estimates indicate an additional new enrollment increase for FY 2024. The aggregate retention rates for all students held steady with subgroup retention rate improvements for first-time, full-time fall first-year students and for new Maryland community college transfers. With these improvements, the student mix continues to evolve with improvements in both undergraduate and graduate students and positive gains for both full-time and part-time students.

In total, the University System of Maryland projects that the total enrollment for USM will be higher (+1,891) for fall 2024 than it was for fall 2023. The fall 2024 projected enrollment for USM includes a projected undergraduate enrollment increase (+1,478) and graduate enrollment increase (+413). The Fiscal Year FTE is projected to increase by 1,066 for total of 128,688 in FY 2025. The aggregate USM FTE growth reflects the projected credit hour registration by student level and by the mix of full-time and part-time students at each

institution. In the fall 2024, most of USM's enrollment and FTE growth will come from the University of Maryland Global Campus (UMGC) whereas the combined projections from the other institutions are similar enrollment and FTE as fall 2023.

Over the next ten years, USM projects that enrollment will continue to increase by more than one percent per year through fall 2033. USM's enrollment growth over the next ten years is projected to be 23,819 (+14.3%) students and increase total enrollment to 190,613 by fall 2033. Over the long-term, the FTE projection of 144,096 in FY 2034 is 16,475 (+12.9%) more than the FTE in FY 2023. Again, the aggregate USM FTE growth reflects the projected credit hour registration by student level and by the mix of full-time and part-time students at each institution over the next 10 years. In the long term, the UMGC enrollment projection is much higher than last year. However, the combined long-term enrollment and FTE projections for the other institutions follow the same trajectory, reaching the same long-term enrollment goal as last year.

In the next sections, general themes will be highlighted, and enrollment changes for each institution will be briefly summarized. The data found in Tables 1 through 12 numerically summarize the ten-year projections for USM and for each institution.

General Themes

As part of the enrollment projection submissions, institutions provided a detailed narrative about the enrollment plan. These narratives gave context to the enrollment numbers provided in the projections. In this year's submissions, several systemwide trends are evident:

Enrollment plans address USM Strategic Plan goals.

Institutions are aligning their priorities to become more student-centered, fostering enhanced collaboration among departments to ensure student retention, graduation, and successful learning outcomes. Special initiatives are designed to provide essential support for transfer students as they navigate their transition to a new institution. Institutions are steadfast in their commitment to diversity, equity, and inclusion, reporting greater diversity profiles of their student bodies. While each institution encounters unique opportunities with its student population, many utilize similar frameworks to address these challenges.

Some examples include:

- Enrollment Management teams collaborate internally to ensure a comprehensive journey from recruitment to graduation (**Bowie State University, Coppin State University, Towson University, Frostburg State University**).
- Other institutions engage external consultants to enhance student experiences and promote retention. For instance, **Salisbury University (SU)** optimized merit scholarships with consultants and enlisted a marketing firm to boost graduate program enrollment.

- **FSU** targets additional student demographics like "stop-out" students, working adults without bachelor's degrees, and international students to boost enrollment.
- **University of Baltimore (UBalt)** prioritizes new student recruitment, enrollment, and retention strategies to counter declining enrollment, deploying targeted communication campaigns across various channels.

Institutions utilize data analytics and CRM platforms for data-informed decision-making.

Data analytics and CRM (Customer Relationship Management) platforms play a crucial role in helping higher education institutions improve student outcomes, enhance institutional effectiveness, and make data-informed decisions to support their missions and goals.

Some examples include:

- **University of Maryland, Baltimore County (UMBC)** utilizes a robust data and analytics infrastructure to pinpoint specific risk factors affecting their undergraduate students and has launched an initiative to foster collaborative learning and group-based activities tailored to demographics with identified equity gaps.
- **FSU** collaborates with HelioCampus to address declining retention rates observed since fall 2021.
- **SU** leverages Slate, a CRM platform, to highlight its student-centric approach to both students and their families for the purpose of streamlining residency requirements and financial aid packaging.

Institutions improved enrollment with retention and student success initiatives.

Retention presents a notable challenge for institutions, prompting universities to bolster wrap-around services designed to mitigate barriers students may face throughout their educational journey. These efforts encompass providing academic support services, implementing early intervention strategies, and cultivating student and family engagement to promote timely degree completion and overall academic success.

Some examples include:

- **CSU** bolstered retention initiatives by hiring additional staff, introducing tutoring services, success coaches, and expanding peer mentoring programs.
- **SU** established a virtual community for families and formed a Family Advisory Council to boost retention, student engagement, and to reduce financial holds.
- **TU** launched an intervention campaign that utilizes analytics to identify at-risk student groups.
- **UBalt** offers academic advising and career coaching through an online student portal for both undergraduate and graduate students and provides basic food and mental health services.

- Retention efforts at **UMBC** and **UMES** include proactive outreach campaigns, communication strategies, and provision of tutoring, counseling sessions, and town hall meetings to address student needs.

Institutions strategically utilized institutional aid and/or differential tuition revenue for achieving student mix, access, and institutional profile goals.

All institutions engage in strategic distribution of need-based financial aid, as they continuously reassess scholarship awarding methods to enhance student retention. Many institutions actively raise funds further to bolster retention efforts.

Some examples include:

- **BSU** and **TU** directed additional need-based aid to students with significant financial needs who may not have met traditional criteria for such assistance. This resulted in a reduction of student loans.
- **CSU** collaborates with external organizations to support student tuition and expenses.
- **SU** has refined and increased transfer merit scholarships to encourage community college transfers.
- **UBalt** utilizes a mix of institutional and foundation funds to alleviate financial burdens.
- **UMBC** collaborates with a financial aid optimization partner to strategically leverage institutional aid and offers grants to first-year, first-time students.
- **University of Maryland, College Park (UMCP)** launched the Terrapin Commitment program to reduce the gap between students' total financial aid offer and the cost of attendance.

Institutions improved transfer enrollment by strengthening articulation agreements with local community colleges.

Articulation agreements facilitate a smooth transfer process for students moving from community colleges to four-year institutions. These agreements outline specific transfer pathways, course equivalencies, and academic requirements, minimizing confusion and ensuring that students' credits transfer seamlessly.

Some examples include:

- **CSU's** initiative to extend in-state tuition to select states lacking Historically Black Colleges and Universities (HBCUs) has resulted in increased potential for articulation agreements with the community colleges in those states.
- **TU** maintains a robust relationship with the Community College of Baltimore County (CCBC), facilitating seamless transfers for CCBC graduates to TU.
- **UBalt** has implemented strategies to stabilize and enhance undergraduate enrollment through outreach and partnerships with community colleges.

- **UMGC** collaborates with the Community College of the Air Force, the newly established US Naval Community College, and community colleges in other states to establish new articulation agreements.

Institution plans emphasized diversity, equity, and inclusion.

Diversity enriches the academic environment by bringing together individuals from different backgrounds, perspectives, and experiences. Exposure to diverse viewpoints fosters critical thinking, creativity, and innovation, enhancing the quality of education and preparing students for success in a globalized world. All institutions continue to place a special emphasis on attracting and retaining a diverse student population.

Some examples include:

- **CSU** is reviewing a proposal to create a Center for Diversity, Equity, and Inclusion.
- **FSU** is promoting a more inclusive campus culture and emphasizing recruitment of Latina/o students.
- **TU's** College of Education has increased education student diversity by over 25% in the past four years. Additionally, TU is enhancing pathways for Latina/o Marylanders to pursue healthcare careers.
- **UMCP** is a founding member of STARS, a network providing outreach, campus visits, and college application support to students from eighteen rural Maryland counties designated by the Maryland State Office of Rural Health and is committed to promoting diversity, equity, and inclusion in all its efforts.

Institutions identified online courses/programs and created flexible scheduling/pathways to improve enrollment.

Online courses/programs and flexible scheduling pathways allow students to balance their education with work, family responsibilities, and other commitments. These efforts make education more accessible to students with geographic constraints, mobility issues, and other barriers to pursuing higher education. Since the onset of the pandemic, institutions have witnessed a surge in demand for online courses and programs.

Some examples include:

- **BSU** increased enrollment in online graduate programs.
- **FSU** enhanced scheduling flexibility for working adults in nursing programs and post-master's certificates in advanced school counseling.
- **TU** offers accelerated bachelor's-to-master's pathways, an online Master of Arts in Teaching program, and an entry-level Master of Science in Nursing for non-nursing degree holders.

- **UBalt** is expanding its pre-law pathway by providing support to students in non-legal fields who aspire to pursue legal careers or enroll in law school.
- **UMBC** introduced a flexible course/term scheduling initiative that allows students to drop challenging courses without losing full-time status or lengthening time-to-degree.

Institutions utilized USM regional centers for enrollment.

The institutions' plans focus on maintaining enrollment at regional centers, while exploring new program offerings based on market demand. The USM is also looking into ways to better capture the enrollment and activity data at the regional centers to reflect their contributions to overall institutional enrollments accurately.

Some examples include:

- **CSU** is developing a Bachelor of Science in Data Science program at the Southern Maryland Higher Education Center.
- **SU** executed an innovative marketing campaign targeting regional center students and programs.
- **UMCP's** mechatronics engineering program is projected to start in fall 2024 at USG.
- In collaboration with the regional centers, USM is exploring how to capture facility usage by students utilizing the centers and services to complete their degree programs.

Enrollment Projection Summary by University

Bowie State University enrollment projections continue along the same trajectory with small, incremental increases (+1-2% per year) over the next 10 years. The fall 2024 enrollment projection is 6,513 (+105) and the fall 2033 projection is 7,815 (+1,407).

Coppin State University enrollment projections follow a similar trajectory with annual enrollment increases of 3% over the next ten years. The fall 2024 enrollment projection is 2,132 (+31) and the fall 2033 projection is 2,891 (+790).

Frostburg State University actual enrollment for fall 2023 did not achieve projected growth but was stable. Their enrollment projections are more conservative, moving ahead with less than one percent annual growth over the next 10 years. The fall 2024 enrollment projection is 4,115 (+40) and the fall 2033 projection is 4,441 (+366).

Salisbury University is one of four USM universities with a fall 2023 enrollment decrease compared to fall 2024. However, the future enrollment outlook is more optimistic, following two large cohorts of new first-year and successful matriculation. The fall 2024 enrollment projections are 7,336 (+306) and the fall 2033 projection is 8,792 (+1,762).

Towson University projected an enrollment decrease in fall 2023 that was accurate as it was one of four USM universities to have lower enrollment. TU anticipates achieving enrollment stability of 19,530 students in fall 2024 and slow and a steady half-percent increase over the long-term. Towson projections follow the same trajectory as last year with an enrollment increase of +1,773 students for total enrollment of 21,300 students by fall 2033.

The **University of Baltimore** projected enrollment stability for fall 2023 but was the third of four USM universities with an enrollment decrease. The enrollment projection for fall 2024 is once again to maintain the same size (3,102), with a small percentage growth in the near term and a larger percentage growth in the long-term. By fall 2033, the projected increase of 1,136 will increase total enrollment to 4,237 students.

The **University of Maryland, Baltimore** also projected stable enrollment in fall 2023 but was the fourth of four USM universities with an enrollment decline in fall 2023. The UMB's enrollment projection is to maintain the current enrollment in the near-term and follows a similar growth trajectory of annual enrollment increases in the long-term. By fall 2033, UMB projects a 2.4% growth to increase enrollment to 6,826 students.

University of Maryland, Baltimore County achieved the projected enrollment increase in fall 2023. However, the long-term trajectory was revised downward to a 5.2% enrollment increase instead of a 9% enrollment increase. The modest growth projects 14,201 students in fall 2024 and 14,882 students in fall 2033.

The **University of Maryland, College Park** has managed enrollment ranges of 40,500 to 41,500 since fall 2016. The enrollment projections follow this same stable enrollment plan for the next ten years.

The **University of Maryland Eastern Shore** projected a minor increase for fall 2023, but the actual enrollment was much higher. The UMES enrollment projection continues to be a small, modest growth in the near-term. With continued success in achieving near-term enrollment goals, the longer-term enrollment is projected to increase at a much greater rate by increasing new first-time enrollment significantly. Their enrollment is projected to reach 2,905 in fall 2024 and 5,036 students in fall 2033.

The **University of Maryland Global Campus** projection changed from a 1% annual increase to a 2% average increase over the next ten years. The UMGC exceeded the fall 2023 projection by nearly 4,000 more students. UMGC enrollment projection of 61,286 students is about +1,200 more students than fall 2023. The long-term projected growth of 13,158 students, which accounts for 55% of the total USM growth during this time, will grow the university to more than 73,000 students by fall 2033.

Table 1.1
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: SYSTEM SUMMARY

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	166,794	168,685	170,911	173,552	176,037	178,433	180,766	183,039	185,501	188,013	190,613	23,819	14.3%
Undergraduate Total	129,620	131,098	132,720	134,563	136,540	138,411	140,241	142,090	144,067	146,131	148,290	18,670	14.4%
Full-time	81,124	81,531	82,023	82,764	83,651	84,504	85,309	86,155	87,097	88,095	89,160	8,036	9.9%
Part-time	48,496	49,567	50,697	51,799	52,889	53,908	54,932	55,934	56,970	58,036	59,130	10,634	21.9%
Grad./First Prof. Total	37,174	37,587	38,191	38,989	39,497	40,022	40,525	40,949	41,433	41,882	42,323	5,149	13.9%
Full-time	18,146	18,330	18,605	18,982	19,176	19,372	19,555	19,668	19,826	19,975	20,086	1,940	10.7%
Part-time	19,028	19,257	19,587	20,006	20,321	20,650	20,970	21,281	21,608	21,907	22,237	3,209	16.9%
FTDE or FTNE Students	41,600	42,393	42,839	43,463	44,111	44,596	45,044	45,490	45,975	46,463	46,901	5,301	12.7%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	127,622	128,688	130,124	131,888	133,617	135,297	136,948	138,613	140,348	142,164	144,096	16,475	12.9%

Table 1.2
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: SYSTEM SUMMARY w/o UMGC

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	106,710	107,399	108,399	109,791	111,000	112,095	113,101	114,022	115,103	116,208	117,371	10,661	10.0%
Undergraduate Total	78,827	79,289	79,875	80,662	81,560	82,331	83,039	83,745	84,555	85,429	86,374	7,547	9.6%
Full-time	69,729	69,908	70,168	70,672	71,317	71,923	72,476	73,066	73,746	74,477	75,270	5,541	7.9%
Part-time	9,098	9,381	9,707	9,990	10,243	10,409	10,563	10,678	10,809	10,952	11,104	2,006	22.0%
Grad./First Prof. Total	27,883	28,110	28,524	29,129	29,440	29,764	30,062	30,277	30,547	30,779	30,997	3,114	11.2%
Full-time	18,052	18,234	18,507	18,882	19,074	19,268	19,449	19,560	19,716	19,863	19,971	1,919	10.6%
Part-time	9,831	9,876	10,018	10,246	10,366	10,496	10,613	10,717	10,832	10,916	11,026	1,195	12.2%
FTDE or FTNE Students	41,600	42,393	42,839	43,463	44,111	44,596	45,044	45,490	45,975	46,463	46,901	5,301	12.7%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	88,818	89,108	89,752	90,709	91,614	92,454	93,248	94,039	94,883	95,790	96,794	7,977	9.0%

Table 2
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: BOWIE STATE UNIVERSITY

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	6,408	6,513	6,586	6,742	6,882	7,011	7,151	7,314	7,475	7,647	7,815	1,407	22.0%
Undergraduate Total	5,288	5,353	5,380	5,487	5,583	5,667	5,766	5,882	5,999	6,119	6,242	954	18.0%
Full-time	4,379	4,389	4,411	4,500	4,578	4,647	4,728	4,823	4,919	5,018	5,118	739	16.9%
Part-time	909	964	968	988	1,005	1,020	1,038	1,059	1,080	1,101	1,123	214	23.6%
Grad./First Prof. Total	1,120	1,160	1,206	1,255	1,299	1,344	1,384	1,433	1,476	1,527	1,573	453	40.5%
Full-time	474	522	543	577	597	632	651	673	701	726	747	273	57.7%
Part-time	646	638	664	678	701	712	734	759	775	802	826	180	27.9%
FTDE or FTNE Students	5,130	5,183	5,234	5,359	5,466	5,570	5,678	5,805	5,933	6,066	6,197	1,067	20.8%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	5,036	5,118	5,092	5,144	5,268	5,374	5,477	5,584	5,709	5,836	5,967	931	18.5%

Table 3
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: COPPIN STATE UNIVERSITY

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	2,101	2,132	2,239	2,351	2,421	2,494	2,568	2,646	2,725	2,807	2,891	790	37.6%
Undergraduate Total	1,810	1,837	1,929	2,025	2,086	2,148	2,213	2,279	2,347	2,418	2,490	680	37.6%
Full-time	1,393	1,414	1,484	1,558	1,605	1,653	1,703	1,754	1,807	1,861	1,917	524	37.6%
Part-time	417	423	444	467	481	495	510	525	541	557	574	157	37.6%
Grad./First Prof. Total	291	295	310	326	335	345	356	366	377	389	400	109	37.6%
Full-time	100	101	107	112	115	119	122	126	130	134	138	38	37.6%
Part-time	191	194	204	214	220	227	233	241	248	255	263	72	37.6%
FTDE or FTNE Students	1,396	1,417	1,487	1,562	1,609	1,657	1,707	1,758	1,811	1,865	1,921	525	37.6%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	1,718	1,743	1,831	1,922	1,980	2,039	2,100	2,163	2,228	2,295	2,364	646	37.6%

Table 4
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: FROSTBURG STATE UNIVERSITY

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	4,075	4,115	4,175	4,410	4,414	4,419	4,423	4,428	4,432	4,437	4,441	366	9.0%
Undergraduate Total	3,344	3,380	3,420	3,460	3,463	3,467	3,470	3,474	3,477	3,481	3,484	140	4.2%
Full-time	2,523	2,550	2,570	2,600	2,603	2,605	2,608	2,610	2,613	2,616	2,618	95	3.8%
Part-time	821	830	850	860	861	862	863	863	864	865	866	45	5.5%
Grad./First Prof. Total	731	735	755	950	951	952	953	954	955	956	957	226	30.9%
Full-time	268	270	280	400	400	401	401	402	402	402	403	135	50.3%
Part-time	463	465	475	550	551	551	552	552	553	553	554	91	19.6%
FTDE or FTNE Students												0	

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	3,016	3,045	3,090	3,263	3,267	3,270	3,273	3,276	3,280	3,283	3,286	270	9.0%

**UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: SALISBURY UNIVERSITY**

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	7,030	7,336	7,640	7,941	8,367	8,571	8,621	8,654	8,699	8,742	8,792	1,762	25%
Undergraduate Total	6,281	6,536	6,750	7,001	7,347	7,508	7,518	7,508	7,510	7,520	7,527	1,246	20%
Full-time	5,776	5,940	5,966	6,083	6,302	6,434	6,442	6,434	6,436	6,444	6,450	674	12%
Part-time	505	596	784	918	1,045	1,074	1,076	1,074	1,074	1,076	1,077	572	113%
Grad./First Prof. Total	749	800	890	940	1,020	1,063	1,103	1,146	1,189	1,222	1,265	516	69%
Full-time	467	478	531	561	609	635	658	684	710	730	755	288	62%
Part-time	282	322	359	379	411	428	445	462	479	492	510	228	81%
FTDE or FTNE Students	5,685	5,885	6,100	6,290	6,589	6,711	6,749	6,775	6,811	6,845	6,883	1,198	21%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	6,253	6,431	6,666	6,874	7,200	7,333	7,375	7,404	7,443	7,480	7,522	1,269	20%

Table 6
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: TOWSON UNIVERSITY

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	19,527	19,530	19,550	19,725	19,925	20,150	20,375	20,625	20,875	21,100	21,300	1,773	9.1%
Undergraduate Total	16,517	16,495	16,500	16,625	16,775	16,950	17,125	17,325	17,525	17,700	17,850	1,333	8.1%
Full-time	14,548	14,500	14,504	14,613	14,745	14,899	15,053	15,229	15,404	15,558	15,690	1,142	7.9%
Part-time	1,969	1,995	1,997	2,012	2,030	2,051	2,072	2,096	2,121	2,142	2,160	191	9.7%
Grad./First Prof. Total	3,010	3,035	3,050	3,100	3,150	3,200	3,250	3,300	3,350	3,400	3,450	440	14.6%
Full-time	1,037	1,070	1,090	1,116	1,134	1,152	1,202	1,221	1,239	1,292	1,311	274	26.4%
Part-time	1,973	1,965	1,960	1,984	2,016	2,048	2,048	2,079	2,111	2,108	2,139	166	8.4%
FTDE or FTNE Students	12,122	12,146	12,162	12,291	12,435	12,586	12,736	12,903	13,070	13,221	13,357	1,235	10.2%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	16,101	16,030	16,040	16,175	16,320	16,565	16,753	17,000	17,165	17,360	17,550	1,449	9.0%

Table 7
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: UNIVERSITY OF BALTIMORE

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	3,101	3,102	3,222	3,410	3,597	3,794	4,005	4,061	4,118	4,177	4,237	1,136	36.6%
Undergraduate Total	1,292	1,285	1,363	1,458	1,539	1,625	1,716	1,725	1,734	1,743	1,752	460	35.6%
Full-time	693	686	686	713	742	772	803	803	803	803	803	110	15.9%
Part-time	599	599	677	745	797	853	913	922	931	940	949	350	58.4%
Grad./First Prof. Total	1,809	1,817	1,859	1,952	2,058	2,169	2,289	2,336	2,384	2,434	2,485	676	37.4%
Full-time	967	971	994	1,043	1,100	1,159	1,224	1,249	1,274	1,301	1,328	361	37.3%
Part-time	842	846	865	909	958	1,010	1,065	1,087	1,110	1,133	1,157	315	37.4%
FTDE or FTNE Students	751	764	775	789	801	816	831	834	837	841	844	93	12.4%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	2,140	2,139	2,194	2,307	2,427	2,552	2,686	2,722	2,757	2,795	2,833	693	32.4%

Table 8
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: UNIVERSITY OF MARYLAND, BALTIMORE

Fall Headcount Projections													
Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	6,667	6,665	6,752	6,809	6,806	6,798	6,813	6,808	6,809	6,827	6,826	159	2.4%
Undergraduate Total	978	987	997	997	1,007	1,010	1,010	1,010	1,010	1,010	1,010	32	3.3%
Full-time	792	834	842	842	850	853	853	853	853	853	853	61	7.7%
Part-time	186	153	155	155	157	157	157	157	157	157	157	-29	-15.6%
Grad./First Prof. Total	5,689	5,678	5,755	5,812	5,799	5,788	5,803	5,798	5,799	5,817	5,816	127	2.2%
Full-time	4,103	3,973	4,034	4,076	4,098	4,095	4,100	4,100	4,101	4,108	4,107	4	0.1%
Part-time	1,586	1,705	1,721	1,736	1,701	1,693	1,703	1,698	1,698	1,709	1,709	123	7.8%
FTDE or FTNE Students	6,676	6,587	6,676	6,721	6,731	6,724	6,736	6,734	6,736	6,748	6,748	72	1.1%

FISCAL YEAR Full-Time Equivalent (FTE)													
Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	6,775	6,676	6,754	6,798	6,807	6,799	6,810	6,807	6,808	6,819	6,818	43	0.6%

Table 9
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: UNIVERSITY OF MARYLAND, BALTIMORE COUNTY

Fall Headcount Projections													
Fall Student Data	Actual	Fall Headcount Projections										Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	14,148	14,201	14,200	14,263	14,321	14,383	14,468	14,552	14,661	14,772	14,882	734	5.2%
Undergraduate Total	10,490	10,533	10,489	10,525	10,567	10,620	10,700	10,780	10,888	10,997	11,107	617	5.9%
Full-time	9,073	9,127	9,088	9,120	9,157	9,203	9,272	9,341	9,435	9,529	9,624	551	6.1%
Part-time	1,417	1,406	1,400	1,405	1,411	1,418	1,428	1,439	1,453	1,468	1,483	66	4.6%
Grad./First Prof. Total	3,658	3,668	3,712	3,738	3,753	3,762	3,768	3,771	3,773	3,775	3,775	117	3.2%
Full-time	2,450	2,524	2,553	2,570	2,580	2,587	2,590	2,593	2,594	2,595	2,595	145	5.9%
Part-time	1,208	1,145	1,159	1,168	1,173	1,176	1,178	1,179	1,180	1,180	1,180	-28	-2.3%
FTDE or FTNE Students	9,721	10,290	10,280	10,323	10,346	10,393	10,458	10,522	10,607	10,693	10,779	1,058	10.9%

FISCAL YEAR Full-Time Equivalent (FTE)													
Total University FTE Students	Estimate	Fiscal Year FTE Projections										Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	11,379	11,467	11,517	11,590	11,628	11,681	11,760	11,845	11,953	12,062	12,171	793	7.0%

Table 10
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: UNIVERSITY MARYLAND, COLLEGE PARK

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	40,813	40,900	41,050	41,050	41,050	41,100	41,100	41,100	41,150	41,150	41,150	337	0.8%
Undergraduate Total	30,594	30,600	30,700	30,650	30,650	30,650	30,650	30,650	30,650	30,650	30,650	56	0.2%
Full-time	28,493	28,366	28,459	28,413	28,413	28,413	28,413	28,413	28,413	28,413	28,413	-80	-0.3%
Part-time	2,101	2,234	2,241	2,237	2,237	2,237	2,237	2,237	2,237	2,237	2,237	136	6.5%
Grad./First Prof. Total	10,219	10,300	10,350	10,400	10,400	10,450	10,450	10,450	10,500	10,500	10,500	281	2.7%
Full-time	7,830	7,962	8,001	8,039	8,039	8,078	8,078	8,078	8,117	8,117	8,117	287	3.7%
Part-time	2,389	2,338	2,349	2,361	2,361	2,372	2,372	2,372	2,384	2,384	2,384	-5	-0.2%
FTDE or FTNE Students												0	

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	33,842	33,936	33,978	33,957	33,931	33,920	33,919	33,923	33,950	33,934	33,938	96	0.3%

Table 11
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: UNIVERSITY OF MARYLAND EASTERN SHORE

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	2,840	2,905	2,985	3,090	3,217	3,375	3,577	3,835	4,157	4,549	5,036	2,196	77.3%
Undergraduate Total	2,233	2,284	2,348	2,433	2,542	2,685	2,871	3,112	3,414	3,791	4,262	2,029	90.9%
Full-time	2,059	2,102	2,157	2,229	2,322	2,443	2,601	2,806	3,063	3,383	3,784	1,725	83.8%
Part-time	174	182	191	204	220	242	270	306	351	408	478	304	174.9%
Grad./First Prof. Total	607	621	637	657	675	690	706	723	743	758	774	167	27.5%
Full-time	356	363	374	388	401	411	423	434	448	459	470	114	32.1%
Part-time	251	258	263	269	274	279	284	289	295	299	304	53	21.1%
FTDE or FTNE Students	119	121	125	129	134	140	148	158	171	185	173	54	45.2%

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	2,558	2,523	2,591	2,679	2,787	2,921	3,093	3,314	3,589	3,926	4,345	1,787	69.8%

Table 12
UNIVERSITY SYSTEM OF MARYLAND
ENROLLMENT PROJECTIONS
USM: UNIVERSITY OF MARYLAND GLOBAL CAMPUS

Fall Headcount Projections

Fall Student Data	Actual											Change From Fall 2023 - Fall 2033	
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Number	Percent
Headcount Total	60,084	61,286	62,512	63,761	65,037	66,338	67,665	69,017	70,398	71,805	73,242	13,158	21.9%
Undergraduate Total	50,793	51,809	52,845	53,901	54,980	56,080	57,202	58,345	59,512	60,702	61,916	11,123	21.9%
Full-time	11,395	11,623	11,855	12,092	12,334	12,581	12,833	13,089	13,351	13,618	13,890	2,495	21.9%
Part-time	39,398	40,186	40,990	41,809	42,646	43,499	44,369	45,256	46,161	47,084	48,026	8,628	21.9%
Grad./First Prof. Total	9,291	9,477	9,667	9,860	10,057	10,258	10,463	10,672	10,886	11,103	11,326	2,035	21.9%
Full-time	94	96	98	100	102	104	106	108	110	112	115	21	22.3%
Part-time	9,197	9,381	9,569	9,760	9,955	10,154	10,357	10,564	10,776	10,991	11,211	2,014	21.9%
FTDE or FTNE Students												0	

FISCAL YEAR Full-Time Equivalent (FTE)

Total University FTE Students	Est.											Change From FY 2024 - FY 2034	
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Number	Percent
	38,804	39,580	40,372	41,179	42,003	42,843	43,700	44,574	45,465	46,374	47,302	8,498	21.9%

2024 Enrollment Projections

Finance Committee

April 3, 2024



Role of Enrollment Projections

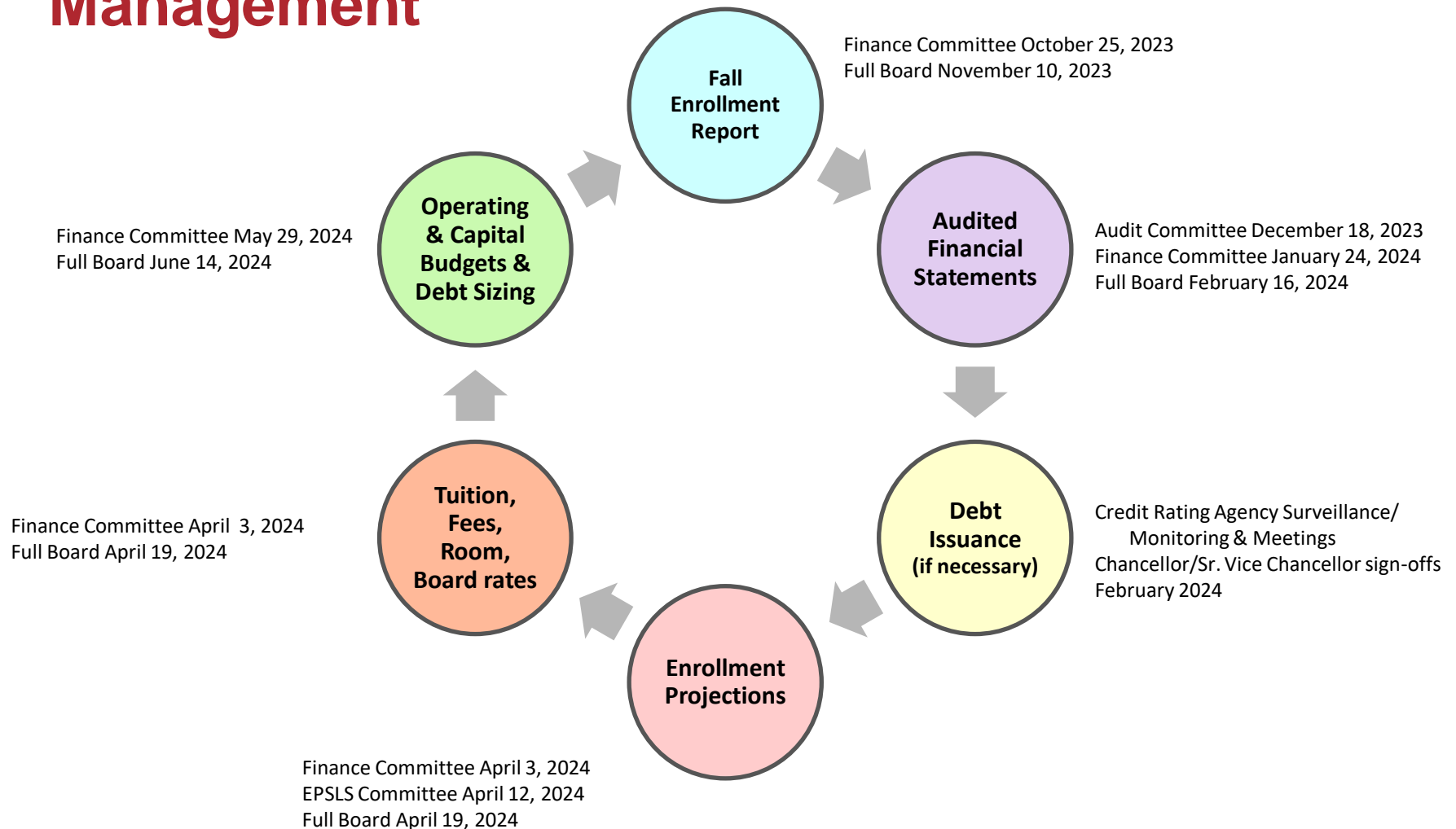
USM Enrollment Management

- Operating Budget Development (Short-Term)
- Program Development / Student Support (Middle-Term)
- Capital Planning (Long-Term)

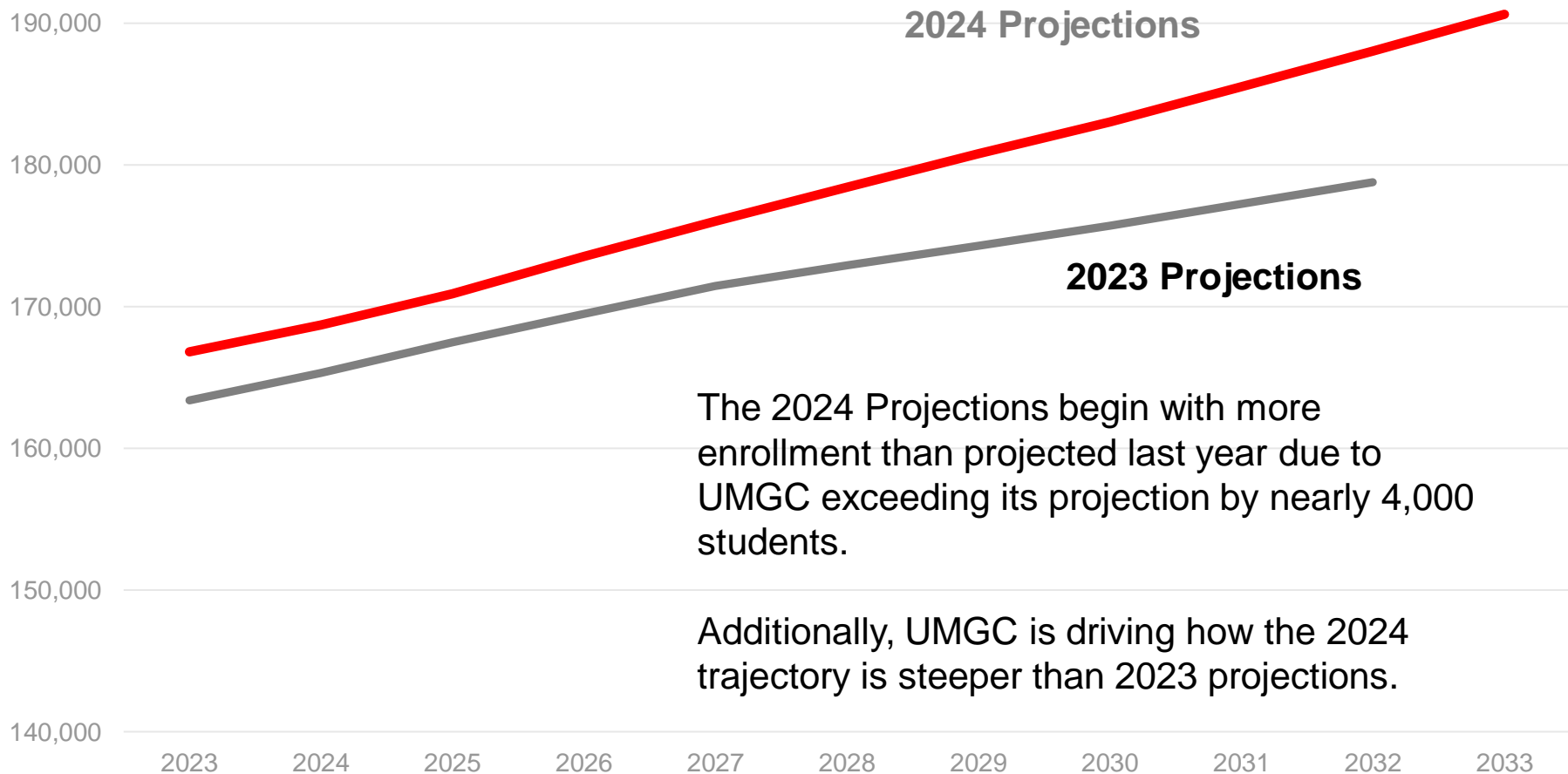
Informs MHEC Statewide Projection Process

Board of Regents Policy and **Action Item**

Annual Cycle for Inputs into Financial Management



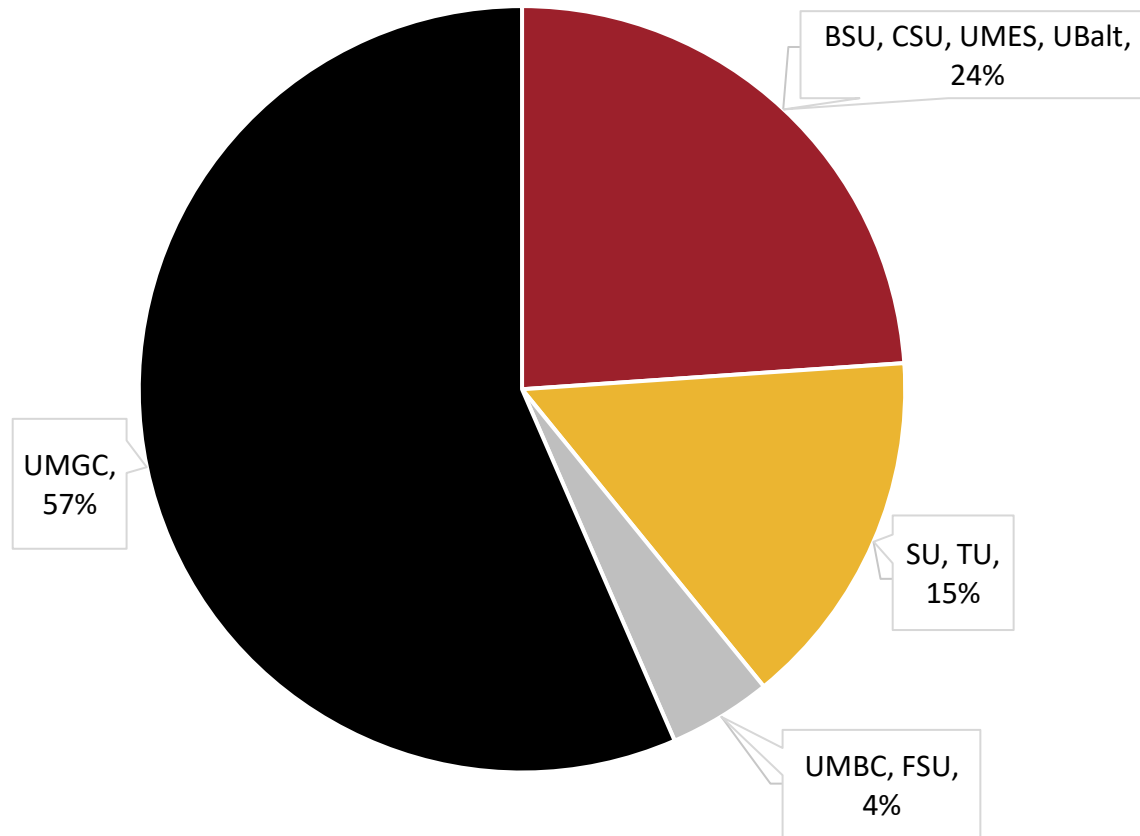
2024 Projections Compared to 2023



The 2024 Projections begin with more enrollment than projected last year due to UMGC exceeding its projection by nearly 4,000 students.

Additionally, UMGC is driving how the 2024 trajectory is steeper than 2023 projections.

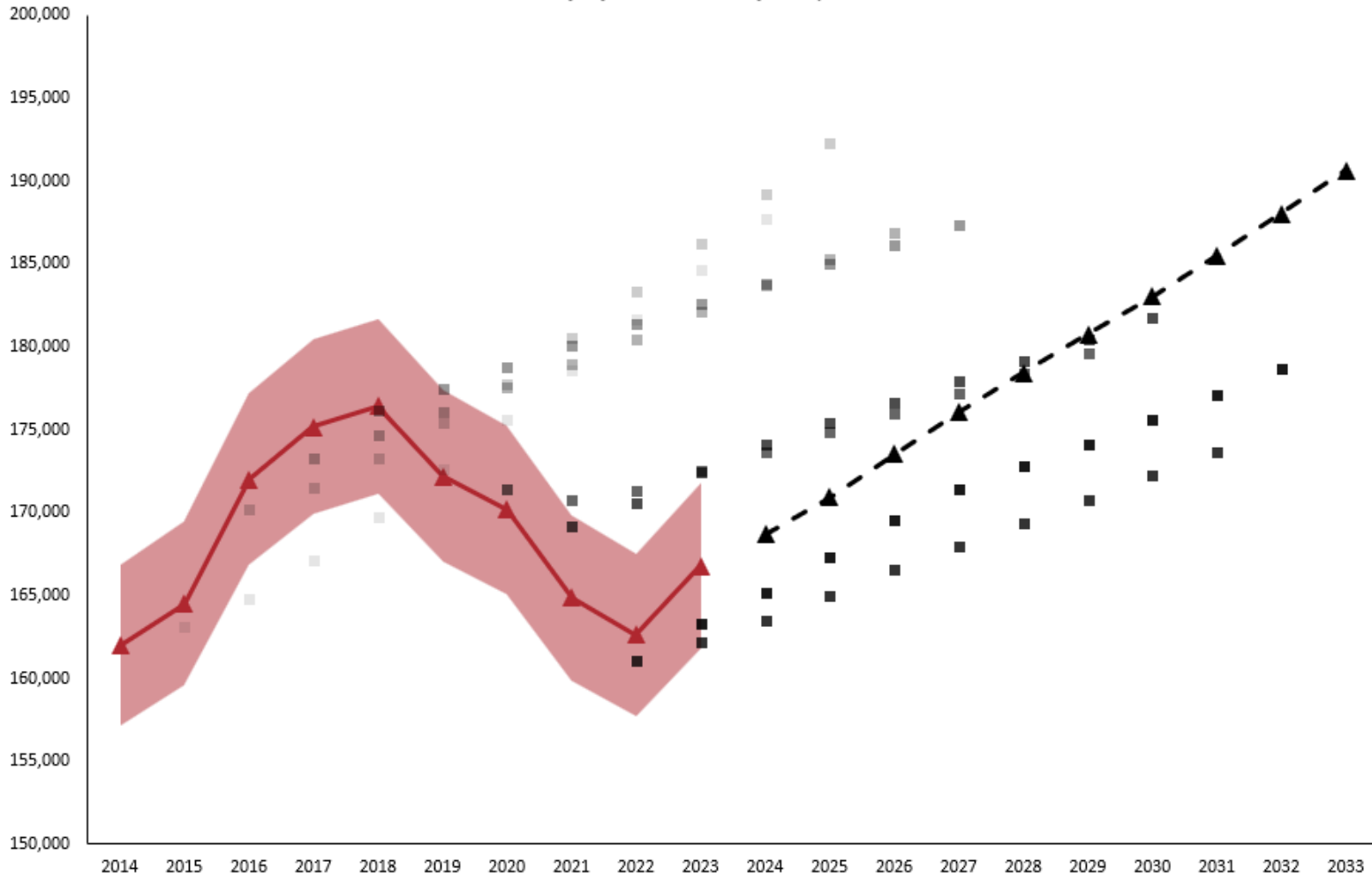
10-Year Growth Across USM



*UMB and UMCP Essentially the Same <1%

Accuracy of 10-Year Projections

Actual and **Projected** Enrollment Comparisons
University System of Maryland, 2015-2024



FAFSA Update

Current State

- Institutions communicating with current & returning students
- New student communications
- Key Dates
- Expected Impacts

Questions?



Chad Muntz, Associate Vice Chancellor for Decision Support
Candace Caraco, PhD, Associate Vice Chancellor for Academic Programs

TOPIC: Adjustment to the Biennial Exempt Salary Structures for Fiscal Years 2025 and 2026

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The USM is committed to conducting a biennial exempt market salary study to maintain salary competitiveness with the market. Based on this year's study, a 5.0% increase to the exempt salary structures is recommended effective July 1, 2024.

The attached Biennial Exempt Market Salary Survey Report provides a summary of the market analysis completed by the USM Compensation and Classification Committee and the recommendation of the USM Office and institution officials. This report indicates that the exempt salary market increased by approximately 2.5% in calendar year 2023 and a projected increase of 2.5% this year. Taken together, these increases would suggest that an increase of 5.0% for the next two years would be recommended in order to meet the "lead/meet/lag" practice ordinarily followed.

The recommended adjusted exempt salary structures appear on page 5 of the attached report and will apply through June 2026. Employees who fall below the new minimum of their respective pay range will receive a salary increase to the new minimum.

ALTERNATIVE(S): The Board could elect to retain the current exempt salary structures.

FISCAL IMPACT: Implementation of the recommended salary structures is estimated to cost \$228,535, excluding the cost of fringe benefits.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve a 5.0% increase to the current exempt salary structures for FY 2025 and FY 2026.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

**Biennial Exempt Market Salary Survey Report
Recommending
Exempt Salary Structure Adjustments
for July 2024 to June 2026**



USM Classification and Compensation Committee

Overview

Each year, the Compensation and Classification Committee, a subcommittee of the Systemwide Human Resources Committee, conducts a biennial review of either the nonexempt or exempt staff salary structure to examine the relationship of the USM structure to the external job market. Typically, the nonexempt salary structure is reviewed in odd years, the exempt structure in even. The exempt structure was most recently adjusted in July 2022, and the nonexempt structure was adjusted in July 2023, in accordance with this timetable.

Below is a list of recent biennial structure adjustments:

Nonexempt – 3.5% in July 2023

Exempt – 4.4% in July 2022

Nonexempt - 3.6% for grades 6-17 and 2.1%, 4.3%, and 6.4% for grades 3, 4, and 5 respectively, in July 2022

Nonexempt – Grades 2-5 increased to \$15.00 in January 2022

Nonexempt – 1.9% in July 2021

Exempt - No increase in July 2020

Nonexempt - 4.0% in July 2019

Recommendation

The CCC recommends that the exempt salary structures be increased by 5.0%.

Rationale

This fall, the Compensation and Classification Committee members researched the increases planned for 2023 and forecasted for 2024. For the current calendar year, the salary market will likely increase by an average of 2.54% and will slow down slightly in 2024 to an average of 2.46%. The recommended 5.0% increase will cover the next two years and will follow the practice of “lead-meet-lag.” This board-approved practice prescribes that the salary structure should be ahead of the market near the start of the two-year period when the structure is in place, meet the market during the middle of the period, and lag behind the market at the conclusion of the period.

The surveys reviewed by the Committee are shown in Exhibit 1. The current and proposed exempt structures are in Exhibit 2.

COST

Total Projected Implementation Cost: Approximately **\$228,535**.

These are the recurring annual costs of increasing the salaries of only those employees whose salaries are below the minimums of the adjusted ranges to meet the new minimums. They exclude the cost of benefits.

Pay adjustments required under the new structure would be the first of any adjustments employees may receive in July 2024. Any COLA or merit increase would be applied after pay changes required by the new pay structures. The priority for processing these simultaneous pay transactions historically has

followed the BOR Policy on Pay Administration for Regular Nonexempt Staff Employees (Policy VII - 9.20), excerpted below:

Section XIV. PRIORITY FOR PROCESSING SIMULTANEOUS PAY TRANSACTIONS

When two or more pay transactions are to occur simultaneously, the order of the processing shall be:

- A. First, salary structure adjustment, if involved,
- B. Second, Cost of Living Adjustment (COLA), if involved,
- C. Third, merit adjustment, if involved,
- D. Fourth, any other transaction such as promotion, reclass, etc.

See Exhibit 3 for details of each institution's costs resulting from the proposed pay structure adjustment.

Other Considerations

FLSA Salary Threshold Increase

In September, the U.S. Department of Labor announced that it planned to increase the standard salary level for exempt employees. The DOL issued notice of a proposed rule that would increase the threshold from \$684 to \$1,059 per week, which is equivalent to \$35,568 to \$55,068 annually. The proposal also includes a mechanism that would automatically update this earnings threshold every three years.

If and when the proposed rule goes into effect, any employee making less than \$55,068 may not be considered exempt. The university must either (1) reclassify them as nonexempt and therefore be eligible for overtime or (2) if we wish to keep them as exempt employees, their salary must be increased to the new threshold. Currently, across the USM, approximately 900 employees would be directly impacted. The very rough estimated difference between their current salaries and the proposed salary threshold is almost \$7M. (UMGC accounts for \$5.2M.)

The law could go into effect as early as next July, although there well may be lawsuits that would delay the effective date. Because this is only a proposal which may or may not be implemented, the CCC determined that this salary structure increase should not be influenced by it. If approved, the recommendation in this report will raise the minimum pay for exempt staff from \$42,808 to \$44,948.

Exhibit 1 – Market Surveys

Survey Source	Demographic	2023 Actual (Avg)	2024 Proposed (Avg)
Salary.com	All Organizations - US: Executives	2.60%	2.30%
Salary.com	All Organizations - US: Other Managers	2.80%	2.40%
Salary.com	All Organizations - US: Exempt Employees (non-managers)	2.80%	2.40%
WorldatWork 2023-2024 Salary Survey	All Orgs - Education/Educational Services: Exempt	2.80%	
WorldatWork 2023-2024 Salary Survey	Maryland- Educ Services - Exempt	2.20%	1.40%
WorldatWork 2023-2024 Salary Survey	Washington, DC - Educ Services - Exempt	1.30%	
WorldatWork 2023-2024 Salary Survey	Washington, DC - Educ Services - Executive	1.30%	
WorldatWork 2023-2024 Salary Survey	Maryland - All industries - Exempt	2.80%	2.60%
WorldatWork 2023-2024 Salary Survey	Maryland - All industries - Executive	2.50%	2.50%
PayScale	Education: Exempt	2.00%	3.60%
Western Management Group	All Organizations: Exempt/Individual Contributor	3.30%	
Western Management Group	All Organizations: Manager/Supervisor	3.30%	
Western Management Group	All Organizations: Senior Executive	3.30%	
	Average	2.54%	2.46%

Exhibit 2 - USM Current and Proposed Exempt Salary Structures

Current - July 2022 to June 2024*

Wide - All institutions except UMB

Pay Grade	Minimum	Maximum
I	\$42,808	\$109,460
II	\$51,371	\$148,967
III	\$63,974	\$189,600
IV	\$88,851	\$264,766
V	\$115,508	\$354,516

Traditional - UMB Only

Pay Range	Minimum	Midpoint	Maximum
C	\$42,808	\$61,313	\$79,818
D	\$50,444	\$72,473	\$94,503
E	\$58,743	\$83,966	\$109,190
F	\$67,045	\$95,779	\$124,514
G	\$77,262	\$110,466	\$143,670
H	\$89,395	\$127,706	\$166,019
I	\$102,803	\$146,223	\$189,644
J	\$113,657	\$170,168	\$226,679
K	\$148,776	\$251,646	\$354,515

Proposed - July 2024 to June 2026* - 5% increase over previous structures

Wide - All institutions except UMB

Pay Grade	Minimum	Maximum
I	\$44,948	\$114,933
II	\$53,940	\$156,415
III	\$67,173	\$199,080
IV	\$93,294	\$278,004
V	\$121,283	\$372,242

Traditional - UMB Only

Pay Range	Minimum	Midpoint	Maximum
C	\$44,948	\$64,379	\$83,809
D	\$52,966	\$76,097	\$99,228
E	\$61,680	\$88,164	\$114,650
F	\$70,397	\$100,568	\$130,740
G	\$81,125	\$115,989	\$150,854
H	\$93,865	\$134,091	\$174,320
I	\$107,943	\$153,534	\$199,126
J	\$119,340	\$178,676	\$238,013
K	\$156,215	\$264,228	\$372,241

* Exact dates may differ slightly to accommodate the start of a pay period.

Exhibit 3 – Cost of Increasing the Exempt Structure by 5.0%

Cost of proposed structure increase and number of employees affected*

Institution	Regular		Contingent I		Contingent II		TOTAL	
	\$ Cost	# Emp	\$ Cost	# Emp	\$ Cost	# Emp	\$ Cost	# Emp
Bowie	\$13,613	4	\$0	0	\$0	0	\$13,613	4
Coppin	\$13,761	3	\$6,874	5	\$1,961	1	\$22,596	9
Frostburg	\$2,163	3	\$0	0	\$1,987	1	\$4,150	4
Salisbury	\$11,888	4	\$3,247	2	\$6,420	3	\$21,555	9
Towson	\$46,839	6	\$0	0	\$4,083	2	\$50,922	8
UBalt	\$0	0	\$0	0	\$0	0	\$0	0
UMB	\$7,062	3	\$13,969	16	\$0	0	\$21,031	19
UMBC	\$0	0	\$0	0	\$0	0	\$0	0
UMCES	\$0	0	\$0	0	\$0	0	\$0	0
UMCP	\$11,180	8	\$16,859	15	\$6,025	3	\$34,064	26
UMES	\$6,347	2	\$1,028	1	\$2,333	2	\$9,708	5
UMGC	\$4,254	5	\$0	0	\$46,642	48	\$50,896	53
USMO	\$0	0	\$0	0	\$0	0	\$0	0
Total for 1 year							\$228,535	137

*Excludes the cost of benefits.

USM Compensation & Classification Committee
November 6, 2023

TOPIC: Adjustment to the Nonexempt Salary Structure for Fiscal Year 2025

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: Several factors necessitated a review of the current nonexempt salary structure. During the review, USM Office Human Resources staff learned that the State's minimum salary for nonexempt employees will increase to \$36,092 per year starting in July 2024.

Consequently, an increase to the minimum pay for nonexempt employees to \$38,000 annually is recommended, along with a 3% increase to pay ranges 3-12 within the nonexempt structure to partially address resulting pay compression. This recommendation applies to all regular and contingent nonexempt staff in the USM. If the new structure is approved, each employee who falls below the new minimum of their pay range will receive a salary increase to the new minimum.

In last year's biennial review of the nonexempt salary structure, a 3.5% increase was recommended and approved effective July 2023. The next biennial review of the nonexempt salary structure is currently scheduled to be completed in early 2025.

The attached document outlines the proposed adjustments to the nonexempt salary structure, effective until June 2025. It includes detailed information on the cost implications for each USM institution.

ALTERNATIVE(S): The Board could elect to retain the current nonexempt salary structure.

FISCAL IMPACT: Implementation of the recommended salary structure is estimated to cost \$4,198,334 for the first year, including the cost of fringe benefits.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve an adjustment to the nonexempt salary structure to increase the minimum pay to \$38,000 and increase pay ranges 3-12 by 3%, effective July 2024.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

Current Nonexempt Structure effective July 2023			
Pay Range	Current hourly min	Current yearly min	Current hourly max
2	15.53	\$32,391	20.96
3	15.86	\$33,079	21.40
4	16.19	\$33,768	21.85
5	16.52	\$34,456	23.67
6	16.87	\$35,186	25.31
7	17.36	\$36,208	27.73
8	18.57	\$38,732	29.65
9	19.47	\$40,609	32.11
10	20.81	\$43,404	34.32
11	22.25	\$46,407	36.70
12	23.79	\$49,619	39.25
13	25.45	\$53,081	41.97
14	27.22	\$56,773	44.88
15	29.09	\$60,673	47.99
16	31.12	\$64,907	51.30
17	33.28	\$69,413	54.86

Proposed Nonexempt Structure \$38,000 minimum + 3% progression grades 3-12 Recommended to be effective July 2024			
Pay Range	New hourly min	New yearly min	New hourly max
2	18.22	\$38,000	24.59
3	18.77	\$39,140	25.32
4	19.33	\$40,315	26.09
5	19.91	\$41,524	28.53
6	20.51	\$42,770	30.77
7	21.12	\$44,053	33.74
8	21.75	\$45,375	34.74
9	22.41	\$46,736	36.95
10	23.08	\$48,138	38.06
11	23.77	\$49,582	39.21
12	24.49	\$51,069	40.40
13	25.45	\$53,081	41.97
14	27.22	\$56,773	44.88
15	29.09	\$60,673	47.99
16	31.12	\$64,907	51.30
17	33.28	\$69,413	54.86

Institution	Nonexempt Structure - \$38,000 minimum + 3% progression grades 3-12	
	AFSCME Nonexempt Bargaining Unit Employees	Non-AFSCME Reg & Contingent Nonexempt Employees
BSU	1,397	3,667
CSU	2,806	16,850
FSU	63,197	90,146
SU		631,818
TU		531,813
UBalt	13,767	27,925
UMB	453,502	1,243,819
UMBC	284,000	12,000
UMCES		3,762
UMCP	260,894	270,932
UMES	24,699	142,157
UMGC	<u>7,996</u>	109,766
USMO		<u>1,422</u>
SUBTOTAL	1,112,258	3,086,076
	TOTAL 4,198,334	

TOPIC: University System of Maryland: Advancement Consortium Proof of Concept for System of Record (CRM) Replacement through Contemporary Salesforce Platform Subscription and Implementation

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: This formal request seeks the approval of the Board of Regents for the comprehensive program and approach aimed at replacing the legacy Advancement System of Record technology currently shared by ten institutions within the System. The Advancement Committee is slated to review this request during its meeting on April 4.

The USM Foundation has been the custodian of the Ellucian Advance CRM platform, along with its associated data, serving the USM institutions operating as a Consortium for over three decades. The Consortium's operational and staffing expenses are sustained through fees collected from each participating member. Presently, the system hosts over 2 million records and serves approximately 530 users spread across Consortium institutions and the USM Office.

Consortium members include:

- Bowie State University
- Coppin State University
- Frostburg State University
- Salisbury University
- Towson University
- UMBC
- UMCES
- UMCP
- UMES
- UMGC
- Universities at Shady Grove

The Ellucian Advance Consortium stands out as one of the best examples of the USM's Effectiveness and Efficiency Initiative, credited with saving over \$540 million since its inception in 2004.

Each member of the Consortium has recognized the need to replace the current advancement technology, coupled with a modernization of the Consortium's shared services and operating model. A CRM Assessment, funded by the USM Foundation, was undertaken in 2022-2023 to document objectives, shared requirements, and conduct a market scan of alternative solutions.

Based on the discussion of various alternatives, consideration of technology choices and incorporating insights from independent advisors, the Advancement Vice Presidents and IT Leadership have endorsed the pursuit of implementing and evaluating a proof of concept for a new advancement Constituent Relationship Management (CRM) system.

- Model a path forward, evaluate the Salesforce platform and Advancement technology tools for Consortium adoption
- Apply a phased sequence of Cohort Campuses, Stage Gates for assessment and extension
- Representative Group of Campuses serving as proof-of-concept participants
- Results and regular report out to Leadership and all Consortium members

VENDORS: The consortium intends to leverage existing institutional agreements with Salesforce as the designated platform provider. Proposals will be solicited from certified implementors of the Software as a Service (SaaS) product, all of whom are covered under the MEEC IT Consulting Services Contract. Notably, all vendors included in MEEC contracts have been competitively procured. Any contracts exceeding \$5 million will be subject to review and approval by the Board of Regents, in accordance with USM VIII-3.10 Policy on Approval of Procurement Contracts. Any software contracts will not require approval from the Board of Public Works.

ALTERNATIVES: The current legacy advancement system requires replacement due to its functional obsolescence. The Board could recommend maintaining the current technology, deferring investment in a new solution, or advise individual institutions to pursue their own CRM replacements. However, opting for multiple procurements, system selections, and implementations would impose a significant fiscal burden and would not be consistent with the Efficiency and Effectiveness initiative. Delaying replacement will lead to increasingly higher solution costs with each passing year, deferring crucial fundraising and engagement improvements, and heightening the risk of security breaches with potential reputational damage.

FISCAL IMPACT: Financial estimates have been generated based on the preliminary 2023 CRM Needs Assessment conducted by TSI Inc., utilizing *rough order of magnitude* (ROM) estimates obtained from suppliers for the replacement of the current Consortium system of record. Assuming a multi-year implementation sequence and approximately 900 users, the estimated fiscal impact is as follows:

	2025	2026	2027	Ongoing Annual
Software	\$4.0M	\$4.0M	\$4.0M	\$4.5M
Implementation Services	\$3.5M	\$2.5M	\$1.5M	
Ongoing Support				\$2.4M

Assumptions: One common solution (modernized CRM) that is used by every participating institution; each institution has its own discrete "organization" within the shared solution. Central Salesforce Solution for each Consortium Entity --> 2 data connections per Consortium Entity (for example: 1 SIS and 1 Financial System connection per Consortium Entity). Pricing order of magnitude (ROM) assumes all users are initially licensed and a minimum 7-year agreement locking in rate structures can be negotiated. Additional tools and third-party solutions may be added as initial implementation proof of concept with representative campuses evolves.

The USM Office has identified and will make available initial funding to support the program and approach.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve the USM Office to initiate the comprehensive Advancement CRM Replacement program and approach, including proof of concept, with Salesforce Advancement package solution and implementation services providers. The USM Office will issue Task Order Request for Proposal to MEEC qualified service providers, as described above. Additionally, the USM Office will return to the Committee with life cycle costs.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

TOPIC: University of Maryland, College Park on behalf of the University System of Maryland and Maryland Education Enterprise Consortium: Contract Extension for Microsoft Software Reseller

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The University of Maryland, College Park seeks approval to extend its existing reseller agreement with Bell Techlogix, Inc. as the authorized reseller for Microsoft software volume licensing, products, and services to MEEC member institutions. This extension would last for one year, from August 1, 2024, to July 31, 2025.

The Maryland Education Enterprise Consortium (MEEC) is a USM collaborative initiative for Maryland public and private K-20 educational institutions to purchase quality information technology products and services at affordable prices through leveraged buying. The MEEC member institutions represent more than 228,235 full-time equivalent faculty and staff, and over 1,250,000 students.

In December 2022, the University publicly posted a Request for Proposal (RFP No. BPM034376) on eMaryland Marketplace Advantage (eMMA), a designated online procurement system used by the State of Maryland for soliciting and managing procurement opportunities. The RFP was amended June 2022 as part of a protest resolution.

A re-evaluation was conducted, leading to the filing of 2 protests, portions of which have been sustained. Due to these protests, a contract extension is necessary to cover the interim period while the protests are resolved, the prior solicitation is canceled, a re-solicitation is performed, and culminating in the awarding of a new three-year contract in 2025.

The contract purchases will be funded by the budgets of MEEC member institutions, with USM institutions utilizing institutional funds for this purpose.

This request for approval is made pursuant to USM Board of Regents Policy on Approval of Procurement Contracts, Section VIII-3.10 for procurements exceeding \$5 million. This Contract Extension will not require the approval of the Board of Public Works as it is a software procurement.

CONTRACTOR: Bell Techlogix, Inc.; Indianapolis, IN; CEO: Ron Frankenfield

ALTERNATIVE: If the recommended Microsoft Software Reseller extension is not renewed, MEEC customers will face substantially higher prices during this one-year interim period due to the lower volume of use by individual organizations. The MEEC reseller extension allows MEEC members to leverage the collective volume and buying power of all the MEEC member institutions while a re-solicitation is performed.

FISCAL IMPACT: The Contract Extension provides a positive fiscal impact to the MEEC member institutions through discounts ranging from 5% to 40% depending on the Microsoft product. The estimated dollar value of the one-year extension is \$33,613,000 for all MEEC members, of which \$5,922,394 constitutes USM expenditures.

The Contract Extension will include a 0.5% surcharge on all software products purchased by MEEC member institutions, which is a funding stream for MEEC. The Vendor has agreed to the surcharge and to transmit their surcharge fees to MEEC twice a year by ACH transfer or through MEEC's credit card portal.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve for the University of Maryland, College Park to extend the MEEC contract with Bell Techlogix, Inc., for a period of one year, as described above.

COMMITTEE RECOMMENDATION: _____ DATE: _____

BOARD ACTION: _____ DATE: _____

SUBMITTED BY: Ellen Herbst (301) 445-1923

TOPIC: University of Maryland Global Campus: Facilities and Equipment Maintenance Contract-
Option Renewal

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The University of Maryland Global Campus (UMGC) has an existing contract with AAA Complete Building Services for the provision of comprehensive building maintenance services. UMGC is requesting approval to exercise its final, three-year renewal option in accordance with the contract.

At its June 2015 meeting, the Board of Regents approved UMGC's original three-year contract for these services, followed by approval of the first three-year renewal option in February 2018, and the second renewal option in June 2021.

This maintenance contract renewal does not require the approval of the Board of Public Works.

CONTRACTOR: AAA Complete Building Services, Washington, D.C., David E. Barry, Jr., President

ALTERNATIVE(S): The University has no viable alternatives but to exercise this renewal option, as it lacks the capacity to perform these services and requires the engagement of an external contractor.

FISCAL IMPACT: The source of funds for this contract is UMGC's operating budget. The total estimated spend for this renewal option amounts to approximately \$25 million. This includes on-site staffing costs of \$7.7 million, reimbursables—such as snow removal and routine elevator and HVAC equipment maintenance— totaling around \$15.2 million, and \$2.1 million allocated for contingency project costs.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve for the University of Maryland Global Campus the third and final, three-year renewal option for Facilities and Equipment Maintenance with AAA Complete Building Services, Inc.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

TOPIC: Salisbury University: Acquisition of Exhibit Cases for the Museum of Eastern Shore Culture at Salisbury University in Exchange for Debt Reduction for the Ward Foundation, Inc.

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The Ward Foundation, Inc., a registered 501(c)(3) organization, previously served as an affiliated foundation of Salisbury University until September 22, 2023. This connection ended when the University ceased operation of the Ward Museum of Wildfowl Art in Salisbury and received approval from the Board of Regents to disaffiliate from the Ward Foundation, Inc.

On June 23, 2023, the University invoiced the Ward Foundation, Inc. ("WF") for services and prepayments made in the amount of \$223,703, which was owed to Salisbury University as a result of the closing of the Ward Museum. The WF has not responded to the University's request for payment of the debt owed.

The University plans to open the Museum of Eastern Shore Culture ("MESC") at Salisbury University in downtown Salisbury in August 2024. The MESC is approximately one-third the size of the former Ward Museum. In order to fully furnish and open the MESC, additional pedestal bases and glass covers ("Display Cases") are needed to display the University's collections.

The University is proposing a partial reduction of the debt owed by the Ward Foundation in exchange for providing certain exhibit Display Cases for use by the MESC. Additionally, it is important to note that the University has not yet formally requested the cases from the Ward Foundation as part of the debt reduction plan, but intends to do so.

To enhance the University's ability to create varied and attractive exhibits at the MESC while maximizing effective use of the space, the University seeks to obtain 29 of the WF Display Cases. This acquisition would ensure the complete furnishing of the MESC in time for its grand opening in August. Failure to secure the display cases could significantly limit exhibition opportunities, potentially impacting the success of the MESC. The City of Salisbury has recognized the MESC as a key component of downtown revitalization, further underscoring the importance of this endeavor.

The WF has been unable to provide the University with complete information regarding the prices it paid for its Display Cases. Consequently, the University had to assess the value of these cases by comparing them to the estimated replacement cost of new ones, considering their varying sizes. The estimated replacement cost is approximately \$140,000.

ALTERNATIVE(S): The University could purchase new Display Cases at an estimated cost of \$140,000.

FISCAL IMPACT: By deducting \$140,000 from the WF debt, the amount owed to the University would be reduced to \$83,703. Additionally, this course of action would spare the University from the expense of purchasing new Display Cases.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve Salisbury University's request to reduce the outstanding debt owed by the Ward Foundation, Inc. by \$140,000 in exchange for 29 Display Cases.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

TOPIC: Bowie State University: Public-Private Partnership Student Housing

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: In June 2023, Bowie State University (BSU) received conditional approval from the Board of Regents to enter into a Public-Private Partnership (P3) to finance and develop a new student housing project, known as the Gateway. This item presents an update on the project and requests approval for the described changes.

Project Overview

The Gateway will be comprised of 612 beds of apartment-style student housing, a University Innovation Hub space, approximately 13,500 square-feet of ground floor retail, and 54 retail surface parking spaces. The project will address the pressing need for additional student housing, crucial for accommodating the growth in enrollment and meeting the rising demand for residential facilities. Due to the housing shortfall, BSU has secured additional accommodations by leasing 90 beds from Capitol Technology University in Laurel and 100 beds from The Nine in College Park to meet the housing needs of its students.

BSU plans to enter a ground lease of the 1.6-acre parcel known as the “Gateway Parcel” for a term of 45-50 years with the Maryland Economic Development Corporation (MEDCO). Through the P3 initiative, the Gateway Parcel will be transformed into a dynamic mixed-use building, strategically designed to enhance the University's ability to attract and retain the brightest students, faculty, and staff within the State.

The development of the Gateway Parcel was incorporated into BSU’s Economic Development Plan (EDP) in 2020, identifying the redevelopment of this area as a priority. The forthcoming project aligns closely with two major themes outlined in the EDP—placemaking and growth. Furthermore, the BSU Facilities Master Plan (2020-2030) specifically identified this campus area for residential development.

After a successful RFP process, BSU, in collaboration with its advisor, Margraves Strategies, has engaged in project planning alongside Mosaic Development Partners.

Project Updates from the June 2023 Approval

The initial approval stipulated that the project must remain within the following parameters:

- (i) maximum debt issued not to exceed \$84 million,
- (ii) maximum term of the debt not to exceed 40 years, and
- (iii) rental rates to be similar to those outlined.

The project still remains within the conditions set forth in the original approval; however, several changes have been made to it throughout the design process, as outlined below.

The primary changes to the Gateway project include:

Program size has changed:

- The number of beds increased from “approximately 599” to 612.
- The ground floor commercial size decreased from “approximately 17,800 sf” to 13,500 sf.

- Aggregate amount of MEDCO revenue bonds decreased:
 - Decreased the expected bond issuance from \$84 million to \$78 million, as a result of value engineering and favorable interest rates. Total costs may fluctuate with market conditions, but total debt will not exceed \$84 million.
- Rental rates increased to align with those of the broader BSU campus and other local institutions:
 - Rates increased 3% from an average of \$1,146 to \$1,216 per month. Preliminary proposed rental rates for each unit type are shown in attached Exhibit 2.
- Financial structuring:
 - BSU will contribute \$3.6 million in non-state supported funds at construction finance closing to avoid any private use issues with the leasing. The University also plans to pay for the tenant improvement fit out at an estimated cost of \$3-\$5 million.
 - Additionally, BSU will pay for the tenant improvement fit out of the ground floor retail space. BSU is in negotiations with a restaurateur for approximately 9,600 square feet. The Innovation Hub will occupy the remainder of the ground-floor commercial space, allowing private companies and partners to rent space from BSU and physically have their presence on campus.
 - The utilities will be added to the existing BSU service and therefore paid initially by the University; the project will pay its portion to BSU as a subordinated operating expense.

Project Finance Structure

As proposed, MEDCO will use tax-exempt revenue bonds as the source of financing for the residential component of the project.

The total project development cost is estimated at \$83.7 million, with most of the costs paid with tax-exempt revenue bonds as well as a BSU equity contribution. MEDCO will issue its revenue bonds in an aggregate principal amount sufficient to generate proceeds of no more than \$84 million, of which approximately \$67.7 million would fund currently estimated development costs and the balance would be applied to fund reserves and costs of issuance.

The revenues from the management and operation of the housing project will be the primary repayment source for the MEDCO bonds. Any excess revenues from the project after paying operating expenses, debt service, and funding necessary reserve funds will be payable to BSU as ground rent.

The retail component, BSU Innovation Hub and related parking are proposed to be owned by the University and will be funded with its non-state supported funds. MEDCO would retain the Developer to build (as a fee developer) a 612-bed student housing project with approximately 13,500 square feet of commercial space. BSU will contribute \$3.6 million in equity towards the ground-floor retail space and BSU Innovation space.

The ground lease with MEDCO will require approval by the Maryland Board of Public Works.

DEVELOPER: Mosaic Development Partners; Leslie Smallwood-Lewis, Gregory Reaves
Corporate Office – 3002 Cecil B. Moore Ave, Philadelphia, PA 19121

FISCAL IMPACT: The P3 requires the issuance of revenue bonds by MEDCO in an amount sufficient to generate approximately \$78 million in proceeds, but no more than \$84 million in total debt. The student housing project and its associated debt will be considered by the rating agencies as “on credit.” This means that the rating agencies take the debt into account when determining the System’s appropriate bond rating. Moreover, this transaction will be considered “on balance sheet” and the project’s impact will be reflected on the System’s financial statements.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend the Board of Regents approve for Bowie State University the updated project changes, including the revised finance structure of the ground-floor retail component of the Gateway Parcel project as described above.

The recommendation is contingent upon MEDCO's approval, with the condition that Bowie State University maintains ownership of the ground floor retail space and Innovation Hub.

Furthermore, it is recommended that the authority to execute a ground lease, associated easements, and all other documentation required for the construction and financing of the proposed student housing, remain with the Chancellor following appropriate legal review, consistent with the University System of Maryland Policy on “Acquisition and Disposition of Real Property.”

COMMITTEE RECOMMENDATION:	DATE:
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BOARD ACTION:	DATE:
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SUBMITTED BY: Ellen Herbst (301) 445-1923



MARC Train Station

Rt 197

SITE

Campus Core

ELLC

Bowie State University

Gateway Project Assumed Rental Rates
Preliminary and Subject to Change



			FEBRUARY 2024			
User	Unit Type	Bath Type (Shared/Private)	Units	Beds/Unit	# of Beds	FY23 Semester Rate
Student	3BR/2BA	Private	65	1	65	6,077
Student	4BR/2BA	Private	1	1	1	6,077
Student	2BR/1BA	Shared	57	2	114	5,895
Student	3BR/2BA	Shared		2	130	5,820
Student	4BR/2BA	Shared	73	4	291	5,732
Resident Assistant	Studio	Private	10	1	10	-
Resident Director	4BR/1BA	Private	1	1	1	-
Total/Weighted Average			207		612	\$ 5,820



 **MOSAIC**
DEVELOPMENT PARTNERS JV

Gensler  **MICHAEL MARSHALL DESIGN**

Mesirow 

RISE
INVESTMENT PARTNERS

SETTY

 **SOLTESZ**

 **DAVIS**

 NRM International, LLC

The Gateway

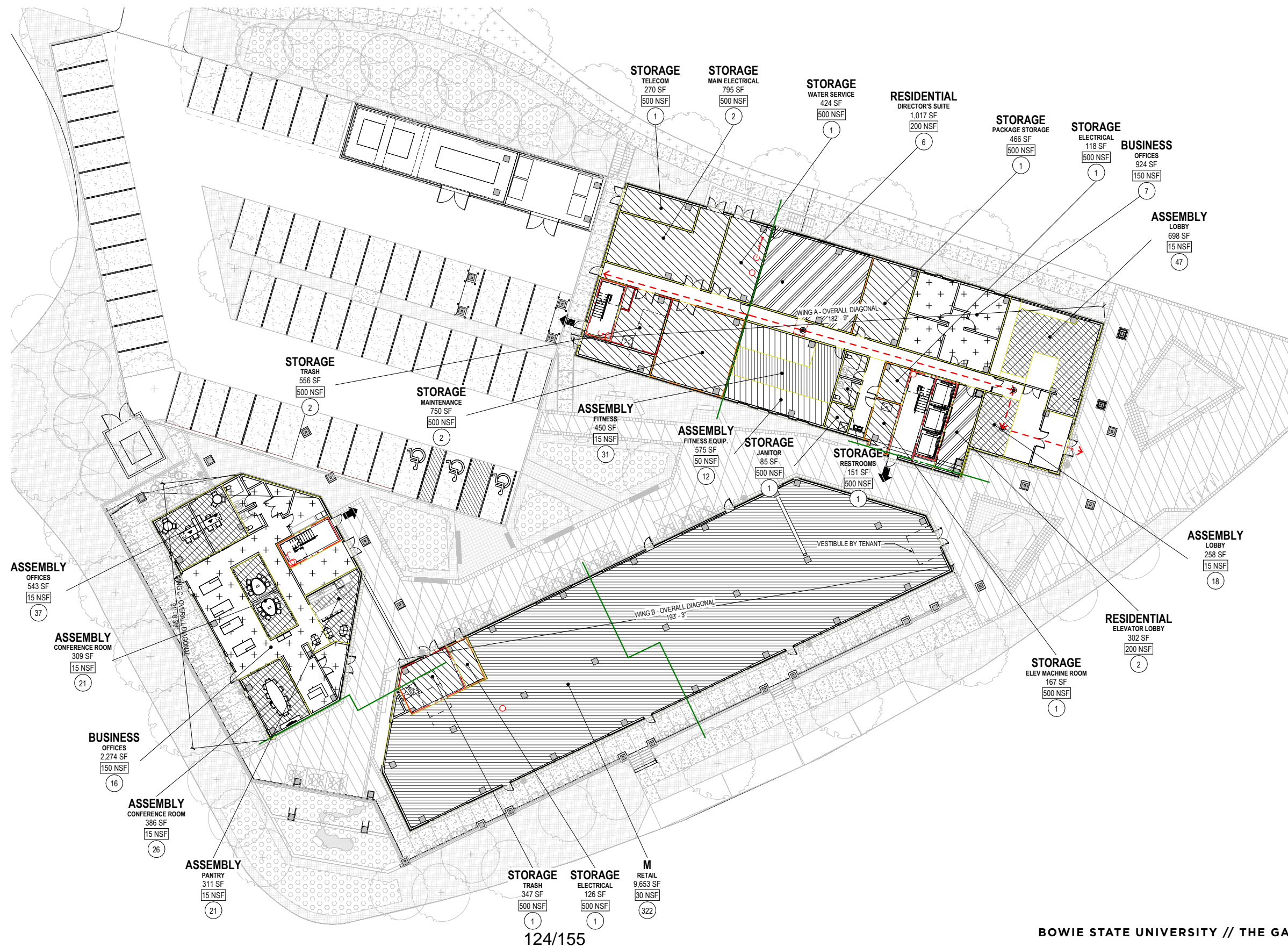
02/14/2024


BOWIE
STATE UNIVERSITY
1865

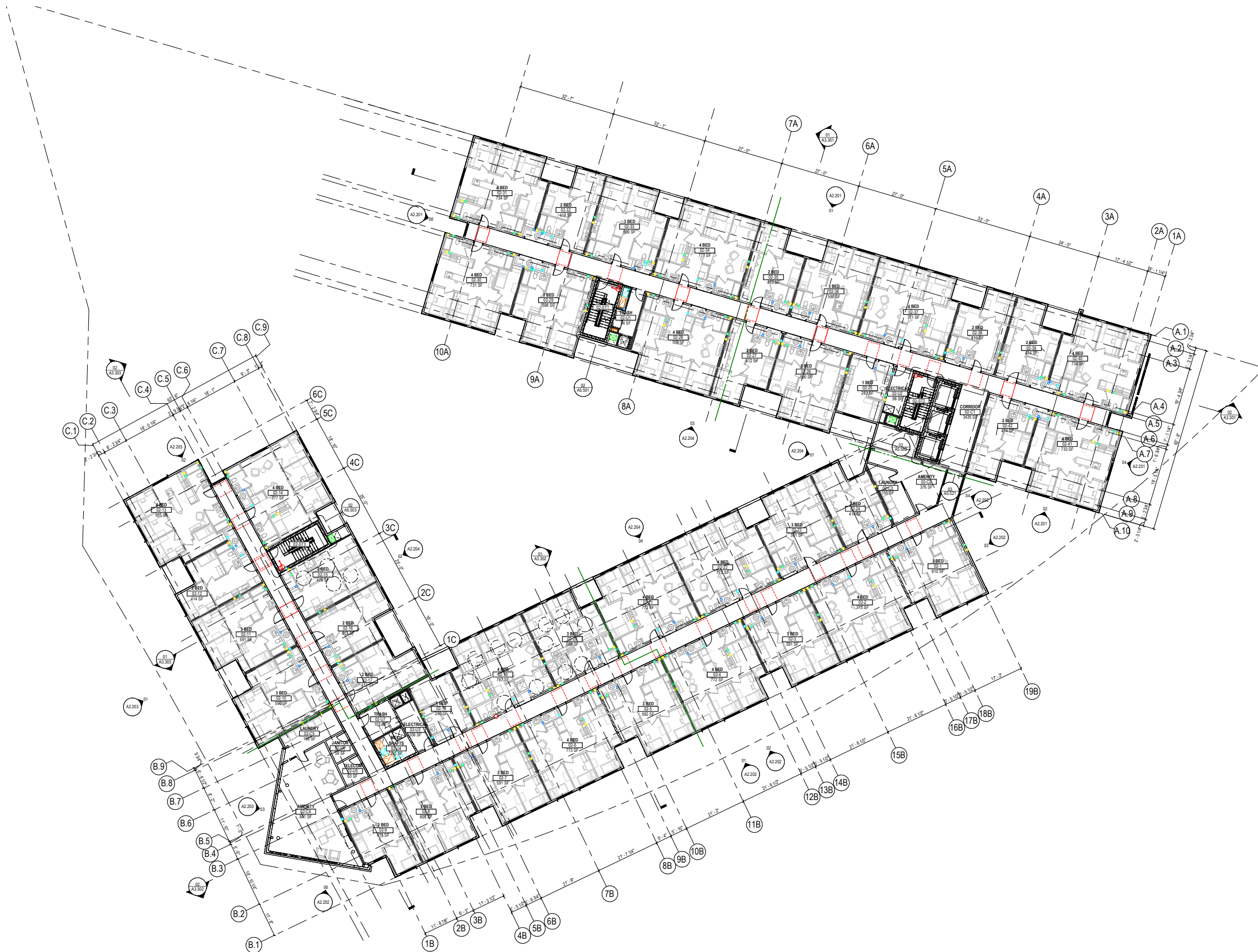
Location Plan



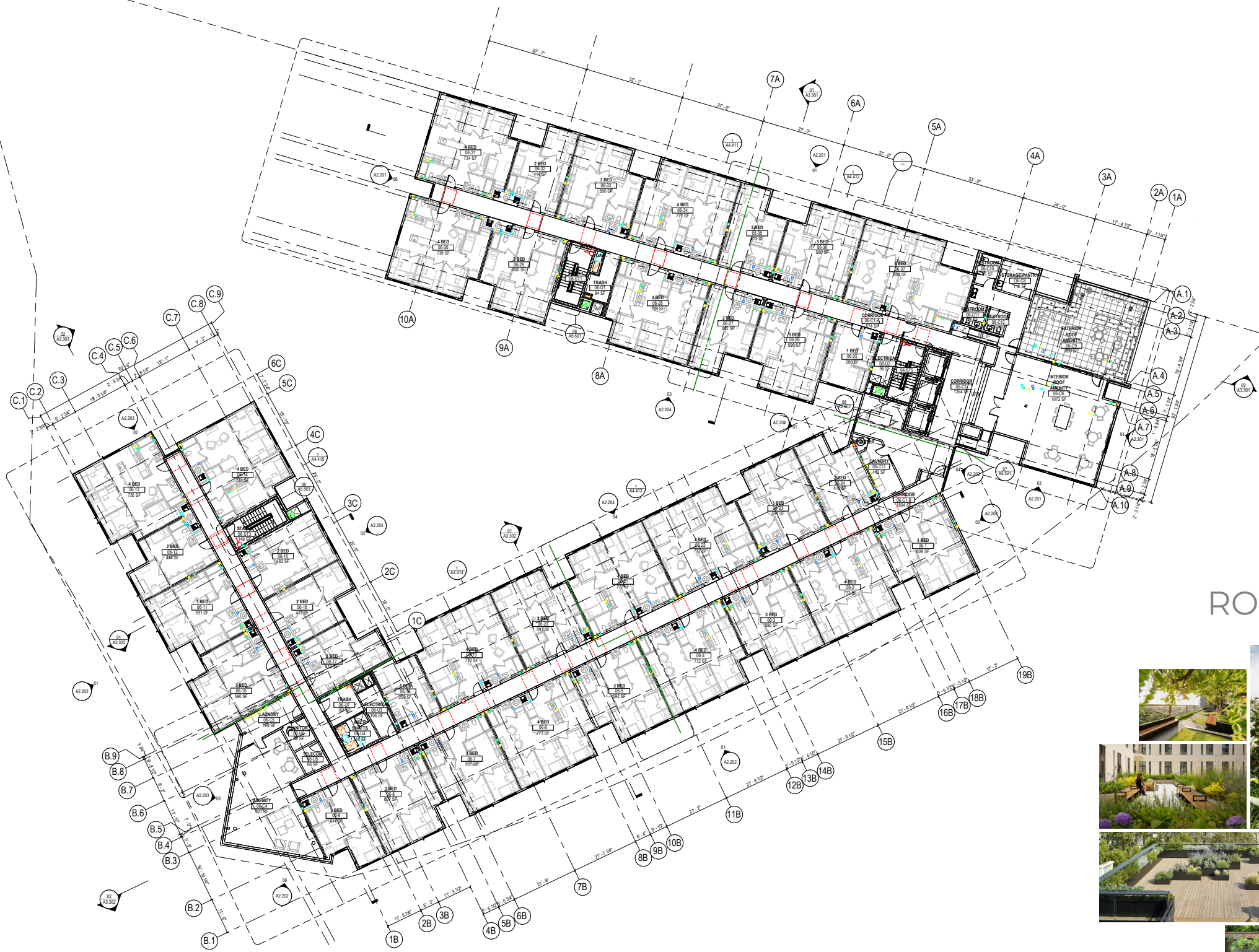
Ground Floor Plan



Residential Plan - Floors 2-5



Residential Plan - Floor 6 and Rooftop Amenity



ROOF DECK INSPIRATION





June 7, 2023

Approximately 599 beds, 17,800 sqft of retail and office space and 63 surface parking spaces, 1.6-acre Ground Lease, Fall 2026 project delivery

[Current] Approximately 612 beds, 13,700 sqft of retail and innovation space, and 54 parking spaces, 1.6-acre ground lease, fall 2026 delivery

Up to \$84,000,000 in net debt proceeds through MEDCO revenue bonds, 40-year term

[Current] Approximately \$77,800,000 in MEDCO revenue bonds, 40-year term

Rents from \$5,565 to \$6250/semester (in FY23 dollars), depending on configuration

[Current] Min: \$5,732 (4BR/2BA) to Max: \$6,077 (3BR/2BA unit with private bath)

MEDCO would own retail and BSU Space and would lease to 3rd party tenant and BSU

[Current] BSU will contribute approximately \$3.6MM and will own retail and BSU spaces

Bowie State University

Gateway Project Assumed Rental Rate Comparison
Preliminary and Subject to Change



User	Unit Type	Bath Type (Shared/Private)	JUNE 2023				FEBRUARY 2024			
			Units	Beds/Unit	# of Beds	FY23 Semester Rate	Units	Beds/Unit	# of Beds	FY23 Semester Rate
Student	1BR/1BA + Den	Private	3	1	3	6,250	0	1	0	-
Student	3BR/2BA	Private	25	1	25	5,900	65	1	65	6,077
Student	4BR/2BA	Private	0	0	0	-	1	1	1	6,077
Student	2BR/1BA	Shared	73	2	146	5,723	57	2	114	5,895
Student	3BR/2BA	Shared		2	50	5,650		2	130	5,820
Student	4BR/2BA	Shared	91	4	364	5,565	73	4	291	5,732
Resident Assistant	Studio	Private	10	1	10	-	10	1	10	-
Resident Director	4BR/1BA	Private	1	1	1	-	1	1	1	-
Total/Weighted Average			203		599	\$ 5,629	207		612	\$ 5,820

Bowie State University Gateway Parcel Project Summary of Project Financing - 2/5/2024 <i>PRELIMINARY AND SUBJECT TO CHANGE</i>	
Development Summary	
# of Beds	612
SqFt of Retail	9,800
SqFt of BSU Space	3,900
Development Cost	
Residential	63,537,237
Retail ¹	3,051,171
Innovation Center ¹	1,094,655
Total	67,683,063
Sources and Uses	
Tax-Exempt Senior Bonds	76,415,000
Premium/(Discount)	1,259,889
Total Bond Proceeds	77,674,889
BSU Equity ²	3,600,000
Interest Income	2,398,814
Total Sources	83,673,703
Construction Fund	67,683,063
Debt Service Reserve Fund	5,060,050
Capitalized Interest	9,680,621
Costs of Issuance	1,249,969
Total Uses	83,673,703
Bond Statistics	
Rating	BBB-
Term	40 years
True Interest Cost	5.383%
Average Annual Debt Service	4,954,000
Net Present Value	
Minimum Debt Service Coverage Ratio	1.25x
Total Surplus Cash Flow ⁴	94,992,488
Net Present Value of Surplus Cash Flow	22,898,563
Less BSU Upfront Contribution	(3,600,000)
NPV to BSU	19,298,563

1. Retail and Innovation Center assumed to be owned by BSU and leased to tenants. In conjunction therewith, BSU will receive all income from tenants.

2. BSU will contribute approximately \$3.6MM towards the construction costs of the retail and Innovation Center spaces.

Bowie State University Gateway Parcel Project Summary of Financing Changes - 2/5/2024 <i>PRELIMINARY AND SUBJECT TO CHANGE</i>	
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Project Schedule

COMPLETED MILESTONES

BOR Approval

June 2023

Design Development

January 2024

CURRENT PHASE

Construction Documents

Spring 2024

Mandatory Referrals

Spring 2024

FUTURE MILESTONES

Bond Closing

September, 2024

Construction Start

Fall 2024

Construction Complete

Summer 2026

Opening

Fall 2026



TOPIC: Bowie State University: Modification to Food Services Contract

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: At its June 2019 meeting, the Board of Regents approved a Food Services Contract with Aladdin Food Management Services, LLC. The contract has a five-year term that expires on June 30, 2024. The not-to-exceed amount approved was approximately \$17 million.

The University is requesting approval of a modification to increase the contract amount from \$17 million to \$33 million through June 2024, and to extend the contract for one additional year at an added cost of \$9,750,000.

When the Board initially approved the contract, the Action Item indicated that the actual costs of the contract would depend on the number of individuals participating in the meal plan programs. There are several reasons why the contract cost has exceeded the original approved amount of \$17 million.

In March 2020, the University closed its campus in response to the COVID-19 pandemic, leading to the refunding of Meal Plan revenue to residential students who were sent home. As food service operations gradually resumed to normalcy in July 2022, widespread inflation across the country significantly impacted food costs. The pandemic inflicted a serious financial impact on the contractor, Aladdin. In an attempt to keep the contract viable, the University agreed to reimburse Aladdin for all operating expenses exceeding revenues generated from the contract. Although canceling the contract and initiating a re-bid was considered, the University ultimately chose to maintain its contract with Aladdin with the modification, given the uncertainty surrounding COVID-19 and its detrimental effects on the food service industry nationwide.

In July 2021, the University opened a residential housing facility, the Entrepreneurship Living and Learning Center, which added 580 meal plans to the contract. Additionally, over the course of the contract, catering and retail sales exceeded the University's initial estimates significantly, leading to increased revenue for the University and higher payments to the food services provider.

The University has made substantial modifications to the contract, materially altering the original Scope of Work. As a result, the University has decided not to exercise the one five-year renewal option previously approved by the Board of Regents. Instead, the University seeks approval to extend the current contract by one additional year, allowing sufficient time to issue a new solicitation and award a new Food Services contract to commence in July 2026.

VENDOR: Travis Young, Senior President, Education & Service Ops
Elior North America, Aladdin Food Management Services, Canonsburg, PA

This request for approval is made pursuant to USM Board of Regents Policy on Approval of Procurement Contracts, Section VIII-3.10 for procurements exceeding \$5 million. This contract modification to a revenue generating contract will not require the approval of the Board of Public Works.

ALTERNATIVE: If the recommended contract modification to extend the agreement for one year is not approved, the University's only available option would be to issue an emergency procurement with the vendor, which is not a reasonable alternative. A new one-year contract would result in higher expenses and less favorable contract terms.

FISCAL IMPACT: The contract is funded by revenue generated from student meal plans, retail, and catering services. The current Food Service agreement contributes positively to the University's financial health, providing annual funding for operational and service upgrades that continue to enhance the overall student experience. The cost of this one-year extension is \$9,750,000.

CHANCELLOR'S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve Bowie State University's request to retroactively increase the amount of this Food Services contract from \$17 million to \$33 million and to approve a one-year extension of the contract at a cost of \$9,750,000 as described above.

COMMITTEE RECOMMENDATION:	DATE:
BOARD ACTION:	DATE:
SUBMITTED BY: Ellen Herbst (301) 445-1923	

TOPIC: University of Maryland, College Park: Public-Private Partnership for Graduate Student Housing

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: At its June 2023 meeting, the Board of Regents approved a Public-Private Partnership for the University to finance and develop graduate student housing. The project will be financed using tax-exempt revenue bonds issued by the Maryland Economic Development Corporation. A copy of the prior agenda item is attached for reference and to provide greater detail regarding this project.

The prior approval set forth the following conditions:

- 1) maximum debt issued not to exceed \$176 million,
- 2) maximum term of the debt not to exceed 40 years, and
- 3) projected rents remaining within a range of \$975 per month to \$1425 per month depending on room configuration.

The University anticipates meeting all these conditions with the (still preliminary) projection of the par amount of the bonds to be issued at just over \$156 million. By way of this item, the University is providing the requested informational update to the Finance Committee.

The expected bond closing is anticipated in June 2024 and the project is expected to be completed by Fall 2026.

ALTERNATIVES: This is an information item.

FISCAL IMPACT: This is an information item.

CHANCELLOR'S RECOMMENDATION: This is an information item.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923

UMCP Graduate Housing Summary Chart

	June 7, 2023	April 3, 2024
Debt	Not to exceed \$176 million	\$156.03 million ¹
Maximum Term of Debt	Not to exceed 40 years	40 years
Monthly Rents	\$975 to \$1425, depending on configuration	Min: \$975 (5BR/3BA) to Max: \$1425 (2BR/2BA)
Debt Term	40 years	40 years
Lease Term	40 years	Term of Debt (40 years) ²
Lease Parcel Size	Approximately 1.9 acres	Approximately 1.9 acres
Number of Beds	796	741
Cost Per Bed	\$221,106	\$221,930
Parking ³	Structured	Surface

¹ Borrowing projection based on December, 2023, underwriting with design drawing budget estimates. These are preliminary, and subject to change, based upon final construction pricing and interest rates at closing. In addition to the \$156.03 million of debt proceeds, the financing estimate projected a \$1,791,281 bond premium, plus investment earnings on bond proceeds of \$6,633,873, for total fund sources of \$164,450.154.

² The ground lease will allow for an extension of the lease term (a “tail”) if (**and only if**) the bonds are not timely paid, so as to preserve bondholder collateral and remedy rights.

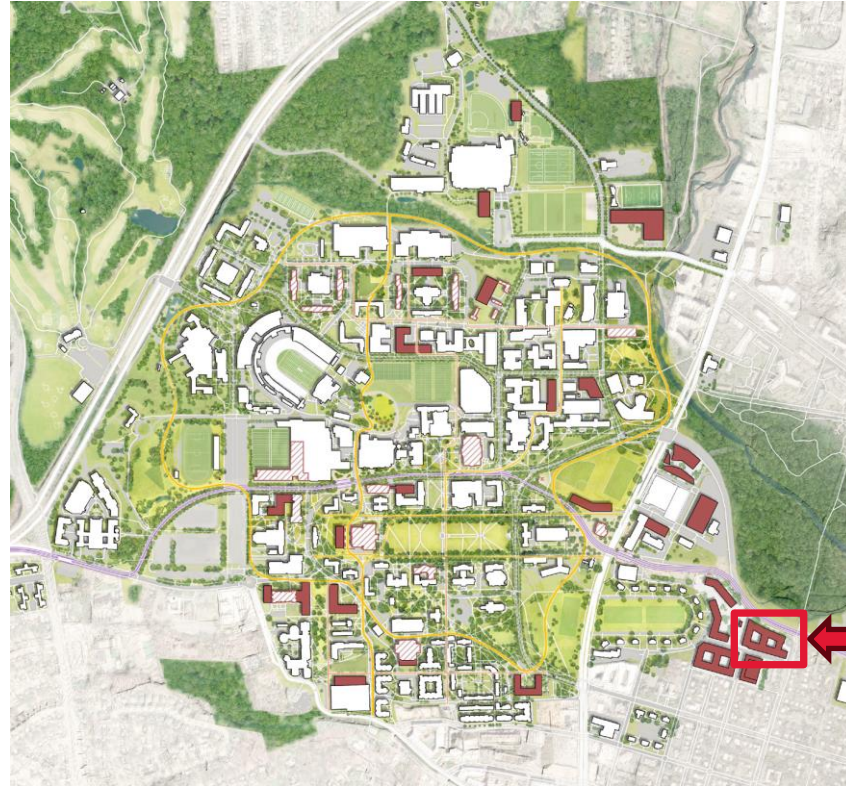
³ Parking was not discussed in the original Board of Regents agenda item. A project redesign using surface parking rather than structured parking was, however, the most significant value engineering decision to keep the project aligned with the required unit rent levels and the debt limitation.

Leonardtown Graduate Housing

Finance Committee
April 3, 2024



Location Plan



Graduate Housing Project



BOR Approval

June 7, 2023

- “approximately” 796 beds, 1.9-acre Ground Lease, Fall 2026 project delivery
 - 741 beds, 1.9-acre ground lease, Fall 2026 project delivery
- \$176,000,000 aggregate MEDCO lease revenue bonds, 40-year term
 - \$164,500,000 debt (VE continuing), 40-year term
- Rents from \$975 to \$1425/month, depending on configuration
 - Min: \$975 (5BR/3BA) to Max: \$1425 (2BR/2BA)



Project Status

as of February 1, 2024

- 465 units/741 beds
- \$164,500,000 aggregate bonds
- \$133,600,000 direct development costs
- Final Unit Mix/Rental Rates:

Unit Type	# of Units	# of Beds	Sq Ft/ Unit	2025-2026 Rent/Bed*	
				Monthly Rent	Annual Rent
Micro Studio	29	29	331	\$1,295	\$15,540
Studio	314	314	377	\$1,350	\$16,200
2 BR/2 BA	35	70	727	\$1,425	\$17,100
3 BR/3 BA	30	90	947	\$1,195	\$14,340
4 BR/4 BA	47	188	1,092	\$1,010	\$12,120
5 BR/5 BA	0	0	1422	\$999	\$11,988
5 BR/3 BA	10	50	1311	\$975	\$11,700
Total/Weighted Average – All Beds	465	741		\$1,225	\$14,694

Project Financing	
Rating	Baa3/BBB-
Financing Term	40 Yrs
Sources & Uses	
Senior Bonds Par Amount	\$156,025,000
Senior Bonds Premium/(Discount)	1,791,281
Investment Earnings	6,633,873
Total Sources	\$164,450,154
Development Costs	
Development Costs	\$133,599,331
Capitalized Interest	19,089,489
Debt Service Reserve Fund	9,853,519
Cost of Issuance	1,907,815
Total Uses	\$164,450,154
Bond Statistics	
All-In True Interest Cost	5.11%
Avg Annual Debt Service	\$9,521,551
Cash Flow Results	
Minimum Senior Debt Service Coverage	1.25x
Total Surplus Cash Flow (40 Yrs)	\$302,723,154
NPV of Surplus Cash Flow @ 5.0%	\$89,851,620



BOR Approval

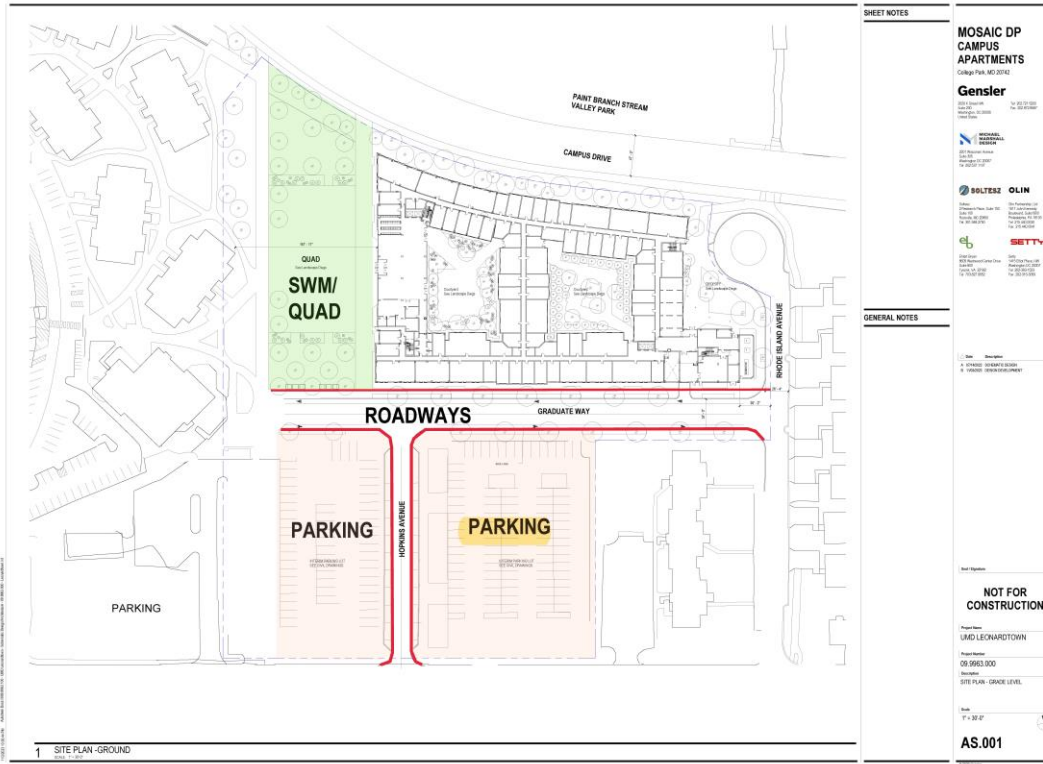
June 7, 2023

- “UMCP would also grant access and utility easements on retained UMCP land to support the project.”
- “Furthermore, it is recommended that the authority to execute a ground lease, associated easements, and all other documentation for the construction and financing of the proposed graduate student housing, remain with the Chancellor following appropriate legal review, consistent with the University System of Maryland Policy on “Acquisition and Disposition of Property.”

February 5, 2024



Easements



SHEET NOTES

MOSAIC DP CAMPUS APARTMENTS
College Park, MD 20742

Gensler
2000 Connecticut Ave. NW
Washington, DC 20008
Tel: 202.233.4000
Fax: 202.233.4001

WSP | WSP | WSP
2000 Connecticut Ave. NW
Washington, DC 20008
Tel: 202.233.4000
Fax: 202.233.4001

SULTEZ OLIN
2000 Connecticut Ave. NW
Washington, DC 20008
Tel: 202.233.4000
Fax: 202.233.4001

SETTV
2000 Connecticut Ave. NW
Washington, DC 20008
Tel: 202.233.4000
Fax: 202.233.4001

GENERAL NOTES

1. See drawings
2. SEE DRAWING FOR DETAILS
3. VERIFY CONDITIONS ON SITE

NOT FOR CONSTRUCTION

Project: 1402 LEONARDTOWN
Phone: 05 5563.000
Drawing: SITE PLAN, GROUND LEVEL

Scale: 1" = 32'-0"

AS.001



Schedule

Completed Milestones

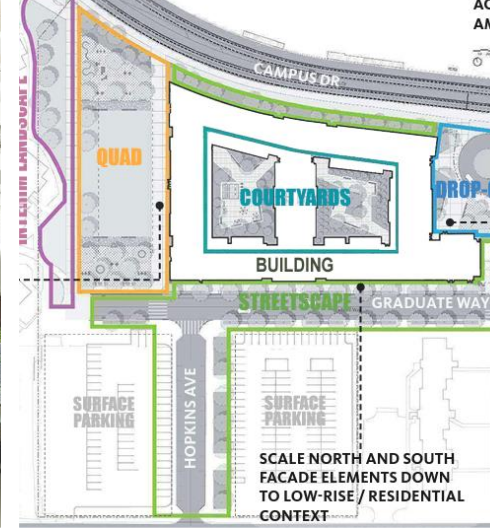
BOR Approval	June 2023
ALRB Presentation	October 2023
Design Development	January 2024

Current Phase

Construction Documents	Spring 2024
Mandatory Referral	Spring 2024
Utility Relocations	Feb-June 2024

Future Milestones

Bond Closing	June 27, 2024
Construction Start	Summer 2024
Construction Complete	Summer 2026
Opening	Fall 2026



TOPIC: University of Maryland, College Park: Public-Private Partnership for Graduate Student Housing

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: June 7, 2023

SUMMARY: The University of Maryland, College Park (UMCP) seeks approval for a Public-Private Partnership (P3) to provide on-campus housing for its graduate students. The University is requesting approval to enter into a ground lease of the 1.9-acre parcel known as the Leonardtown Area for a term of 40 years with the Maryland Economic Development Corporation (MEDCO). This is the first phase of the redevelopment of this parcel and will provide 796 below-market rent beds for graduate students.

Presently, to serve a graduate student community of more than 10,000 persons, UMCP's housing inventory is only 750 beds in its Graduate Hills and Graduate Gardens community. More recently, the institution added 94 beds, via a lease agreement, in its (mostly undergraduate) Courtyards community.

In November 2021, the University and Terrapin Development Company (TDC) issued a joint Request for Expression of Interest seeking to identify qualified developers to create a master plan and redevelop the Leonardtown Area. This area is a 10.75-acre site in the University's Discovery District (see Exhibit 1). The site includes the New Leonardtown undergraduate housing community, the now-closed Old Leonardtown community, and an industrial building that houses UMCP's Resident Life Facilities operations. There are also parking lots located on land owned by both UMCP and TDC. Phase 1 of this redevelopment—today's request for graduate student housing—will be built entirely upon UMCP property.

Ten development teams submitted proposals to develop the Leonardtown Area. In April 2022, UMCP and TDC selected a joint venture team led by Mosaic Development Partners and Campus Development Partners (the Selected Developer) as the most qualified development team. The Selected Developer and its team of design professionals have already engaged in significant site planning and design work (see Exhibit 2).

The University is seeking approval to continue to move forward with Phase 1 of this project using tax-exempt revenue bonds issued by the Maryland Economic Development Corporation (MEDCO) as the source of financing. Under this approach, UMCP would ground lease approximately 1.9 acres of real property to MEDCO. UMCP would also grant access and utility easements on retained UMCP land to support the project. MEDCO will retain the Selected Developer to build (as a fee developer) an approximately 796-bed below-market rent graduate student housing project.

MEDCO will issue its revenue bonds in an aggregate amount not to exceed \$176 million, of which approximately \$136 million consists of development costs and the balance consists of certain debt service, debt service reserve, capitalized interest funds, and costs of issuance. The revenues from the management and operation of the housing project will be the sole repayment source for the bonds, and any excess revenues after debt service and other reserve funds will be payable to UMCP as rental.

Brailsford & Dunlavey has recently prepared a market demand study and determined a total demand of 1,075 beds, well above the proposed 796 beds. The projected cost per bed to students will range from \$975 to \$1,425 per month depending on room configuration. Depending upon borrowing rates at the time of closing, MEDCO may issue both senior and subordinate debt. The source of payment for

subordinate bonds would be project net revenues (otherwise payable as rent to UMCP as described above).

Although there are interest rate advantages to financing the project with USM bonds and constructing the project using more traditional capital project delivery means, UMCP seeks approval of the P3 approach because it is more advantageous from a timing perspective and can achieve a fall 2026 delivery date. This approach also allows UMCP to use its Selected Developer not just to design and plan Phase 1, but to integrate this first building into an integrated Leonardtown Area master plan when New Leonardtown closes, as anticipated, in 2029. In consideration of the master planning work the Selected Developer has performed for the entire district, UMCP will give its team exclusive development rights to the Leonardtown Area.

The UMCP Facilities Master Plan (2011-2030) identifies that this area of campus was long-ago slated for mixed-use redevelopment. More specifically, in April 2017 the Board of Regents approved a Contribution Agreement under which the Old Leonardtown property was one of ten UMCP parcels designated for future contribution to TDC for real estate and economic development. The property has been declared surplus by the Board of Public Works. UMCP has the right to withdraw any such designated property from TDC and it intends to do so for this Phase 1 graduate student housing parcel. Local approval and real estate tax advantages to UMCP ownership will facilitate both speed of delivery and lower rents for the graduate students.

The financing through MEDCO, including the ground lease, will require approval by the Maryland Board of Public Works.

DEVELOPER: Mosaic Development Partners
Leslie Smallwood-Lewis, Gregory Reaves
Corporate Office – Philadelphia
3002 Cecil B. Moore Ave
Philadelphia, PA 19121

ALTERNATIVE(S): The Board of Regents could reject the proposed financing and construction project. UMCP would either cancel or defer its intended delivery of graduate student housing.

The University could also pursue this project as a System Funded Construction Project with traditional financing and management of the construction by the University's Service Center. However, this approach could add at least a one-year delay to delivery of graduate housing and the corresponding risk of significant increased cost due to construction inflation. The project costs using internal revenue bond financing would consist solely of the development costs noted above, approximately \$136 million, or \$40 million less than the P3 model. The term of the debt would be 30 years, as opposed to the 40-year P3 model, causing annual debt service payments of approximately \$7.6 million. The total debt service over the term of the debt when using revenue bonds would be approximately \$230 million, or \$230 million less than P3 debt service payments. The total net present value of the revenue bond project debt service is approximately \$67 million less than the P3 option.

FISCAL IMPACT: This transaction, as proposed, requires the issuance of up to \$176 million in one or more series of tax-exempt bonds by MEDCO. The graduate housing project and its associated debt will be considered by the rating agencies as "on credit." This means that the rating agencies take the debt into account when determining the System's appropriate bond rating. Moreover, this transaction will be considered "on balance sheet" and the debt will appear on the System's financial statements.

After consulting with the USM's financial advisors, we do not expect this project to impact our current bond rating.

The University has received \$10 million in state funding and plans to use those funds for site preparation. The University anticipates receiving a second \$10 million from the State.

CHANCELLOR’S RECOMMENDATION: That the Finance Committee recommend that the Board of Regents approve for the University of Maryland, College Park the financing and construction of graduate student housing as described, through a UMCP ground lease of approximately 1.9 acres of land to MEDCO and associated transactions in support of the financing.

This recommendation is contingent upon MEDCO approval with the following conditions:

- (i) maximum debt issued not to exceed \$176 million,
- (ii) maximum term of the debt not to exceed 40 years, and
- (iii) rental rates as outlined.

Furthermore, it is recommended that the authority to execute a ground lease, associated easements, and all other documentation required for the construction and financing of the proposed graduate student housing, remain with the Chancellor following appropriate legal review, consistent with the University System of Maryland Policy on “Acquisition and Disposition of Real Property.”

COMMITTEE RECOMMENDATION: RECOMMEND APPROVAL

DATE: 6/7/23

BOARD ACTION: APPROVED

DATE: 6/16/23

SUBMITTED BY: Ellen Herbst (301) 445-1923

TOPIC: Financial Condition and Financial Results of Intercollegiate Athletics Programs

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: Board of Regents Policy V-2.10—Policy on Intercollegiate Athletics details the core values and expectations of the Board for institutions that operate intercollegiate athletics programs. Among these foundational principles is:

Intercollegiate athletics programs shall be operated in a fiscally responsible manner and should be managed on a self-supporting basis, as set forth in guidelines provided by the Chancellor.

Each year, a considerable amount of comprehensive data regarding the financial condition and operational outcomes of intercollegiate athletics programs is collected. This information allows staff to assess both the financial condition and operational effectiveness, ensuring that athletics programs are being managed in a fiscally responsible manner and confirming that any institutional programmatic support receives proper approval. Institutions with athletics programs are expected to provide a robust range of information and details concerning aspects such as the degree of borrowings, capital plans, and potential contingent liabilities.

The staff has summarized the information in the attached report to facilitate ease of use by the Regents.

ALTERNATIVE(S): This item is presented for information.

FISCAL IMPACT: This item is presented for information.

CHANCELLOR'S RECOMMENDATION: This item is presented for information.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Summary of Athletic Program Results of Operations and Fund Balances
Fiscal Year 2023

Institution	Fund balance June 30, 2022	FY 2023 Net change in fund balances	Approved Adjustments	Fund balance June 30,2023
Division I:				
UMCP	\$(79,969,722)	\$23,044	\$76,610,639	\$(3,336,069)
TU	(401,374)	(1,619,044)		(2,020,418)
UMES	(4,199,736)	(1,832,008)	3,270,163	(2,761,581)
CSU	(13,084,189)	(3,660,659)	14,115,656	(2,629,192)
UMBC	(2,178,914)	145,067		(2,033,847)
Division II:				
FSU	(3,448,881)	(4,239,113)	7,800,000	112,006
BSU	(2,312,533)	(475,068)	454,863	(2,332,738)
Division III:				
SU	11,587,630	(881,318)	59,993	10,706,305



**UNIVERSITY SYSTEM
of MARYLAND**

**Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Summary of Athletic Program Key Balance Sheet Items
June 30, 2023**

Institution	University cash and endowments of athletic program June 30, 2023	Foundation cash and endowments for athletics June 30, 2023	Owed to institution for facilities June 30, 2023	External debt June 30, 2023
Division I:				
UMCP	\$ 4,772,267	\$46,855,049	\$(68,829,374)	\$(30,987,260)
TU		4,963,490		
UMES				
CSU				
UMBC	(2,033,847)	1,389,345		(19,381,141)
Division II:				
FSU	(6,136,995)	1,346,056	(269,628)	
BSU	(2,186,940)	592,958	(657,386)	
Division III:				
SU	10,766,305	1,331,598		



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Results of Operations by Institution
Fiscal Year 2023

	Institution ICA	UMCP Division I Affiliated Foundation	Total
Revenue	\$ 115,064,225	\$ 8,617,509	\$ 123,681,734
Student financial aid scholarships	6,119,167		6,119,167
Institutional support			
Total revenue	121,183,392	8,617,509	129,800,901
Expenses and net transfers	121,160,348	3,972,754	125,133,102
Net change in fund balance	23,044	4,644,755	4,667,799
Beginning fund balance	(79,969,722)	42,210,294	(37,759,428)
Ending fund balance	(79,946,678)	46,855,049	(33,091,629)
Approved adjustments	76,610,639		76,610,639
Adjusted ending fund balance	\$ (3,336,039)	\$ 46,855,049	\$ 43,519,010



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Results of Operations by Institution
Fiscal Year 2023

	TU Division I Affiliated			UMES Division I
	Institution ICA	Foundation	Total	Institution ICA
Revenue	\$ 21,941,232	\$ 1,579,358	\$ 23,520,590	\$ 3,764,741
Student financial aid scholarships	3,560,818		3,560,818	2,187,559
Institutional support	975,292		975,292	975,949
Total revenue	26,477,342	1,579,358	28,056,700	6,928,249
Expenses and net transfers	28,096,386	844,033	28,940,419	8,760,257
Net change in fund balance	(1,619,044)	735,325	(883,719)	(1,832,008)
Beginning fund balance	(401,374)	4,228,165	3,826,791	(4,199,736)
Ending fund balance	(2,020,418)	4,963,490	2,943,072	(6,031,744)
Approved adjustments				3,270,163
Adjusted ending fund balance	\$ (2,020,418)	\$ 4,963,490	\$ 2,943,072	\$ (2,761,581)



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Results of Operations by Institution
Fiscal Year 2023

	CSU Division I		UMBC Division I Affiliated	
	Institution ICA	Institution ICA	Foundation	Total
Revenue	\$ 3,745,864	\$ 15,407,687	\$ 381,057	\$ 15,788,744
Student financial aid scholarships	388,752	2,535,580		2,535,580
Institutional support	76,000	2,167,028		2,167,028
Total revenue	<u>4,210,616</u>	<u>20,110,295</u>	<u>381,057</u>	<u>20,491,352</u>
Expenses and net transfers	7,871,275	19,965,228	246,491	20,211,719
Net change in fund balance	(3,660,659)	145,067	134,566	279,633
Beginning fund balance	(13,084,189)	(2,178,914)	684,445	(1,494,469)
Ending fund balance	(16,744,848)	(2,033,847)	819,011	(1,214,836)
Approved adjustments	14,115,656			
Adjusted ending fund balance	<u>\$ (2,629,192)</u>	<u>\$ (2,033,847)</u>	<u>\$ 819,011</u>	<u>\$ (1,214,836)</u>



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Results of Operations by Institution
Fiscal Year 2023

	FSU Division II Affiliated			BSU Division II
	Institution ICA	Foundation	Total	Institution ICA
Revenue	\$ 2,730,413	\$ 384,439	\$ 3,114,852	\$ 4,551,768
Student financial aid scholarships	1,140,173		1,140,173	
Institutional support	2,933,339		2,933,339	
Total revenue	<u>6,803,925</u>	<u>384,439</u>	<u>7,188,364</u>	<u>4,551,768</u>
Expenses and net transfers	<u>11,043,038</u>	<u>173,750</u>	<u>11,216,788</u>	<u>5,026,836</u>
Net change in fund balance	(4,239,113)	210,689	(4,028,424)	(475,068)
Beginning fund balance	<u>(3,448,881)</u>	<u>(210,689)</u>	<u>(3,659,570)</u>	<u>(2,312,533)</u>
Ending fund balance	(7,687,994)		(7,687,994)	(2,787,601)
Approved adjustments	<u>7,800,000</u>		<u>7,800,000</u>	<u>475,068</u>
Adjusted ending fund balance	<u>\$ 112,006</u>		<u>\$ 112,006</u>	<u>\$ (2,312,533)</u>



UNIVERSITY SYSTEM
of MARYLAND

Board of Regents Committee on Intercollegiate Athletics
and Student-Athlete Health and Welfare
Results of Operations by Institution
Fiscal Year 2023

	Institution ICA	SU Division III Affiliated Foundation	Total
Revenue	\$ 4,715,192		\$ 4,715,192
Student financial aid scholarships			
Institutional support			
Total revenue	<u>4,715,192</u>		<u>4,715,192</u>
Expenses and net transfers	<u>5,596,510</u>	<u>45,848</u>	<u>5,642,358</u>
Net change in fund balance	<u>(881,318)</u>	<u>(45,848)</u>	<u>(927,166)</u>
Beginning fund balance	<u>11,587,630</u>		<u>11,587,630</u>
Ending fund balance	<u>10,706,312</u>	<u>(45,848)</u>	<u>10,660,464</u>
Approved adjustments	<u>59,993</u>		
Adjusted ending fund balance	<u>\$ 10,766,305</u>	<u>\$ (45,848)</u>	<u>\$ 10,660,464</u>

TOPIC: Convening Closed Session

COMMITTEE: Finance

DATE OF COMMITTEE MEETING: April 3, 2024

SUMMARY: The Open Meetings Act permits public bodies to close their meetings to the public in special circumstances outlined in §3-305 of the Act and to carry out administrative functions exempted by §3-103 of the Act. The Board of Regents Finance Committee will now vote to reconvene in closed session. As required by law, the vote on the closing of the session will be recorded. A written statement of the reason(s) for closing the meeting, including a citation of the authority under §3-305 and a listing of the topics to be discussed, is available for public review.

It is possible that an issue could arise during a closed session that the Committee determines should be discussed in open session or added to the closed session agenda for discussion. In that event, the Committee would reconvene in open session to discuss the open session topic or to vote to reconvene in closed session to discuss the additional closed session topic.

ALTERNATIVE(S): No alternative is suggested.

FISCAL IMPACT: There is no fiscal impact.

CHANCELLOR'S RECOMMENDATION: The Chancellor recommends that the Board of Regents Committee on Finance vote to reconvene in closed session.

COMMITTEE RECOMMENDATION:

DATE:

BOARD ACTION:

DATE:

SUBMITTED BY: Ellen Herbst (301) 445-1923



UNIVERSITY SYSTEM
of MARYLAND

STATEMENT REGARDING CLOSING A MEETING
OF THE COMMITTEE ON FINANCE
OF THE USM BOARD OF REGENTS

Date: April 3, 2024
Time: 10:30 a.m.
Location: Video Conference

STATUTORY AUTHORITY TO CLOSE A SESSION

Md. Code, General Provisions Article §3-305(b):

- (1) To discuss:
- (i) The appointment, employment, assignment, promotion, discipline, demotion, compensation, removal, resignation, or performance evaluation of appointees, employees, or officials over whom it has jurisdiction; or
 - (ii) Any other personnel matter that affects one or more specific individuals.
- (2) To protect the privacy or reputation of individuals with respect to a matter that is not related to public business.
- (3) To consider the acquisition of real property for a public purpose and matters directly related thereto.
- (4) To consider a preliminary matter that concerns the proposal for a business or industrial organization to locate, expand, or remain in the State.
- (5) To consider the investment of public funds.
- (6) To consider the marketing of public securities.
- (7) To consult with counsel to obtain legal advice on a legal matter.
- (8) To consult with staff, consultants, or other individuals about pending or potential litigation.
- (9) To conduct collective bargaining negotiations or consider matters that relate to the negotiations.

- (10) [] To discuss public security, if the public body determines that public discussions would constitute a risk to the public or public security, including:
- (i) the deployment of fire and police services and staff; and
 - (ii) the development and implementation of emergency plans.
- (11) [] To prepare, administer or grade a scholastic, licensing, or qualifying examination.
- (12) [] To conduct or discuss an investigative proceeding on actual or possible criminal conduct.
- (13) [] To comply with a specific constitutional, statutory, or judicially imposed requirement that prevents public disclosures about a particular proceeding or matter.
- (14) [] Before a contract is awarded or bids are opened, to discuss a matter directly related to a negotiation strategy or the contents of a bid or proposal, if public discussion or disclosure would adversely impact the ability of the public body to participate in the competitive bidding or proposal process.
- (15) [] To discuss cybersecurity, if the public body determines that public discussion would constitute a risk to:
- (i) security assessments or deployments relating to information resources technology;
 - (ii) network security information, including information that is:
 - 1. related to passwords, personal identification numbers, access codes, encryption, or other components of the security system of a governmental entity;
 - 2. collected, assembled, or maintained by or for a governmental entity to prevent, detect, or investigate criminal activity; or
 - 3. related to an assessment, made by or for a governmental entity or maintained by a governmental entity, of the vulnerability of a network to criminal activity; or
 - (iii) deployments or implementation of security personnel, critical infrastructure, or security devices.

Md. Code, General Provisions Article §3-103(a)(1)(i):

- [] Administrative Matters

TOPICS TO BE DISCUSSED:

To consider the acquisition of two properties in the City of Salisbury and to consider the investment of the USM Common Trust Fund.

REASON FOR CLOSING:

To maintain confidentiality of discussions of potential property acquisitions prior to BOR approval (§3-305(b)(3)). To maintain the confidentiality of discussions of the investment of public funds (§3-305(b)(5)).